

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

Year ended June 30, 2017

*Discover*  
**Chemeketa**   
Community College  
Salem, Oregon



# **CHEMEKETA COMMUNITY COLLEGE**

SALEM • OREGON

## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**YEAR ENDED JUNE 30, 2017**

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**TABLE OF CONTENTS**

Page

*INTRODUCTORY SECTION:*

|                                      |   |
|--------------------------------------|---|
| Letter of Transmittal .....          | 1 |
| Certificate of Achievement .....     | 7 |
| Listing of Principal Officials ..... | 8 |
| Organization Chart.....              | 9 |

*FINANCIAL SECTION:*

|  |    |
|--|----|
| Independent Auditor's Report.....                                | 11 |
| Management's Discussion and Analysis.....                        | 14 |
| Basic Financial Statements:                                      |    |
| Statement of Net Position.....                                   | 25 |
| Statement of Revenues, Expenses and Changes in Net Position..... | 26 |
| Statement of Cash Flows .....                                    | 27 |
| Notes to Basic Financial Statements .....                        | 29 |

*Required Supplementary Information:*

|   |    |
|---|----|
| Schedule of the Proportionate Share of the Net Pension Liability..... | 50 |
| Schedule of Contributions.....  | 51 |
| Notes to Required Supplementary Information.....                      | 52 |

*Other Supplementary Financial Information:*

|  |    |
|--|----|
| Description of Budgeted College Funds .....  | 54 |
| (Individual Fund Financial Schedules and Other Financial Schedules)                        |    |
| General Fund:  |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 55 |
| Student Financial Aid Fund:  |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 56 |
| Special Projects Fund:   |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 57 |
| Self-Supporting Services Fund:   |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 58 |
| Intra-College Services Fund:   |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 59 |
| Regional Library Fund:   |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 60 |
| Regional Library Reserve Fund:   |    |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual..... | 61 |

| <b>TABLE OF CONTENTS (Continued)</b>  | <b>Page</b> |
|---|-------------|
| Debt Service Fund:  |             |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual.....          | 62          |
| Capital Development Fund:   |             |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual.....          | 63          |
| Plant Emergency Fund:   |             |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual.....          | 64          |
| Enterprise Fund:  |             |
| Schedule of Revenues, Expenditures and Changes in<br>Fund Balance – Budget and Actual.....          | 65          |
| Student Government, Student Clubs & Student Newspaper Fund:   |             |
| Schedule of Revenues, Expenditures and Changes in Balance<br>Due to Others – Budget and Actual..... | 66          |
| Athletics Fund:   |             |
| Schedule of Revenues, Expenditures and Changes in Balance<br>Due to Others – Budget and Actual..... | 67          |
| External Organizations Billing Fund:  |             |
| Schedule of Revenues, Expenditures and Changes in Balance<br>Due to Others – Budget and Actual..... | 68          |

**STATISTICAL SECTION:**

|  |    |
|--|----|
| Statistical Section Narrative .....  | 69 |
| Net Position by Component – Last Ten Fiscal Years .....  | 70 |
| Changes in Net Position – Last Ten Fiscal Years.....   | 72 |
| Assessed and Real Market Value of Taxable Property, Linn, Marion,<br>Polk, and Yamhill Counties – Last Ten Fiscal Years..... | 74 |
| Principal Taxpayers – Current Year and Nine Years Ago.....   | 76 |
| Schedule of Property Tax Transactions and Rates– Last Ten Fiscal Years .....   | 78 |
| Ratios of Outstanding Debt – Last Ten Fiscal Years .....   | 80 |
| Ratios of General Bonded Debt – Last Ten Fiscal Years .....  | 82 |
| Legal Debt Margin – Last Ten Fiscal Years.....   | 84 |
| Direct and Overlapping Gross Bonded Debt – June 30, 2017 .....   | 86 |
| Salem MSA Average Annual Employment – Last Ten Calendar Years .....  | 88 |
| Major Employers – Current Year and Nine Years Ago .....  | 90 |
| Demographic and Economic Indicators, Linn, Marion, Polk,<br>And Yamhill Counties – Last Ten Fiscal Years.....                | 91 |
| Average Number of Employees – Last Ten Fiscal Years .....  | 92 |
| Certificates and Degrees Awarded – Last Ten Fiscal Years.....  | 93 |
| Tuition Rates, Universal Fees, and Enrollment Statistics – Last Ten Fiscal Years .....                                       | 95 |
| Full-Time Equivalent Students by Course Activity – Last Ten Fiscal Years .....   | 96 |
| Campus Facilities and Operating Information – Last Ten Fiscal Years.....   | 98 |

**TABLE OF CONTENTS (Continued)**

Page

*GOVERNMENT AUDITING STANDARDS AND  
UNIFORM GUIDANCE DISCLOSURES SECTION:*

|   |     |
|---|-----|
| Schedule of Expenditures of Federal Awards.....   | 102 |
| Notes to Schedule of Expenditures of Federal Awards.....  | 104 |
| Independent Auditor's Report on the Internal Control over Financial<br>Reporting and on Compliance and Other Matters Based on an<br>Audit of the Financial Statements Performed in Accordance<br>With Government Auditing Standards ..... | 105 |
| Independent Auditor's Report on Compliance for each Major Federal<br>Program and Report on Internal Control Over Compliance<br>Required by the Uniform Guidance .....   | 107 |
| Schedule of Findings and Questioned Costs.....  | 109 |

*INDEPENDENT AUDITOR'S COMMENTS SECTION:*

|                                      |     |
|--------------------------------------|-----|
| Independent Auditor's Comments ..... | 112 |
|--------------------------------------|-----|

Chemeketa Community College prohibits unlawful discrimination based on race, color, religion, national origin, sex, marital status, disability, protected veteran status, age, gender, gender identity, sexual orientation, pregnancy, whistleblowing or any other status protected by federal, state, or local law in any area, activity or operation of the College. The College also prohibits retaliation against an individual for engaging in activity protected under this policy, and interfering with rights or privileges granted under federal, state or local laws.

Under College policies, equal opportunity for employment, admission, and participation in the College's programs, services, and activities will be extended to all persons, and the College will promote equal opportunity and treatment through application of its policies and other College efforts designed for that purpose.

Persons having questions or concerns about Title IX, which includes gender-based discrimination, sexual harassment, sexual violence, interpersonal violence, and stalking, contact the Title IX coordinator at 503.365.4723, 4000 Lancaster Dr. NE, Salem, OR 97305, or <http://go.chemeketa.edu/titleix>. Individuals may also contact the U.S. Department of Education, Office for Civil Rights (OCR), 810 3<sup>rd</sup> Avenue #750, Seattle, WA 98104, 206.607.1600.

Equal Employment Opportunity or Affirmative Action should contact the Affirmative Action Officer at 503.399.2537, 4000 Lancaster Dr. NE, Salem, OR 97305.

To request this publication in an alternative format, please call 503.399.5192

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# **INTRODUCTORY SECTION**





December 20, 2017

The College Board of Education  
Chemeketa Community College  
Salem, Oregon

The Comprehensive Annual Financial Report of Chemeketa Community College for the fiscal year ended June 30, 2017, is submitted in accordance with Oregon Revised Statutes (ORS) 297.405 to 297.555 and 297.990, known as Municipal Audit Law. This report was prepared by the College's Business Services Department. The responsibility for the completeness and fairness of the data presented and all accompanying disclosures rests with the management of Chemeketa Community College. We believe the report and its data are accurate and complete in all material aspects in disclosing the financial position and results of operations of Chemeketa Community College as of June 30, 2017, and for the year then ended.

Generally accepted accounting principles (GAAP) require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Chemeketa Community College's MD&A can be found immediately following the independent auditor's report in the Financial Section.

We have organized this Comprehensive Annual Financial Report into four sections: (1) The Introductory Section contains this letter of transmittal and information on the organizational structure of the College; (2) The Financial Section includes the basic financial statements, accompanying notes, required supplemental financial information, and the independent auditors report; (3) The Statistical Section includes selected financial, demographic, economic and operating information; and (4) The Disclosures Section contains the Schedule of Expenditures of Federal Awards, and disclosures and comments required by the Minimum Standards for Audits of Oregon Municipal Corporations and the Single Audit Act.

### **The Meaning of Chemeketa**

Chemeketa is the only community college in Oregon not named after a county or geographic feature. The location of the Salem campus, in the Willamette Valley, was originally a revered place where native people would gather to meet. The Kalapuya nation gave it the name "a place of peace." The meaning of Chemeketa is illustrated on the sculptured panels, which appear on the exterior walls of Building 3, in Building 2 on the floor tiles, and at the Information Center on the Salem campus. The panels symbolize the territorial divisions of the Northwest tribes and the movement toward the established meeting place. As the tribes move through the territorial divisions, the carved designs become less aggressive and less linear. Softer curves start to enter into the forms, showing attitudes that are more peaceful. The final point of the arrow shapes becomes completely calm upon reaching the center, where the individual chiefs, each indicated with his form of dress, decoration, and behavior sit down in a formal circle for peaceful work. To celebrate Chemeketa's thirty-fifth

anniversary, a naming ceremony was held with the Confederated Tribes of Grand Ronde and the Confederated Tribes of Siletz Indians at the Salem campus on April 27, 2005. The college was formally named by tribal leaders “Chemeketa” a “place of peace” or a “place of running water” at that time.

## **The College**

Chemeketa Community College is a dynamic, comprehensive educational institution located in the heart of the Willamette Valley. The 2<sup>nd</sup> largest community college in Oregon in total enrollment, Chemeketa served approximately 29,207 students during the 2016-2017 academic year. Chemeketa provides educational services to students across a 2,600 square mile area, which includes all of Marion and Polk counties, most of Yamhill County, and some precincts in Linn County. The College’s full-time equivalent number of students during the 2016-2017 academic year was 10,572.

The College’s mission is to “provide opportunities for students to explore, learn, and succeed through quality educational experiences and workforce training.” By accomplishing its mission, the College will become a catalyst for individuals, businesses, and communities to excel in diverse and changing environments. Chemeketa Community College values collaboration, diversity, equity, innovation and stewardship and strives to reflect these values in its everyday work. The College realizes its mission through its core themes of *academic quality* in instruction, programs, and support services; *access* to a broad range of educational and workforce training opportunities; *community collaboration* with regards to instruction, training and workforce development; and *student success* in progression and completion of a student’s educational goals.

The Board of Education of Chemeketa Community College, as duly elected representatives of the people and pursuant to the statutes of Oregon, has complete charge and control of all activities, operations, and programs of the College including its property, personnel, and finances. Chemeketa Community College’s Board of Education is composed of seven (7) qualified members elected for four (4) year terms. Members are elected from established zones. The President, appointed by the College Board of Education, is the Chief Executive Officer of the College. The President, along with the Executive Team administers policies set by the College Board of Education and collectively shares in carrying out the mission of the College.

Administrative oversight over all Oregon community colleges resides with the Higher Education Coordinating Commission (HECC). The HECC is a 14-member volunteer commission responsible for advising the Oregon Legislature, the Governor, and the Chief Education Office on higher education policy. Its statutory authority includes biennial budget recommendations for public postsecondary education, making funding allocations to Oregon’s public community colleges and universities, approving new academic programs, allocating Oregon Opportunity and Oregon Promise Grants, authorizing degrees proposed by private and out-of-state providers, licensing private career and trade schools, overseeing programs for veterans, and implementing other legislative directives.

## **Programs**

Chemeketa provides comprehensive educational opportunities throughout the district, offering 96 certificates or degrees in professional technical education and transfer studies. The College also provides basic skill development, personal enrichment, and professional development courses.

Classes or training opportunities reach well into Marion, Polk, and Yamhill counties through the Salem Campus, the Yamhill Valley Campus, the Woodburn and Polk Centers, the Chemeketa Center for Business and Industry (CCBI), the Northwest Wine Studies Center at Chemeketa Eola, and the Regional Training Facility at Chemeketa Brooks. As a full partner in developing the workforce of the district, Chemeketa works with employers to offer pre-employment and continuing education on topics ranging from literacy to management skills. In addition, Chemeketa collaborates with all local school districts to offer a range of dual credit options including College Credit Now

(CCN), Early College programs, Winema high school partnerships, and Expanded Options. Chemeketa has partnerships and articulation agreements with several universities, both in and out-of state, to offer bachelors and master's degrees in Salem.

In order to provide increased access to higher education opportunities for more students, distance education, via online classes, is offered as an alternative to traditional, on-campus course and program offerings. Distance education is a mainstream form of instructional delivery at the college.

### **Budgeting Controls**

The budget committee is comprised of the seven (7) voter elected College Board of Education members and seven (7) appointed members from the service district, each representing one of seven zones. Appointments are made by the Board. Appointed members serve a three-year term. The budget committee analyzes and approves the proposed College budget and forwards its recommendations to the Board for final adoption. During the budget review and approval process, the budget committee holds public meetings at which citizens of the community are invited to give testimony on the budget before it is approved. Following approval of the budget by the budget committee, the College Board of Education holds a public hearing on the budget to provide the citizens of the community an opportunity to give testimony on the budget approved by the budget committee before it is adopted by the College Board of Education. The budget committee does not act on educational and personnel matters but only on fiscal matters.

Additionally, Chemeketa maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the College Board of Education. Activities of all funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the program category level within an individual fund. Transfers to appropriations between existing budget categories can be authorized by resolution of the College Board of Education.

### **Accreditation**

The Northwest Commission on Colleges and Universities first granted full accreditation to Chemeketa in 1972. The College has retained accreditation since that time. The College completed a successful comprehensive accreditation visit in April 2006 and a *Year Three Resources and Capacity Evaluation* along with the new Yamhill Valley campus review in spring 2012. The accreditation of Chemeketa Community College was reaffirmed based on the spring 2015 *Year Seven Mission Fulfillment and Sustainability Evaluation*. A Year One Self-Evaluation Report was completed in March 2016. Professional associations have also accredited those career-technical programs requiring approval.

### **Internal Controls and Financial Policies**

Chemeketa management is responsible for establishing and maintaining internal controls designed to ensure the assets of the College are protected from loss, theft, or misuse and to ensure that adequate accounting information is available for the preparation of the financial statements in conformity with generally accepted accounting principles. Internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely derived and that the valuation of costs and benefits requires estimates and judgments by management.

The College also maintains a comprehensive set of financial policies, procedures, guidelines and principles. They direct the development of the annual budget, and describe the general financial planning and practices of the College. They are intended to help manage the growing demands on resources while also preserving long-term fiscal stability.

## **Local Economy**

The state's revenue forecast remains stable with growth expected to slow as the economic expansion continues to mature and possibly even become the longest on record. State General Fund revenues for the 2015-2017 biennium saw double-digit growth, which increased the size of state kicker payments and reduced expected revenue growth for the 2017-2019 biennium.

Local unemployment rates have improved over the past year with the average unemployment rate within the College's district falling from 5.5% to 4.6%. Although still above the state average of 3.8%, local job growth remains steady with an increase in the number of jobs and improvements in underemployment and labor force participation.

Major industries in the region include government, agriculture, food processing, lumber and wood products, manufacturing, education and tourism. The region contains two public and six private colleges and universities; Western Oregon University, Chemeketa Community College, Linfield College, Willamette University, George Fox University, Corban University, Tokyo International University of America, and University of Phoenix.

## **Long-Term Financial Planning**

The College conducts long-range financial planning for two to three biennia forward with the goal of maintaining financial sustainability and flexibility. The forecast is routinely updated for changes in any of the primary revenue sources or personnel and other operating expenses. Some of the significant current issues that impact the funding environment are declining enrollment, which effects both tuition and fee revenue, as well as the appropriation from the state, and increasing employee costs for both wages and benefits.

The College's enrollment typically moves in the opposite direction of employment. Even though Chemeketa's annualized in-district cost per student remains the lowest of the 17 Oregon community colleges, an improving economy leads to less enrollment as more individuals return to the workforce. During 2016-2017, the College experienced its sixth consecutive year of enrollment decline since experiencing its peak in 2010-2011. As the local economy nears full employment, it is expected that enrollment will stabilize.

## **Independent Audits**

State statutes require an annual audit by independent certified public accountants. The accounting firm of Kenneth Kuhns & Co. was selected by the Board of Education. In addition to meeting the requirements set forth in Oregon statutes, the audit also was designed to meet the requirements of the federal Single Audit Act.

As a recipient of state and federal financial assistance, Chemeketa is responsible for ensuring that adequate internal controls are established to comply with applicable laws and regulations related to those programs. These internal controls are subject to periodic evaluation by management and outside auditors. As a part of Chemeketa's single audit, tests are made to determine the adequacy of internal controls, including that portion related to federal financial assistance programs, as well as to determine that Chemeketa has complied with applicable laws and regulations. The results of Chemeketa's single audit for the fiscal year ended June 30, 2017 provided no instances of material weaknesses in the internal controls or significant violations of applicable laws and regulations.

## **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Chemeketa Community College for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2016. This was



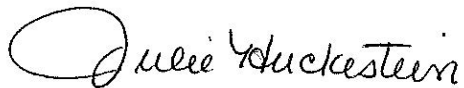
the 25<sup>th</sup> consecutive year that Chemeketa has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we will be submitting it to the GFOA to determine its eligibility for another certificate.

### **Acknowledgments**

This report was prepared by staff in the Business Services department. This document could not have been completed without the dedication and cooperation of the staff under the guidance and support of our Director of Business Services. We appreciate and thank all who assisted and contributed to the preparation of this report. We also thank the auditing firm of Kenneth Kuhns & Co. for their assistance and the members of the College Board of Education for their support and dedication to the financial operations of the College.

Sincerely,

A handwritten signature in cursive script that reads "Julie Huckestein". The signature is written in black ink and is positioned to the right of a large, stylized circular flourish.

Julie Huckestein, President/Chief Executive Officer

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Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Chemeketa Community College  
Oregon**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2016**

Executive Director/CEO

**LISTING OF PRINCIPAL OFFICIALS  
JUNE 30, 2017**

**BOARD OF EDUCATION**

| <u>Zone</u> |                              | <u>Term Expires</u> |
|-------------|------------------------------|---------------------|
| 1           | Ed Dodson, Director          | June 30, 2019       |
| 2           | Ron Pittman, Chairperson     | June 30, 2021       |
| 3           | Neva J. Hutchinson, Director | June 30, 2019       |
| 4           | Ken Hector, Vice Chairperson | June 30, 2021       |
| 5           | Jackie Franke, Director      | June 30, 2021       |
| 6           | Diane Watson, Director       | June 30, 2019       |
| 7           | Betsy Earls, Director        | June 30, 2019       |

***ADMINISTRATION***

4000 Lancaster Drive, NE  
PO Box 14007  
Salem, Oregon 97309

Julie Huckestein, President/Chief  
Executive Officer

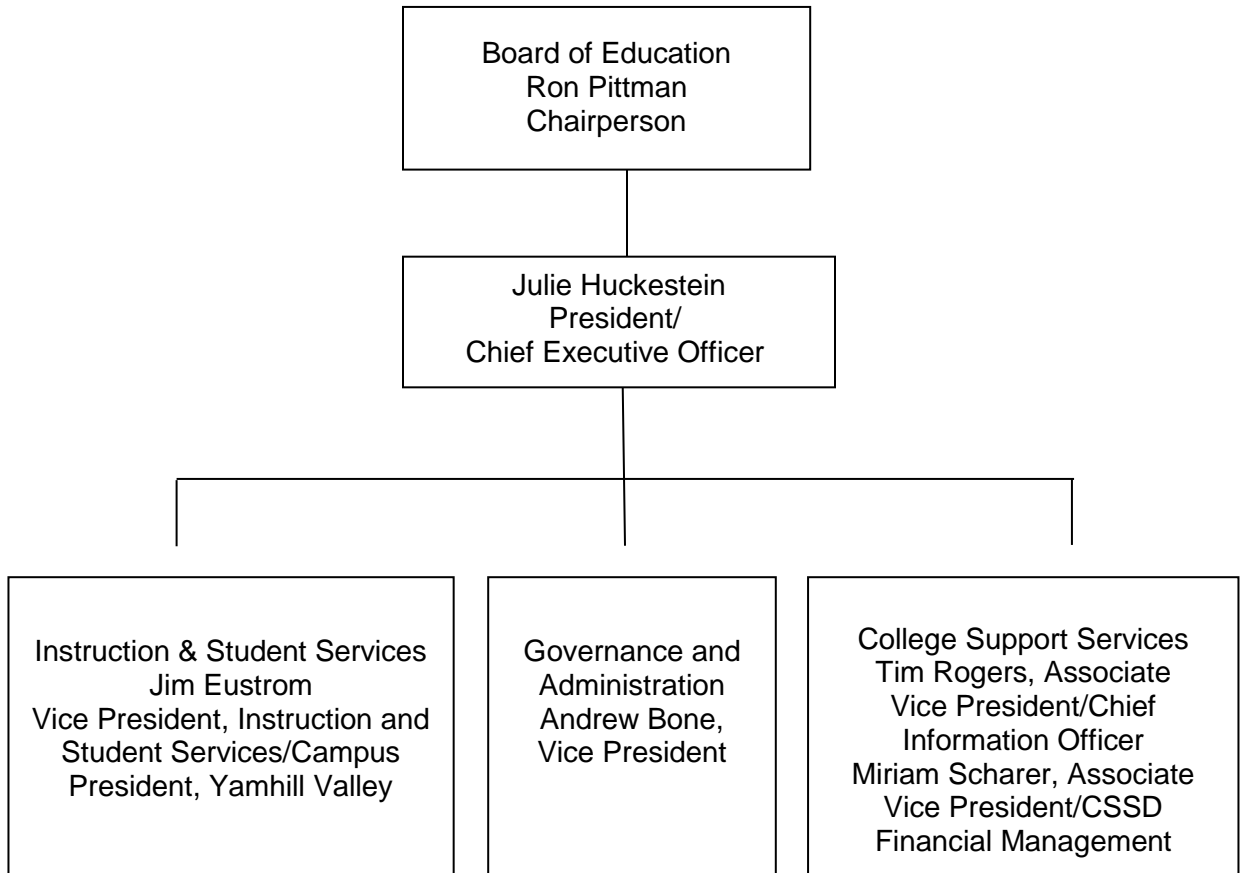
Andrew Bone, Vice President

Tim Rogers, Associate Vice President/  
Chief Information Officer

Jim Eustrom, Vice President/Campus  
President, Yamhill Valley

Miriam Scharer, Associate Vice President/  
CSSD Financial Management

**ORGANIZATION CHART**  
**Year Ended June 30, 2017**





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# **FINANCIAL SECTION**



**KENNETH KUHNS & CO.**

CERTIFIED PUBLIC ACCOUNTANTS  
570 LIBERTY STREET S.E., SUITE 210  
SALEM OREGON 97301-3594  
TELEPHONE (503) 585-2550

**INDEPENDENT AUDITOR'S REPORT**

November 28, 2017

Board of Education  
Chemeketa Community College  
Salem, Oregon

**Report on the Financial Statements**

We have audited the accompanying financial statements of Chemeketa Community College and Chemeketa Community College Foundation, its discretely presented component unit, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise Chemeketa Community College's basic financial statements as listed in the table of contents.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Chemeketa Community College Foundation, a discretely presented component unit of Chemeketa Community College. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for Chemeketa Community College Foundation, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of Chemeketa Community College and Chemeketa Community College Foundation as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 14 through 22 and the required supplementary information on pages 50 through 52 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Supplementary Information and Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Chemeketa Community College's basic financial statements. The other supplementary financial information listed in the table of contents, introductory section, statistical section, and schedule of expenditures of federal awards required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The other supplementary financial information and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary financial information and schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.



The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

## **Reports on Other Legal and Regulatory Requirements**

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated November 28, 2017 on our consideration of Chemeketa Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Chemeketa Community College's internal control over financial reporting and compliance.

### ***Other Reporting Required by Oregon State Regulations***

In accordance with the Minimum Standards for Audits of Oregon Municipal Corporations, we have also issued our report dated November 28, 2017 on our consideration of Chemeketa Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance.

*Kenneth Kuhns & Co.*

Kenneth Kuhns & Co.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

The Management's Discussion and Analysis section of the College's comprehensive annual financial report (CAFR) presents an analysis of the financial position and activities of Chemeketa Community College for the fiscal year ended June 30, 2017. This report has been prepared by management and should be read in conjunction with the letter of transmittal and the College's financial statements. It is a required component of an annual financial report prepared in accordance with generally accepted accounting principles. The discussion is designed to assist readers in understanding the accompanying financial statements through an objective and easily readable analysis of the College's financial activities based on currently known facts and conditions.

### Using the Basic Financial Statements

The following financial statements focus on the College as a whole and are designed to emulate corporate presentation models whereby all of the College's activities are consolidated into one total. The entity wide statements are comprised of the following:

- The *Statement of Net Position* presents the College's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as *net position*. Over time, increases or decreases in the net position are indicators of the improvement or deterioration of the College's financial health when considered along with non-financial facts such as enrollment levels and the condition of the facilities.
- The *Statement of Revenues, Expenses and Changes in Net Position* presents the revenues earned and the expenses incurred during the year. All changes in net position are reported under the accrual basis of accounting, or as soon as the underlying event giving rise to the change occurs regardless of the timing when the cash is received. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods. The utilization of long-lived assets is reflected in the financial statements as depreciation, which amortizes the cost of the capital asset over the expected useful life. Revenues and expenses are reported as either operating or nonoperating. The primary sources of operating revenues include tuition, grants and contracts. Annual state appropriations and property taxes, while budgeted for operations, are considered nonoperating revenues according to accounting principles generally accepted in the United States of America (GAAP). Because of the College's dependency on state aid and property tax revenue, this statement presents an operating loss although overall net position remains positive.
- The *Statement of Cash Flows* presents information on cash flows from operating activities, noncapital financing activities, capital financing activities and investing activities. It provides the net increase or decrease in cash between the beginning and end of the fiscal year. This statement assists in evaluating the College's ability to meet financial obligations as they become due.
- The *Notes to the Basic Financial Statements* provide additional information that is essential to a full understanding of the data provided in the entity wide financial statements.

### Using the Schedules of Revenues, Expenditures and Changes in Fund Balance

The Schedules of Revenues, Expenditures and Changes in Fund Balance are included in the latter section entitled Other Supplementary Financial Information. These schedules focus on how money flows in and out of funds and the balances left at year end that are available for spending. This information is essential for preparation of, and compliance with annual budgets. These fund financial statements report the College's operations on a non GAAP budgetary basis and offer more detail than the government-wide basic financial statements.

## Financial Highlights

The significant events of the fiscal year ended June 30, 2017 that impacted the College's financial statements are as follows:

- State community college support revenue decreased from \$37.8 million in 2016 to \$23.8 million in 2017. This change reflects the receipt of 3 state appropriation payments for the second year of the biennium.
- Full-time equivalent students (FTE) decreased from 11,131 in 2016 to 10,572 in 2017. More information is available in the Statistical Section of this CAFR.
- The College, in partnership with Wells Fargo Bank, completed the 7-year compliance period related to the New Market Tax Credit transaction that was entered into in December 2009. By using New Market Tax Credits, the College was able to secure additional financing for its Chemeketa Center for Business and Industry building. In 2017, Wells Fargo exercised its option to close out the transaction and unwind the structure put in place to ensure compliance with federal tax laws. In the process, the \$11.7 million leverage loan, as previously reported in the College's financial statements, was forgiven.
- As valued by PERS and an independent actuary, the College's share of the system-wide PERS unfunded liability (UAL), increased from a \$5.6 million liability at June 30, 2016 to a \$47.8 million liability at June 30, 2017. The pension reporting requirements of GASB 68 and 71 impacted the financial statements by decreasing deferred inflows of resources and net position and by increasing expenses and other non-current liabilities. The system-wide increase in the UAL was a result of the *Moro* decision, updates to the mortality tables and a decrease in the assumed rate. More information can be found in Note 4 of this report and in Required Supplementary Information.

### **Analysis of the Statement of Net Position**

The Statement of Net Position uses the accrual basis of accounting. The College's largest component of net position reflects the net investment in capital assets, e.g. land, buildings, and machinery and equipment, less any related debt used to acquire the assets that are outstanding. This report reflects a decrease in total net position from approximately \$134.5 million in fiscal year 2016 to \$119.5 million in fiscal year 2017.

As a result of GASB Statements No. 68 and 71, the Statement of Net Position now includes the following:

- *Net pension liability* – The College's proportionate share of the system-wide PERS unfunded actuarial liability, net of the College's side account.
- *Deferred outflows* – The subsequent contributions from the College to PERS, made after the net pension liability measurement date of June 30, 2016 and differences between expected and actual experience. These amounts will be a future reduction of the net PERS liability.
- *Transition liability* – The College's allocated share of a separate liability created in 2004 when community colleges moved into the State and Local Government Rate Pool.
- *Deferred inflows* – The College's proportionate share of (1) system-wide differences between employer contributions, and (2) changes in the proportionate share.

Comparative information about the College's net position is as follows:

|                                     | <u>2017</u>           | <u>2016</u>           |
|-------------------------------------|-----------------------|-----------------------|
| <b>Assets</b>                       |                       |                       |
| Current assets                      | \$ 82,814,261         | \$ 95,879,633         |
| Capital assets, net of depreciation | 208,197,320           | 208,821,929           |
| Other noncurrent assets             | <u>1,550,727</u>      | <u>13,644,914</u>     |
| Total assets                        | <u>\$ 292,562,308</u> | <u>\$ 318,346,476</u> |
| Deferred outflows of resources      | <u>\$ 39,316,688</u>  | <u>\$ 11,685,691</u>  |
| <b>Liabilities</b>                  |                       |                       |
| Current liabilities                 | \$ 23,161,771         | \$ 22,262,782         |
| Long-term debt                      | 126,762,214           | 136,889,551           |
| Other noncurrent liabilities        | <u>54,930,101</u>     | <u>24,822,650</u>     |
| Total liabilities                   | <u>\$ 204,854,086</u> | <u>\$ 183,974,983</u> |
| Deferred inflows of resources       | <u>\$ 7,475,820</u>   | <u>\$ 11,561,704</u>  |
| <b>Net Position</b>                 |                       |                       |
| Net investment in capital assets    | \$ 126,462,303        | \$ 120,345,397        |
| Restricted                          | 29,418,828            | 29,643,104            |
| Unrestricted                        | <u>(36,332,041)</u>   | <u>(15,493,021)</u>   |
| Total net position                  | <u>\$ 119,549,090</u> | <u>\$ 134,495,480</u> |

Total assets decreased by 8.1% in fiscal year 2017. Included in this total are current assets which include cash and investments from operations; student, taxes and other outstanding receivables; inventories on hand; and prepaid items. The College's current assets of approximately \$82.8 million are sufficient to cover its current liabilities of \$23.2 million; a current ratio of 3.6.

The College's capital assets are valued at approximately \$208.2 million which represents a decrease of .3% in fiscal year 2017. Investment in capital assets includes land, buildings, improvements, machinery and equipment, art and historical treasures, vehicles, library collections and land improvements. During the year, the College spent funds to make improvements to land and buildings and to complete significant remodels of current structures. Equipment, art and vehicle purchases, as well as the annual depreciation, also contributed to the change in value.

Other noncurrent assets represent receivables that are due to the college beyond one year. Prior to 2017, the leverage loan associated with the College's new market tax credit transaction was included in this total. With the unwind of the new market tax credit transaction in February 2017, the leverage loan was forgiven, resulting in \$11.7 million of the decrease in noncurrent assets.

Total liabilities of the College increased 11.3% during the fiscal year, mostly due to the increase in the net pension liability. Current liabilities consist of accounts payable; payroll and payroll taxes payable; accrued interest; contracts payable; amounts due to others; unearned revenue from summer term tuition, fees, capital leases, and grants; and the current portion of long-term debt. Long-term debt obligations consist of general obligation bonds, pension obligation bonds, full faith and credit obligations, compensated absences, and other postemployment benefit obligations that are due or estimated to be unused after a period of one year. Other noncurrent liabilities include the net pension liability and the transition liability related to pensions.

Total net position decreased by approximately 11.1% in fiscal year 2017. The largest portion of the College's net position is the \$126.5 million net investment in capital assets. The restricted component of net position consists of amounts set aside for debt service, student financial aid, regional library, and grants and contracts. The remaining component is categorized as unrestricted.

According to generally accepted accounting principles, funds which are not subject to externally imposed restrictions on their use must be classified as unrestricted for financial reporting purposes.

Unrestricted funds are allocated for academic programs, capital projects, reserves, and other purposes from one year to the next. However, with the implementation of GASB 68 and 71, unrestricted net position will fluctuate greatly from year to year based on the PERS system-wide investment returns and the associated changes in the actuarial unfunded liability. The large fluctuation in recent valuations resulted in the college reporting a negative unrestricted net position of \$36.3 million at June 30, 2017.

**Analysis of the Statement of Revenues, Expenses and Changes in Net Position**

The Statement of Revenues, Expenses and Changes in Net Position present the operating results of the College as well as the nonoperating revenues and expenses. The following shows a two-year comparison:

|                                     | <u>2017</u>           | <u>2016</u>           |
|-------------------------------------|-----------------------|-----------------------|
| Operating revenues                  |                       |                       |
| Student tuition and fees            | \$ 22,163,943         | \$ 23,613,807         |
| Grants and contracts                | 29,525,862            | 28,779,949            |
| Bookstore sales                     | 3,916,797             | 4,445,037             |
| Rental income                       | 4,177,237             | 3,847,903             |
| Other operating revenues            | 6,511,849             | 8,549,926             |
| Total operating revenues            | <u>66,295,688</u>     | <u>69,236,622</u>     |
| Nonoperating revenues               |                       |                       |
| State community college support     | 23,759,227            | 37,774,756            |
| Other state sources                 | 286,369               | 177,931               |
| Property taxes                      | 32,361,579            | 31,559,365            |
| Investment income                   | 812,360               | 657,411               |
| Total revenues                      | <u>123,515,223</u>    | <u>139,406,085</u>    |
| Operating expenses                  |                       |                       |
| President's office                  | 5,212,541             | 6,021,062             |
| College support services            | 17,089,623            | 18,863,550            |
| Instruction and student services    | 47,707,170            | 57,477,998            |
| College facilities                  | 2,622,641             | 3,666,689             |
| Grants and scholarships             | 22,213,593            | 22,074,710            |
| Self-supporting services            | 20,698,046            | 22,813,182            |
| Intra-college services              | 3,511,219             | 2,882,706             |
| Regional library                    | 3,074,361             | 3,170,890             |
| Bookstore                           | 3,874,286             | 4,495,697             |
| Depreciation expense                | 6,245,057             | 5,877,700             |
| Total operating expenses            | <u>132,248,537</u>    | <u>147,344,184</u>    |
| Nonoperating expenses               |                       |                       |
| Interest expense                    | 6,135,333             | 6,534,937             |
| Debt issuance costs                 | 60,200                | -                     |
| Loss on sale of capital assets      | 33,999                | 67,253                |
| Total expenses                      | <u>138,478,069</u>    | <u>153,946,374</u>    |
| Loss before contributions           | (14,962,846)          | (14,540,289)          |
| Capital contributions               | 16,456                | 171,552               |
| Change in net position              | (14,946,390)          | (14,368,737)          |
| Net position, beginning of the year | 134,495,480           | 148,864,217           |
| Net position, end of year           | <u>\$ 119,549,090</u> | <u>\$ 134,495,480</u> |

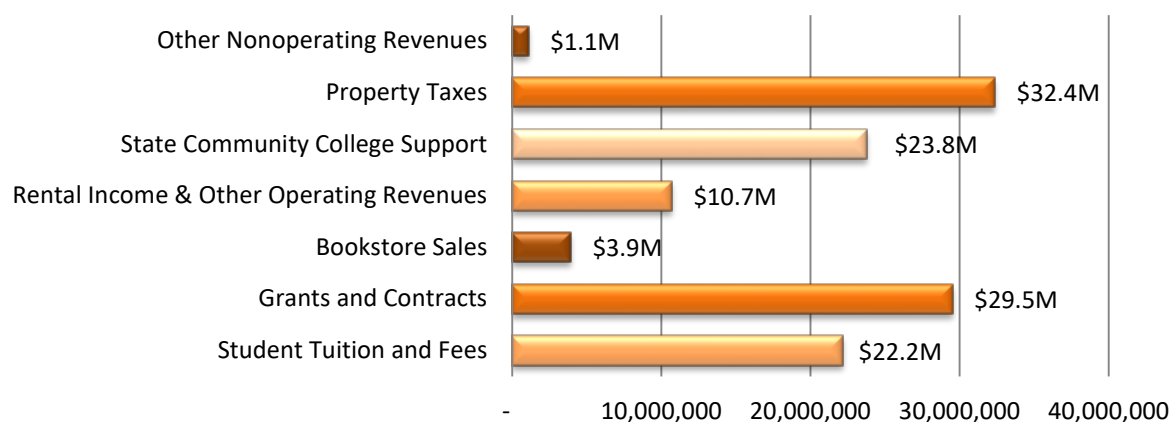
### Revenues:

The most significant sources of operating revenues for the College are federal, state and local grants and contracts (including student financial aid), student tuition and fees, bookstore sales, rental income, and other operating revenues generated from instructional service agreements and miscellaneous college fees. The decline in student enrollment during 2016-2017 impacted operating revenues with an overall decrease of 4.2%.

Nonoperating revenues show a decline of approximately \$12.9 million during the fiscal year. The state community college support accounted for the majority of this decrease. This is normal as the payment structure from the State requires that the College receive five support payments in the first year of a biennium and three payments in the second year. For the year ended June 30, 2017, the College received three payments totaling \$23,759,227.

The following graph shows the sources of revenue for the College at 6/30/17:

### 2017 Total Revenues - \$123,515,223

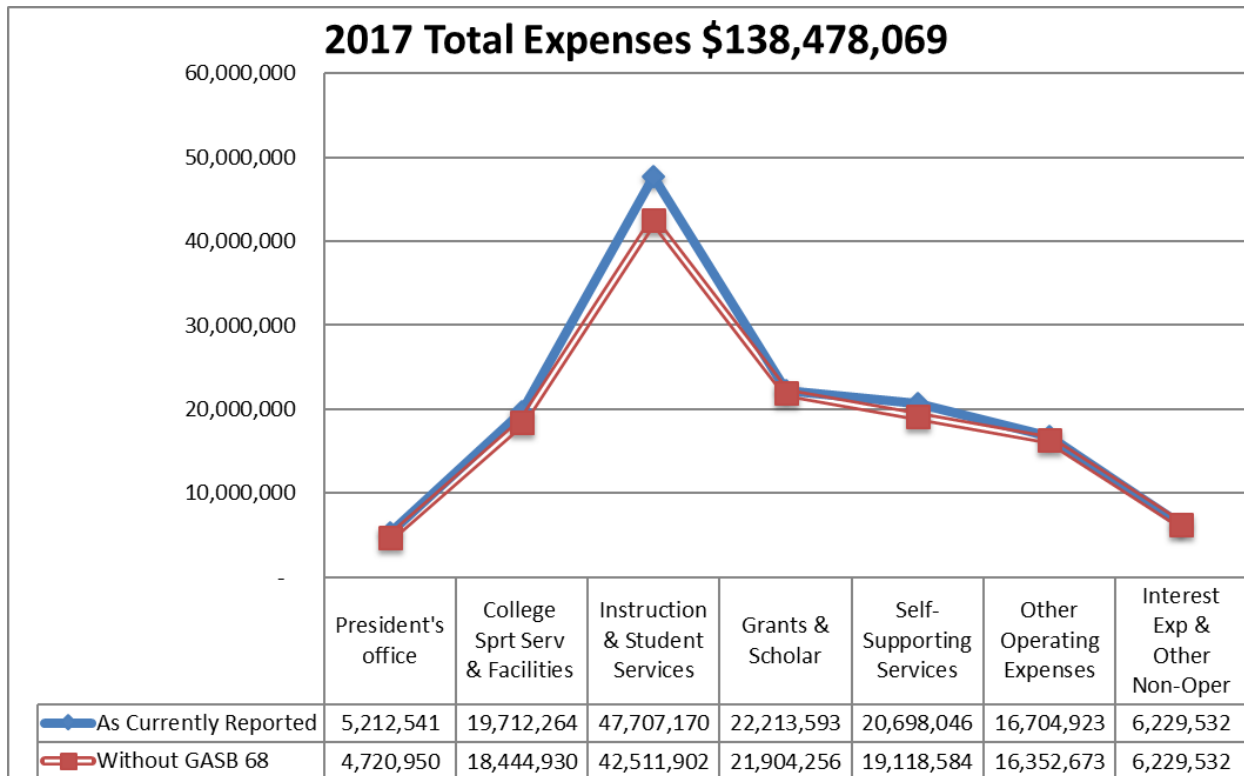


### Expenses:

Operating expenses totaling \$132,248,537 include salaries and benefits, materials and services, utilities, grants and scholarships and depreciation. Nonoperating expenses totaled \$6,229,532 and include interest expense, debt issuance costs and the loss on the sale or disposal of capital assets. Instruction and student services, along with college support services account for 46.8% of total expenses. These two categories account for the majority of the College's general fund expenses. Grants and scholarship expenses comprise 16.0% of the total. This represents the largest category of expense outside of the general fund. Federal, state and local funding for grant and student aid programs, including the new Oregon Promise Grant are represented in this total.

The College's operating expenses decreased by \$15.1 million as a result of a decrease in pension expense of approximately \$18.3 million and an increase in other expenses of approximately \$3.2 million.

The following graph shows the expense categories at June 30, 2017 with and without the pension reporting adjustments:



The following shows a two-year comparison of expenses without the pension reporting adjustments required by GASB 68 and GASB 71.

| <b><u>Operating Expenses (net of Pension adjustments):</u></b> |  |                       |                       |
|--|--|-----------------------|-----------------------|
|  |  | 2017                  | 2016                  |
| President's office   |  | \$ 4,720,950          | \$ 4,570,122          |
| College support services & Facilities                          |  | 18,444,930            | 18,824,510            |
| Instruction and student services                               |  | 42,511,902            | 41,723,966            |
| Grants and scholarships  |  | 21,904,256            | 21,221,878            |
| Self-supporting services                                       |  | 19,118,584            | 18,309,544            |
| Intra-college services   |  | 3,359,628             | 2,445,473             |
| Regional library   |  | 2,981,163             | 2,960,251             |
| Bookstore  |  | 3,766,825             | 4,183,241             |
| Depreciation expense   |  | 6,245,057             | 5,877,700             |
|  |  | <u>\$ 123,053,295</u> | <u>\$ 120,116,685</u> |

Operating expenses (net of pension adjustments), increased by 2.4% during fiscal year 2017. This slight growth in expenses can be attributed to compensation adjustments, increased maintenance costs, upgrades to technology, and other inflationary factors. One area that saw a reduction in expenses was the Bookstore. The offering of Chemeketa Press texts, the access to online course materials, and the streamlined procurement of textbooks, all contributed to a cost savings for the Bookstore and for students.

### **Capital Contributions:**

Capital contributions represent the value of capital items donated to the College through the Chemeketa Foundation, as well as grant resources and contributions restricted for capital purposes. The College last received capital grant funds in 2015-2016 which accounts for the difference between fiscal years. Capital contributions reported for fiscal year 2017 represent donated items only.

### **Analysis of the Statement of Cash Flows**

This statement provides an assessment of the financial health of the College. Its primary purpose is to provide relevant information about the cash receipts and cash payments of the College during a specific period. The following shows a two-year comparison of the College's cash flow:

|                                 | <u>2017</u>          | <u>2016</u>          |
|---------------------------------|----------------------|----------------------|
| Cash Provided By (Used in):     |                      |                      |
| Operating activities            | \$ (51,385,402)      | \$ (45,793,949)      |
| Noncapital financing activities | 42,646,894           | 55,792,484           |
| Capital financing activities    | (6,267,177)          | (1,018,935)          |
| Investing activities            | <u>865,656</u>       | <u>657,411</u>       |
| Net increase (decrease) in cash | (14,140,029)         | 9,637,011            |
| Cash - Beginning of year        | <u>89,194,212</u>    | <u>79,557,201</u>    |
| Cash - End of year              | <u>\$ 75,054,183</u> | <u>\$ 89,194,212</u> |

The major sources of funds included in operating activities include student tuition and fees, federal financial aid and grants and contracts. Major uses were payments made to employees and suppliers, and for student financial aid and other scholarships. State reimbursements and property taxes are the primary sources of noncapital financing. Property taxes are assessed to property owners within the College's tax base.

Total cash decreased by \$14.1 million during fiscal year 2017. Lower enrollment along with increased costs impacted the cash flow for operating activities. Noncapital financing activities provided less cash during the year and is attributed to the reduced number of state community college support payments the college normally receives in the second year of the biennium. Cash provided by capital financing activities had normal activity with the decline due to having received final amounts from capital grants in the prior fiscal year.

### **Capital Assets and Debt Administration**

#### **Capital Assets**

The College's capital assets decreased by approximately \$.6 million during the current fiscal year. Work was completed on several building projects, including the Building 42 remodel, the addition of the Building 3 Math Lounge, and the remodel of the Building 1 entry. Significant land improvements included work on College athletic fields and the construction of a farm access road on the Salem campus. Work continued on multiple tenant improvement projects and machinery and equipment were upgraded or replaced. Annual depreciation for buildings, equipment, vehicles and land improvements amounted to approximately \$6.2 million. Additional information about the College's capital assets can be found in Note 4 of this report.

#### **Long Term Debt**

At the end of the fiscal year, the College had total debt outstanding of \$138,683,551. Of this amount \$44,687,155 are in pension obligation bonds; \$76,460,000 comprises general obligation debt; \$3,726,466 are in full faith and credit obligations; and \$8,738,017 consists of related debt premiums



and discounts. The remaining balance is comprised of compensated absences and other postemployment benefits.

The Colleges total debt decreased by approximately \$9.1 million during the current fiscal year. Debt activity included a current refunding of the Series 2007 full faith and credit obligations in April 2017. Regular biannual debt payments were made, which combined with the refunding and the annual increase in other postemployment benefits, accounts for the overall decrease.

State statutes limit the amount of the general obligation debt the College may issue to 1.5% of Real Market Value of properties within the College district. The current legal debt limit is \$820,838,305, which is significantly higher than the College's outstanding general obligation debt. The College's outstanding debt is approximately 9% of the legal debt limit. The College currently maintains an AA rating from Standard & Poor's. Additional information about the College's long term debt can be found in Notes 5 and 7 of this report.

### **Economic Factors and Next Year's Budget**

When preparing for the College's upcoming budget year, revenue and expenditure forecasts are prepared within the context of current economic conditions. The local economy has significantly improved over the past several years and as employment improves, there is a corresponding decline in enrollment. The College anticipated an approximate 2% enrollment decline for 2017-2018 but is seeing early indications of a higher rate of decline. After the tremendous increase from 2005-2006 to 2010-2011, enrollment has now reverted back to the long-term growth trend. As it appears the local economy is close to full employment, the college is hopeful that it is nearing the bottom of the steady enrollment decline.

When preparing the Colleges proposed budget for 2017-2018, there was some level of uncertainty regarding State funding. The Governor's recommended budget included \$550 million for community colleges. The co-chairs of the Ways and Means committee included approximately \$556 million in their budget. Based on the level of commitments for the State, an approximate 7% cut overall would have needed to happen to balance the State budget. Given this environment, the community colleges fared well and were funded at \$570.2 million for the 2017-2019 biennium.

To balance the College's 2017-2018 budget, the board approved a tiered approach to a tuition increase for 2017-2018 based on the final level of funding from the State. Since State funding came in at \$570.2 million, the tuition rate increase was \$4 per credit with a \$1 per credit increase in the universal fee. Even with this increase, Chemeketa has the lowest annualized cost among all of the community colleges throughout the State.

The combined effect of the changes to state funding and tuition and universal fee increases has allowed the College to maintain its current level of services and programs to students. However, there are several mandates and growing concerns over other cost pressures that may have a significant impact in the future. Some of the mandates include paid sick leave for part-time employees, costs associated with the Clery Act and Title IX compliance, an escalating Oregon minimum wage, and most significantly, forecasted employer rates for the Public Employees Retirement System. Other concerns include maintaining qualified and talented employees in this competitive labor market and the rapidly increasing cost of health care.

Looking forward, the trajectory of expenditures outpaces forecasted revenues. We anticipate a need for strong contingency planning and thorough reassessment during each budget year to position the college to meet changing needs and contain costs to match the revenue sources.

Chemeketa has a proven history of strong financial management. It weathered the great recession on a solid financial foundation, and is well-positioned to adapt to the changing needs of students as industry and educational environments change. The College has a reputation for pursuing alternative forms of revenue to help provide services and opportunities that would not otherwise be available to our students and community. Chemeketa's pursuit of nontraditional revenue sources and desire to create a sustainable model will allow the College to maintain its promise to students and the community.

**Requests for Information:**

This financial report is designed to provide a general overview of Chemeketa Community College's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Business Services  
Chemeketa Community College  
PO Box 14007  
Salem, OR 97309-7070

## **BASIC FINANCIAL STATEMENTS**

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**STATEMENT OF NET POSITION**  
**June 30, 2017**

|   | <u>Chemeketa<br/>Community College</u> | <u>Chemeketa<br/>Foundation</u> |
|---|--|---------------------------------|
| <b>ASSETS</b>   |  |                                 |
| Current assets:                                       |  |                                 |
| Cash and cash equivalents                             | \$ 75,054,183                          | \$ 1,111,212                    |
| Investments   | -                                      | 5,655,647                       |
| Receivables, net of allowance for uncollectibles      | 6,601,858                              | 186,800                         |
| Inventories   | 943,416                                | 64,498                          |
| Prepaid items   | 214,804                                | 72,335                          |
| Total current assets                                  | <u>82,814,261</u>                      | <u>7,090,492</u>                |
| Noncurrent assets:                                    |  |                                 |
| Receivables, net of allowance for uncollectibles      | 1,550,727                              | -                               |
| Capital assets, not being depreciated                 | 22,515,698                             | -                               |
| Capital assets, net of accumulated depreciation       | 185,681,622                            | -                               |
| Total noncurrent assets                               | <u>209,748,047</u>                     | <u>-</u>                        |
| Total assets  | <u>292,562,308</u>                     | <u>7,090,492</u>                |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>                 |  |                                 |
| Deferred charge on refunding                          | 7,221,963                              | -                               |
| Related to pensions                                   | 32,094,725                             | -                               |
| Total deferred outflows of resources                  | <u>39,316,688</u>                      | <u>-</u>                        |
| <b>LIABILITIES</b>                                    |  |                                 |
| Current liabilities:                                  |  |                                 |
| Accounts payable                                      | 2,770,087                              | 56,331                          |
| Payroll and payroll taxes payable                     | 5,708,400                              | -                               |
| Accrued interest payable                              | 147,626                                | -                               |
| Contracts payable                                     | 17,792                                 | 31,761                          |
| Due to others   | 1,107,180                              | -                               |
| Other liabilities                                     | -                                      | 72,013                          |
| Current portion of unearned revenue                   | 1,489,349                              | 16,379                          |
| Current portion of long-term debt                     | 11,921,337                             | -                               |
| Total current liabilities                             | <u>23,161,771</u>                      | <u>176,484</u>                  |
| Noncurrent liabilities:                               |  |                                 |
| Transition liability related to pensions              | 7,091,348                              | -                               |
| Net pension liability                                 | 47,838,753                             | -                               |
| Long-term debt, net of current portion                | 126,762,214                            | -                               |
| Notes payable   | -                                      | 147,000                         |
| Total noncurrent liabilities                          | <u>181,692,315</u>                     | <u>147,000</u>                  |
| Total liabilities                                     | <u>204,854,086</u>                     | <u>323,484</u>                  |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                  |  |                                 |
| Related to pensions                                   | 7,475,820                              | -                               |
| Total deferred inflows of resources                   | <u>7,475,820</u>                       | <u>-</u>                        |
| <b>NET POSITION</b>                                   |  |                                 |
| Net investment in capital assets                      | 126,462,303                            | -                               |
| Restricted for debt service                           | 26,056,641                             | -                               |
| Restricted for student financial aid grants and loans | 1,946,026                              | -                               |
| Restricted for regional library                       | 1,322,737                              | -                               |
| Restricted for grants and contracts                   | 93,424                                 | -                               |
| Restricted for Foundation                             | -                                      | 5,964,898                       |
| Unrestricted  | (36,332,041)                           | 802,110                         |
| Total net position                                    | <u>\$ 119,549,090</u>                  | <u>\$ 6,767,008</u>             |

The accompanying notes are an integral part of this statement.

**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**Year Ended June 30, 2017**

|  | Chemeketa<br>Community College | Chemeketa<br>Foundation |
|--|--------------------------------|-------------------------|
| <b>OPERATING REVENUES</b>                                  |                                |                         |
| Student tuition and fees,<br>net of scholarship allowances | \$ 22,163,943                  | \$ -                    |
| Grants and contracts                                       | 29,525,862                     | -                       |
| Bookstore sales  | 3,916,797                      | -                       |
| Rental income  | 4,177,237                      | 783,385                 |
| Other operating revenues                                   | 6,511,849                      | 4,468,800               |
| Total operating revenues                                   | <u>66,295,688</u>              | <u>5,252,185</u>        |
| <b>OPERATING EXPENSES</b>                                  |                                |                         |
| President's office   | 5,212,541                      | -                       |
| College support services                                   | 17,089,623                     | -                       |
| Instruction and student services                           | 47,707,170                     | -                       |
| College facilities   | 2,622,641                      | -                       |
| Grants and scholarships                                    | 22,213,593                     | -                       |
| Self-supporting services                                   | 20,698,046                     | -                       |
| Intra-college services                                     | 3,511,219                      | -                       |
| Regional library   | 3,074,361                      | -                       |
| Bookstore  | 3,874,286                      | -                       |
| Foundation   | -                              | 4,986,657               |
| Depreciation expense                                       | 6,245,057                      | 262,361                 |
| Total operating expenses                                   | <u>132,248,537</u>             | <u>5,249,018</u>        |
| OPERATING INCOME (LOSS)                                    | <u>(65,952,849)</u>            | <u>3,167</u>            |
| <b>NONOPERATING REVENUES (EXPENSES)</b>                    |                                |                         |
| State community college support                            | 23,759,227                     | -                       |
| Other state sources  | 286,369                        | -                       |
| Property taxes   | 32,361,579                     | -                       |
| Investment income  | 812,360                        | 511,223                 |
| Gain on transfer of assets                                 | -                              | 5,341,146               |
| Loss on sale of assets                                     | (33,999)                       | -                       |
| Debt issuance costs  | (60,200)                       | -                       |
| Interest expense   | (6,135,333)                    | (544,199)               |
| Total nonoperating revenues (expenses)                     | <u>50,990,003</u>              | <u>5,308,170</u>        |
| INCOME (LOSS) BEFORE CONTRIBUTIONS                         | <u>(14,962,846)</u>            | <u>5,311,337</u>        |
| <b>CAPITAL CONTRIBUTIONS</b>                               | <u>16,456</u>                  | <u>-</u>                |
| CHANGE IN NET POSITION                                     | <u>(14,946,390)</u>            | <u>5,311,337</u>        |
| Net position - beginning of the year                       | <u>134,495,480</u>             | <u>1,455,671</u>        |
| Net position - end of the year                             | <u>\$ 119,549,090</u>          | <u>\$ 6,767,008</u>     |

The accompanying notes are an integral part of this statement.

**STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2017**

|   | <u>Chemeketa<br/>Community College</u> |
|---|--|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                     |  |
| Cash received from tuition and fees                             | \$ 20,635,482                          |
| Cash received from grants and contracts                         | 29,391,295                             |
| Bookstore receipts from customers                               | 3,999,633                              |
| Other cash receipts   | 10,500,133                             |
| Payments to suppliers for good and services                     | (23,465,201)                           |
| Payments to employees   | (73,694,822)                           |
| Payments for student financial aid                              | (15,982,959)                           |
| Bookstore payments to suppliers for resale materials            | <u>(2,768,963)</u>                     |
| Net cash used in operating activities                           | <u>(51,385,402)</u>                    |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>          |  |
| Cash received from property taxes                               | 23,129,771                             |
| Cash received from State community college support              | 23,759,227                             |
| Cash received from other state sources                          | 286,369                                |
| Principal paid on pension bonds                                 | (2,530,000)                            |
| Interest paid on pension bonds                                  | <u>(1,998,473)</u>                     |
| Net cash provided by noncapital financing activities            | <u>42,646,894</u>                      |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b> |  |
| Proceeds from refunding of full faith and credit obligations    | 3,782,645                              |
| Payment to refunding escrow agent                               | (3,722,445)                            |
| Debt issuance costs   | (60,200)                               |
| Cash received from property taxes levied for capital debt       | 9,282,038                              |
| Proceeds from sale of capital assets                            | 1,899                                  |
| Cash received from capital grants                               | 400,000                                |
| Purchase of capital assets                                      | (5,639,890)                            |
| Principal paid on long-term debt                                | (6,561,179)                            |
| Interest paid on long-term debt                                 | <u>(3,750,045)</u>                     |
| Net cash used in capital and related financing activities       | <u>(6,267,177)</u>                     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                     |  |
| Interest on investments   | 865,656                                |
| Purchase of investments   | (24,314,250)                           |
| Proceeds from sales of investments                              | <u>24,314,250</u>                      |
| Net cash provided by investing activities                       | <u>865,656</u>                         |
| <b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>                | <b>(14,140,029)</b>                    |
| Cash and cash equivalents - beginning of year                   | <u>89,194,212</u>                      |
| Cash and cash equivalents - end of year                         | <u>\$ 75,054,183</u>                   |

(Continues)

The accompanying notes are in integral part of this statement.

**STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2017 (Continued)**

Chemeketa  
Community College

**RECONCILIATION OF OPERATING LOSS TO NET CASH  
 USED IN OPERATING ACTIVITIES**

|   |    |                            |
|---|----|----------------------------|
| Operating loss  | \$ | (65,952,849)               |
| Adjustments to reconcile operating loss to net cash used in operating activities: |    |                            |
| Depreciation  |    | 6,245,057                  |
| Insurance expense (OPEB)  |    | 242,796                    |
| Decreases (increases) in assets:  |    |                            |
| Accounts receivable   |    | (1,833,884)                |
| Loans receivable  |    | 12,044,062                 |
| Contacts receivable   |    | 18,000                     |
| Inventories   |    | 85,219                     |
| Prepaid items   |    | 202,607                    |
| Deferred outflows related to pensions   |    | (28,412,754)               |
| Increases (decreases) in liabilities:   |    |                            |
| Accounts payable  |    | 320,845                    |
| Payroll and payroll taxes payable   |    | 101,452                    |
| Contracts payable   |    | (4,899)                    |
| Termination benefits  |    | (8,687)                    |
| Due to others   |    | (158,846)                  |
| Unearned revenue  |    | (11,997,323)               |
| Compensated absences  |    | 115,806                    |
| Net pension liability   |    | 42,168,029                 |
| Transition liability related to pensions  |    | (474,149)                  |
| Deferred inflows related to pensions  |    | (4,085,884)                |
| Net cash used in operating activities   | \$ | <u><u>(51,385,402)</u></u> |

**NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES**

|  |    |                 |
|--|----|-----------------|
| Amortization of deferred interest bonds                              | \$ | 642,721         |
| Amortization of deferred on refunding of long-term debt              |    | 801,301         |
| Amortization of premium/discount on bonds payable                    |    | (1,028,302)     |
| Amortization of premium on full faith and credit obligations payable |    | (10,580)        |
| Interest expense   |    | (405,140)       |
| Capital contributions  |    | (383,544)       |
| Contributions receivable   |    | 400,000         |
| Acquisition of capital assets  |    | (16,456)        |
| Book value of capital assets disposed                                |    | 35,898          |
| Loss on disposition of capital assets                                |    | (35,898)        |
| Total noncash investing, capital and financing activities            | \$ | <u><u>-</u></u> |

The accompanying notes are in integral part of this statement.



## NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Chemeketa Community College have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB), including GASB Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, and Statement No. 35, *Basic Financial Statements and Management’s Discussion and Analysis for Public Colleges and Universities*, issued in June and November, 1999, as amended by Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, issued in June 2011. The College follows the “business-type activities” reporting requirements of GASB Statement Nos. 34 and 35.

**Reporting Entity** – Chemeketa Community College (the College) is a public institution under the general supervision of the Higher Education Coordinating Commission (HECC) through the Office of Community Colleges and Workforce Development. The College has a separately elected governing body, the Board of Education. The financial statements of the College include all accounts of the College and its component unit, Chemeketa Community College Foundation. The consolidated financial statements of the Foundation are reported in a separate column on the face of the basic financial statements as a discretely presented component unit.

The Chemeketa Community College Foundation is a legally separate, tax-exempt entity which acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs for staff, students and the community. The Foundation is governed by a board of directors composed of up to 24 volunteers selected by the Foundation board from communities served by the College. Although the College does not control the timing or amount of receipts from the Foundation, the majority of the resources or income thereon, which the Foundation holds and invests, are restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College’s financial statements.

During the year ended June 30, 2017, the Foundation provided scholarships and support of \$688,099 and capital asset donations and improvement funds of \$296,250, for the benefit of the College. The College provided personnel and administrative contributions to the Foundation totaling \$381,444 during the year. Complete financial statements for Chemeketa Community College Foundation can be obtained at: 4000 Lancaster Drive NE, Salem, Oregon 97305.

**Basis of Accounting** – The basic financial statements are reported using the economic resources measurement focus and accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenues in the years in which they are levied. Grants and other similar types of revenue are recognized as soon as all eligibility requirements imposed by the grantor have been met.

Operating revenues and expenses are distinguished from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the College’s ongoing operations. The principal operating revenues of the College are charges to students for tuition and fees, grants and contracts for specific operating activities of

## NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

the College and bookstore sales. Operating expenses include the cost of faculty, administration and support expenses, bookstore operations, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**Deferred Outflows of Resources and Deferred Inflows of Resources** - Deferred outflows of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

**Use of Estimates** – The preparation of basic financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Investments** – Investments are carried at fair value. During the year, the College's investments were with the Oregon Local Government Investment Pool and with corporate debt, both of which are authorized by Oregon law.

For purposes of the statement of cash flows, cash on hand, demand deposits, the State Treasurer's Oregon Local Government Investment Pool and short-term investments purchased with original maturities of three months or less are considered to be cash and cash equivalents.

The College is required by Oregon law to insure its deposits with financial institutions through Federal depository insurance funds coverage or participation in institution collateral pools that insure public deposits.

**Property Taxes Receivable** – Ad valorem property taxes are levied on all taxable property as of July 1. Property taxes become an enforceable lien on that date for real and personal property. Collection dates are November 15, February 15, and May 15. Discounts are allowed if the amount due is received by November 15. Taxes unpaid and outstanding on May 16 are considered delinquent. Uncollected property taxes are included in receivables in the Statement of Net Position.

**Inventory** – Inventory is valued at the retail inventory method, which approximates the lower of cost (first-in, first-out method) or market. Any donated inventory is valued at its estimated fair market value.

**Capital Assets** – Capital assets include land and land improvements, buildings and building improvements, equipment and library books; vehicles; works of art and historical treasures; and construction in progress with a useful life of more than one year. The College's capitalization threshold is \$5,000 for all capital assets except for works of art and library books. These items are capitalized regardless of cost. Donated assets are recorded at their fair market value on the date donated. Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add value or functionality to the asset are not capitalized, but are expensed as incurred.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

Buildings, equipment, library books, vehicles and land improvements are depreciated using the straight-line method over the following useful lives:

|                            |               |
|----------------------------|---------------|
| Buildings and improvements | 25 – 50 years |
| Equipment                  | 5 – 20 years  |
| Library books              | 5 years       |
| Vehicles                   | 8 years       |
| Land improvements          | 20 years      |

**Grants** – Unreimbursed grant expenditures due from grantor agencies are recorded in the basic financial statements as receivables and revenues. Cash received from grantor agencies in excess of related grant expenditures is recorded as unearned revenue.

**Pensions** – For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Oregon Public Employees Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Other Postemployment Benefits** – The College implemented GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, for the fiscal year ending June 30, 2009. The net OPEB obligation is actuarially determined and is recognized as a long-term liability in the Statement of Net Position.

**Vested Compensated Absences** – Employees of the College are permitted to accumulate earned but unused vacation, comp time and sick pay. A liability does not exist for unpaid accumulated sick leave since the College policy does not allow payment upon separation of service. Unused vacation pay and comp time pay is recorded as a liability and an expense when earned.

**Termination Benefits** – Employees who have reached age and service requirements are eligible for early retirement benefits, which are recognized as a liability and expense when the employees accept the offer. Expenditures of \$24,373 were charged in the year ended June 30, 2017.

**Scholarship Allowances** – Financial aid to students is reported in the basic financial statements under the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). Certain aid such as loans and funds provided to students as awarded by others is accounted for as a third party payment (credited to the student's account as if the student made the payment). All other aid is reflected in the basic financial statements as operating expenses, or scholarship allowances, which reduces revenues. The amount reported as operating expense represents the portion of aid that was provided to the student in the form of cash. Scholarship allowances represent the portion of aid provided to the student in the form of reduced tuition. Student tuition and fee revenue is shown net of scholarship allowances of \$10,309,548 for the year ended June 30, 2017.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

**Restricted Component of Net Position** – Restricted net position as reported in the Statement of Net Position represents amounts for which constraints were imposed by creditors, grantors, contributors or laws or regulations. When an expense is incurred for purposes for which both restricted and unrestricted assets are available, the College uses restricted resources first.

**2. CASH AND INVESTMENTS**

Cash and investments are comprised of the following at June 30, 2017:

|                                      |                      |
|--------------------------------------|----------------------|
| Cash on hand and other               | \$ 235,718           |
| Deposits with financial institutions | 38,801,656           |
| Investments                          | <u>36,016,809</u>    |
| Total cash and investments           | <u>\$ 75,054,183</u> |

**Deposits** – Deposits with financial institutions are bank demand deposits. The total bank balance, as shown on the banks' records at June 30, 2017, is \$39,825,491. Of these deposits, \$398,780 was covered by federal depository insurance.

The Oregon State Treasurer is responsible for monitoring public funds held by bank depositories in excess of FDIC insured amounts, and for assuring that public funds on deposit are collateralized to the extent required by Oregon Revised Statutes (ORS) Chapter 295. ORS Chapter 295 requires depository banks to place and maintain on deposit with a third-party custodian bank securities having a value of 10%, 25% or 110% of public funds on deposit depending primarily on the capitalization level of the depository bank.

Custodial credit risk for deposits is the risk that in the event of a bank failure, the College's deposits may not be returned to it. The College follows State law with respect to custodial credit risk and has not adopted a separate policy. Deposits in excess of FDIC insured amounts were exposed to custodial credit risk as of June 30, 2017, because these deposits were uncollateralized and/or were collateralized but not held by the third-party custodian bank in the College's name.

**Investments** – State statutes authorize the College to invest in general obligations of the U.S. Government and its agencies, certain bonded obligations of Oregon municipalities, bank repurchase agreements, bankers' acceptances, commercial paper and the Oregon Local Government Investment Pool, among others. The College has no investment policy that would further limit its investment choices.

At June 30, 2017, the College's investments of \$36,016,809 were invested in the Oregon Local Government Investment Pool.

The Oregon Local Government Investment Pool is an open-ended, no-load diversified portfolio pool. Participants' account balances in the pool are determined by the amount of participants' deposits, adjusted for withdrawals and distributed interest. Interest is calculated and accrued daily on each participant's account based on the ending account balance and a variable interest rate determined periodically by the Oregon Short-Term Fund.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

The Oregon Local Government Investment Pool is an external investment pool which is part of the Oregon Short-Term Fund. Investment policies are governed by the Oregon Revised Statutes and the Oregon Investment Council (Council). The State Treasurer is the investment officer for the Council. Investments are further governed by portfolio guidelines issued by the Oregon Short-Term Fund Board. The Oregon Short-Term Fund does not receive credit quality ratings from nationally recognized statistical rating organizations.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Oregon Short-Term Fund manages this risk by limiting the maturity of the investments held by the fund. Weighted average maturities of the investments in the Oregon Short-Term Fund at June 30, 2017 were: 64.9% mature within 93 days, 19.8% mature from 94 days to one year, and 15.3% mature beyond one year. The College does not have a policy for interest rate risk.

**Foundation Cash and Investments** - The Foundation's cash and cash equivalents consist of bank demand deposits which are part of the College's deposits with financial institutions.

The Foundation carries all investments in debt securities and investments in equity securities with readily determinable fair values at fair value. The investments are held in a pooled account managed by a professional fund manager.

### 3. RECEIVABLES

College receivables at June 30, 2017 were as follows:

|                | Total<br>Receivables | Allowance<br>for<br>Uncollectables | Net<br>Receivables  | Due Within<br>One Year |
|----------------|----------------------|------------------------------------|---------------------|------------------------|
| Property taxes | \$ 1,746,573         | \$ -                               | \$ 1,746,573        | \$ 1,746,573           |
| Accounts       | 7,345,267            | 2,837,705                          | 4,507,562           | 4,507,562              |
| Loans          | 2,398,600            | 638,150                            | 1,760,450           | 329,723                |
| Contract       | 138,000              | -                                  | 138,000             | 18,000                 |
| Total          | <u>\$ 11,628,440</u> | <u>\$ 3,475,855</u>                | <u>\$ 8,152,585</u> | <u>\$ 6,601,858</u>    |

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

**4. CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2017 was as follows:

|   | Balance<br>July 1, 2016 | Increases            | Decreases            | Balance<br>June 30, 2017 |
|---|-------------------------|----------------------|----------------------|--------------------------|
| Capital assets not being depreciated:       |                         |                      |                      |                          |
| Land  | \$ 20,319,900           | \$ -                 | \$ -                 | \$ 20,319,900            |
| Art and historical treasures                | 426,854                 | 13,540               | -                    | 440,394                  |
| Construction in progress                    | 22,266,686              | 4,507,304            | 25,018,586           | 1,755,404                |
| Total capital assets not being depreciated  | <u>43,013,440</u>       | <u>4,520,844</u>     | <u>25,018,586</u>    | <u>22,515,698</u>        |
| Capital assets being depreciated:           |                         |                      |                      |                          |
| Buildings and improvements                  | 211,350,422             | 24,704,468           | -                    | 236,054,890              |
| Equipment & Library books                   | 11,466,958              | 1,035,696            | 219,533              | 12,283,121               |
| Vehicles                                    | 1,743,765               | 99,806               | 25,276               | 1,818,295                |
| Land improvements                           | 13,443,759              | 314,118              | -                    | 13,757,877               |
| Total capital assets being depreciated      | <u>238,004,904</u>      | <u>26,154,088</u>    | <u>244,809</u>       | <u>263,914,183</u>       |
| Less accumulated depreciation for:          |                         |                      |                      |                          |
| Buildings and improvements                  | 59,146,711              | 4,724,711            | -                    | 63,871,422               |
| Equipment & Library Books                   | 7,130,939               | 798,614              | 189,044              | 7,740,509                |
| Vehicles                                    | 1,225,497               | 113,259              | 19,867               | 1,318,889                |
| Land improvements                           | 4,693,268               | 608,473              | -                    | 5,301,741                |
| Total accumulated depreciation              | <u>72,196,415</u>       | <u>6,245,057</u>     | <u>208,911</u>       | <u>78,232,561</u>        |
| Total capital assets being depreciated, net | <u>165,808,489</u>      | <u>19,909,031</u>    | <u>35,898</u>        | <u>185,681,622</u>       |
| Total capital assets                        | <u>\$ 208,821,929</u>   | <u>\$ 24,429,875</u> | <u>\$ 25,054,484</u> | <u>\$ 208,197,320</u>    |

**5. LONG-TERM DEBT**

During the fiscal year ended June 30, 2017 the following changes occurred related to long-term debt obligations:

|                             | Balance<br>July 1, 2016 | Additions           | Deletions            | Balance<br>June 30, 2017 | Due within<br>One Year | Interest<br>Paid    |
|-----------------------------|-------------------------|---------------------|----------------------|--------------------------|------------------------|---------------------|
| GO, Series 2008             | \$ 5,760,000            | \$ -                | \$ 2,745,000         | \$ 3,015,000             | \$ 3,015,000           | \$ 276,970          |
| GO, Series 2011A            | 4,095,000               | -                   | -                    | 4,095,000                | -                      | 190,762             |
| GO, Series 2014             | 46,635,000              | -                   | 2,445,000            | 44,190,000               | 2,665,000              | 2,269,376           |
| GO, Series 2015             | 25,825,000              | -                   | 665,000              | 25,160,000               | 710,000                | 903,145             |
| Pension Bonds, Series 2003: |                         |                     |                      |                          |                        |                     |
| Deferred interest bonds     | 10,429,434              | 642,721             | 1,545,000            | 9,527,155                | 1,660,000              | -                   |
| Current interest bonds      | 13,305,000              | -                   | -                    | 13,305,000               | -                      | 750,937             |
| Pension Bonds, Series 2004  | 22,840,000              | -                   | 985,000              | 21,855,000               | 1,125,000              | 1,247,536           |
| Bond premiums/discounts     | 9,766,319               | 2,955               | 1,031,257            | 8,738,017                | -                      | -                   |
| Obligations, Series 2007    | 4,300,000               | -                   | 4,300,000            | -                        | -                      | 98,413              |
| Obligations, Series 2017    | -                       | 3,782,645           | 56,179               | 3,726,466                | 718,222                | 11,379              |
| Obligations premium         | 63,481                  | -                   | 63,481               | -                        | -                      | -                   |
| Vested compensated absences | 2,098,079               | 1,947,961           | 1,832,155            | 2,213,885                | 2,028,115              | -                   |
| Termination benefits        | 8,687                   | -                   | 8,687                | -                        | -                      | -                   |
| Net OPEB obligation         | 2,615,232               | 242,796             | -                    | 2,858,028                | -                      | -                   |
| Total                       | <u>\$ 147,741,232</u>   | <u>\$ 6,619,078</u> | <u>\$ 15,676,759</u> | <u>\$ 138,683,551</u>    | <u>\$ 11,921,337</u>   | <u>\$ 5,748,518</u> |

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

**Limited Tax Pension Obligation Bonds**

In April 2003, the College issued \$25,374,369 of Limited Tax Pension Obligation Bonds and transferred the net proceeds to the State of Oregon Public Employees Retirement System to cover a portion of the College's share of the cost sharing plan's unfunded actuarial liability. The resulting asset is being used to pay a portion of the College's annual required contribution. Principal payments are due annually through June 30, 2028 and interest is payable in December and June of each year with rates ranging from 5.60% to 6.25%.

In February 2004, the College issued an additional \$26,795,000 of Limited Tax Pension Obligation Bonds. These bonds are managed in the same way as the April 2003 issue. Principal payments are due annually through June 30, 2028. Interest is payable on these bonds in December and June of each year with rates ranging from 5.20% to 5.53%.

Annual requirements to repay the limited tax pension obligation bonds are as follows:

| Fiscal<br>Year         | Series 2004   |              | Series 2003   |              | Total         |
|------------------------|---------------|--------------|---------------|--------------|---------------|
|                        | Principal     | Interest     | Principal     | Interest     |               |
| 2017-18                | \$ 1,125,000  | \$ 1,197,370 | \$ 1,660,000  | \$ 750,937   | \$ 4,733,307  |
| 2018-19                | 1,285,000     | 1,138,904    | 1,780,000     | 750,937      | 4,954,841     |
| 2019-20                | 1,455,000     | 1,069,000    | 1,905,000     | 750,937      | 5,179,937     |
| 2020-21                | 1,645,000     | 989,848      | 2,035,000     | 750,937      | 5,420,785     |
| 2021-22                | 1,845,000     | 900,360      | 2,170,000     | 750,937      | 5,666,297     |
| 2022-23                | 2,065,000     | 799,992      | 2,310,000     | 750,937      | 5,925,929     |
| 2023-24                | 2,295,000     | 687,656      | 2,460,000     | 750,937      | 6,193,593     |
| 2024-25                | 2,550,000     | 560,742      | 2,750,000     | 611,701      | 6,472,443     |
| 2025-26                | 2,825,000     | 419,727      | 3,070,000     | 455,776      | 6,770,503     |
| 2026-27                | 3,115,000     | 263,505      | 3,410,000     | 281,400      | 7,069,905     |
| 2027-28                | 1,650,000     | 91,245       | 1,615,000     | 90,440       | 3,446,685     |
| Subtotals              | 21,855,000    | 8,118,349    | 25,165,000    | 6,695,876    | 61,834,225    |
| Less deferred interest | -             | -            | (2,332,845)   | -            | (2,332,845)   |
| Carrying amount        | \$ 21,855,000 | \$ 8,118,349 | \$ 22,832,155 | \$ 6,695,876 | \$ 59,501,380 |

**General Obligation Bonds**

On May 20, 2008, the voters of the Chemeketa Community College district approved \$92 million in General Obligation bonds to fund the construction of new buildings, remodel of existing facilities, acquisition of land, and improvements to infrastructure. On November 12, 2008, the college issued \$50 million of the general obligation bonds. The interest rate on the remaining bonds ranges from 4.75% to 5.0% with the final maturity on June 15, 2018. On February 9, 2011, the college issued another \$28 million in general obligation bonds in order to continue the work on buildings and improvements. For these bonds, the interest rate ranges from 4.5% to 5% with the final maturity on June 15, 2021.

In June 2014, the College issued Series 2014 General Obligation Bonds in the amount of \$51,150,000 which consisted of \$14,000,000 of general obligation bonds approved by the voters on May 20, 2008 plus \$37,150,000 of refunding bonds whose proceeds were used to extinguish Series 2008 bonds. The refunding bonds proceeds were used to extinguish \$37,510,000 of outstanding

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

Series 2008 General Obligation Bonds through an in-substance defeasance. The in-substance defeasance was accomplished by placing a portion of the proceeds of the Series 2014 General Obligation Bonds in an irrevocable trust from which principal and interest payments will be made on the defeased debt. The excess of the reacquisition price of the defeased debt over its carrying value was deferred and is being amortized over the term of the Series 2008 bonds. At June 30, 2017, \$37,510,000 in Series 2008 bonds were outstanding and considered defeased.

In March 2015, the College issued Series 2015 General Obligation Bonds in the amount of \$26,800,000 and extinguished \$23,905,000 of outstanding Series 2011A General Obligation Bonds through an in-substance defeasance. The in-substance defeasance was accomplished by placing the proceeds of the Series 2015 General Obligation Bonds in an irrevocable trust from which principal and interest payments will be made on the defeased debt. The excess of the reacquisition price of the defeased debt over its carrying value was deferred and is being amortized over the term of the Series 2015 bonds. At June 30, 2017, \$23,905,000 in Series 2011A bonds were outstanding and considered defeased.

Annual requirements to repay General Obligation Bonds are shown below:

| Fiscal<br>Year | Series 2008  |            | Series 2011A |            | Series 2014   |               | Series 2015   |              |
|----------------|--------------|------------|--------------|------------|---------------|---------------|---------------|--------------|
|                | Principal    | Interest   | Principal    | Interest   | Principal     | Interest      | Principal     | Interest     |
| 2017-18        | \$ 3,015,000 | \$ 148,687 | \$ -         | \$ 190,775 | \$ 2,665,000  | \$ 2,172,000  | \$ 710,000    | \$ 889,957   |
| 2018-19        | -            | -          | -            | 190,775    | 6,230,000     | 2,038,750     | 740,000       | 868,656      |
| 2019-20        | -            | -          | 1,300,000    | 190,775    | 5,470,000     | 1,764,750     | 780,000       | 839,057      |
| 2020-21        | -            | -          | 2,795,000    | 125,775    | 4,585,000     | 1,491,250     | 825,000       | 807,856      |
| 2021-22        | -            | -          | -            | -          | 5,030,000     | 1,262,000     | 3,855,000     | 774,856      |
| 2022-23        | -            | -          | -            | -          | 5,485,000     | 1,010,500     | 4,110,000     | 615,856      |
| 2023-24        | -            | -          | -            | -          | 5,985,000     | 736,250       | 4,315,000     | 496,775      |
| 2024-25        | -            | -          | -            | -          | 5,910,000     | 437,000       | 5,135,000     | 367,325      |
| 2025-26        | -            | -          | -            | -          | 2,830,000     | 141,500       | 4,690,000     | 187,600      |
| Total          | \$ 3,015,000 | \$ 148,687 | \$ 4,095,000 | \$ 698,100 | \$ 44,190,000 | \$ 11,054,000 | \$ 25,160,000 | \$ 5,847,938 |

**Full Faith and Credit Obligations**

In April 2017, the College extinguished \$3,650,000 of outstanding Series 2007 Full Faith and Credit Obligations maturing on June 1 in the years 2018 through 2022. Under the Refunding Finance Agreement, proceeds of the Series 2017 Full Faith and Credit Obligations were held in an irrevocable escrow account from which principal and interest payments were made until the Refunded Obligations were called on June 1, 2017.



**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

The College refunded the Series 2007 debt to take advantage of lower interest rates and to reduce total debt service payments over the life of the Series 2017 debt by \$159,210. The refunding resulted in an economic gain (difference between the present values of the old and new debt service payments) of \$151,344.

The Series 2017 obligations bear an interest rate of 1.9% per annum and the final maturity is on June 1, 2022. Debt service payments are scheduled semiannually.

The Series 2007 proceeds were used to construct new facilities and to upgrade and remodel existing facilities. Future obligation requirements are as follows:

| Series 2017 |              |            |              |
|-------------|--------------|------------|--------------|
| Fiscal Year | Principal    | Interest   | Total        |
| 2017-18     | \$ 718,222   | \$ 70,803  | \$ 789,025   |
| 2018-19     | 724,869      | 57,157     | 782,026      |
| 2019-20     | 745,841      | 43,384     | 789,225      |
| 2020-21     | 761,542      | 29,213     | 790,755      |
| 2021-22     | 775,992      | 14,744     | 790,736      |
| Total       | \$ 3,726,466 | \$ 215,301 | \$ 3,941,767 |

### **Termination Benefits**

The College provides an early retirement benefit to eligible salaried faculty employees who were hired on or before September 30, 2005. The early retirement option is available to faculty who have served the College for a minimum of ten (10) years of continuous service immediately prior to retirement from the College and who have reached the age of 55 but not yet 62, or to faculty less than age 55 who have obtained 30 years of salaried employment at Chemeketa. As part of this plan, the College pays a monthly stipend to the retiree, up to age 62, with the amount based on the total number of years of service to the College before retirement. The stipend period varies based upon the employees' retirement date and as of June 30, 2017 there were no eligible employees. As outlined in the collective bargaining agreement between the College and the Chemeketa Education Association this benefit will expire, with all stipends paid by June 2019.

## **6. PENSION PLANS**

### **Plan Description**

The College contributes to two pension plans administered by the Oregon Public Employees Retirement System (PERS). The Oregon Public Employees Retirement Fund (OPERF) applies to the College's contribution for qualifying employees who were hired before August 29, 2003, and is a cost-sharing multiple-employer defined benefit pension plan. The Oregon Public Service Retirement Plan (OPSRP) is a hybrid successor plan to the OPERF and consists of two programs: 1) The

## NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

Pension Program, the defined benefit portion of the plan which applies to qualifying College employees hired on or after August 29, 2003. Benefits are calculated by a formula for members who attain normal retirement age. The formula takes into account final average salary and years of service. 2) The Individual Account Program (IAP), the defined contribution portion of the plan. Beginning January 1, 2004, all PERS member contributions go into the IAP. PERS members retain their existing PERS accounts, but any future member contributions are deposited into the member's IAP, not the member's PERS account.

Both PERS plans provide retirement and disability benefits, postemployment healthcare benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS is administered under Oregon Revised Statute Chapter 238, which establishes the Public Employees Retirement Board as the governing body of PERS. PERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained at: <http://www.oregon.gov/pers/Pages/Financials/Actuarial-Financial-Information.aspx>.

### Benefits provided

#### **A. Tier One/Tier Two Retirement Benefit ORS Chapter 238**

**Pension Benefits** - The PERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before ceasing employment with a participating employer. General service employees may retire after reaching age 55. Tier One general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

**Death Benefits** - Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- 
- the member was employed by a PERS employer at the time of death,
- the member died within 120 days after termination of PERS-covered employment,
- the member died as a result of injury sustained while employed in a PERS-covered job, or
- the member was on an official leave of absence from a PERS-covered job at the time of death.

## NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

**Disability Benefits** - A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 when determining the monthly benefit.

**Benefit Changes After Retirement** - Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments. Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2%.

### B. OPSRP Pension Program (OPSRP DB)

**Pension Benefits** - The Pension Program (ORS Chapter 238A) provides benefits to members hired on or after August 29, 2003. This portion of OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age:

General service: 1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

A member of the OPSRP Pension Program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

**Death Benefits** - Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

**Disability Benefits** - A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

**Benefit Changes After Retirement** - Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2%.

### C. OPSRP Individual Account Program (OPSRP IAP)

**Pension Benefits** - An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. If the employer makes optional employer contributions for a member, the member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

## **NOTES TO BASIC FINANCIAL STATEMENTS**

### **YEAR ENDED JUNE 30, 2017**

Upon retirement, a member of the OPSRP Individual Account Program (IAP) may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5-, 10-, 15-, 20-year period or an anticipated life span option. Each distribution option has a \$200 minimum distribution limit.

**Death Benefits** - Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

**Recordkeeping** - PERS contracts with VOYA Financial to maintain IAP participant records.

### **Contributions**

PERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate sufficient assets to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans. Employer contribution rates during the period were based on the December 31, 2013 actuarial valuation. The rates based on a percentage of payroll, first became effective July 1, 2015. Employer contributions for the year ended June 30, 2017 were \$2,621,410, excluding amounts to fund employer specific liabilities. The rates in effect for the fiscal year ended June 30, 2017 were 8.36 percent for Tier One/Tier Two General Service Members and 2.89 percent for OPSRP Pension Program General Service Members, net of 11.40 percent of side account rate relief. An additional 6 percent contribution is required for the OPSRP Individual Account Program.

### **Pension Liabilities, Pension Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions**

At June 30, 2017, the College reported a liability of \$47,838,753 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2014 rolled forward to June 30, 2016. The College's proportion of the net pension liability was based on a projection of the College's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities actuarially determined. PERS has established side accounts for employers that made lump sum payments to the plan in excess of their actuarially required contributions. Since different contribution rates are assessed to employers based on the value of the side accounts, the side account values were reflected separately in the proportionate share calculation. On June 30, 2016, the College's proportion was 0.44226033%.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

For the year ended June 30, 2017, the College recognized pension expense of approximately \$12.29 million. At June 30, 2017, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|---|---|--|
| Differences between expected and actual experience  | \$ 2,196,588                              | \$ -                                     |
| Changes in assumptions  | 14,160,149                                | -  |
| Net difference between projected and actual earnings on investments   | 13,116,578                                | -  |
| Changes in proportionate share  | -   | 3,012,159                                |
| Changes in proportion and differences between employer contributions and proportionate share of contributions | -   | 4,463,661                                |
| College's contributions subsequent to the measurement date  | <u>2,621,410</u>                          | <u>-</u>                                 |
| Deferred outflows/inflows at June 30, 2017  | <u>\$ 32,094,725</u>                      | <u>\$ 7,475,820</u>                      |

Contributions subsequent to the measurement date of \$2,621,410 reported as deferred outflows of resources will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other deferred outflows of resources totaling \$29,473,315 less deferred inflows of resources of \$7,475,820 related to pensions will be recognized in pension expense as follows:

| <u>Year Ending, June 30,</u> | <u>Amount</u>          |
|------------------------------|------------------------|
| 2018                         | \$ (3,186,153)         |
| 2019                         | (3,186,153)            |
| 2020                         | (8,180,793)            |
| 2021                         | (6,574,261)            |
| 2022                         | <u>(870,135)</u>       |
| Total                        | <u>\$ (21,997,495)</u> |

**Actuarial assumptions**

The employer contribution rates effective July 1, 2015, through June 30, 2017, were set using the entry age normal actuarial cost method. For the Tier One/Tier Two component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. For the OPSRP Pension Program component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

## NOTES TO BASIC FINANCIAL STATEMENTS

### YEAR ENDED JUNE 30, 2017

The total pension liability in the December 31, 2014 actuarial valuation was determined using the following actuarial assumptions:

|                                   |  |
|-----------------------------------|--|
| Valuation Date                    | December 31, 2014 rolled forward to June 30, 2016  |
| Experience Study Report           | 2014, published September 2015   |
| Actuarial Cost Method             | Entry Age Normal   |
| Amortization Method               | Amortized as a level percentage of payroll as layered amortization bases over a closed period; Tier One/Tier Two UAL is amortized over 20 years and OPSRP pension UAL is amortized over 16 years.  |
| Asset Valuation Method            | Fair value of assets   |
| Actuarial Assumptions:            |  |
| Inflation Rate                    | 2.50 percent   |
| Investment Rate of Return         | 7.50 percent   |
| Discount Rate                     | 7.50 percent   |
| Projected Salary Increases        | 3.50 percent overall payroll growth  |
| Cost of Living Adjustments (COLA) | Blend of 2.00% COLA and graded COLA (1.25%/0.15%) in accordance with <i>Moro</i> decision; blend based on service.   |
| Mortality                         | <p>Healthy retirees and beneficiaries: RP-2000 Sex-distinct, generational per Scale BB, with collar adjustments and set-backs as described in the valuation.</p> <p>Active Members: Mortality rates are a percentage of healthy retiree rates that vary by group, as described in the valuation.</p> <p>Disabled retirees: Mortality rates are a percentage (70% for males, 95% for females) of the RP-2000 Sex-distinct, generational per Scale BB, disabled mortality table.</p> |

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2014 Experience Study which reviewed experience for the four-year period ending on December 31, 2014.

#### **Long-term expected rate of return**

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in September 2015 the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

| <u>Asset Class</u>                | <u>Target Allocation</u> | <u>Compounded<br/>Annual Return<br/>(Geometric)</u> |
|-----------------------------------|--------------------------|---|
| Core Fixed Income                 | 8.00%                    | 4.00%   |
| Short-Term Bonds                  | 8.00%                    | 3.61%   |
| Bank/Leveraged Loans              | 3.00%                    | 5.42%   |
| High Yield Bonds                  | 1.00%                    | 6.20%   |
| Large/Mid Cap US Equities         | 15.75%                   | 6.70%   |
| Small Cap US Equities             | 1.31%                    | 6.99%   |
| Micro Cap US Equities             | 1.31%                    | 7.01%   |
| Developed Foreign Equities        | 13.13%                   | 6.73%   |
| Emerging Market Equities          | 4.12%                    | 7.25%   |
| Non-US Small Cap Equities         | 1.88%                    | 7.22%   |
| Private Equities                  | 17.50%                   | 7.97%   |
| Real Estate (Property)            | 10.00%                   | 5.84%   |
| Real Estate (REITS)               | 2.50%                    | 6.69%   |
| Hedge Fund of Funds - Diversified | 2.50%                    | 4.64%   |
| Hedge Fund - Event-driven         | 0.63%                    | 6.72%   |
| Timber                            | 1.88%                    | 5.85%   |
| Farmland                          | 1.88%                    | 6.37%   |
| Infrastructure                    | 3.75%                    | 7.13%   |
| Commodities                       | 1.88%                    | 4.58%   |
| Total                             | <u>100.00%</u>           |   |
| Assumed Inflation - Mean          |                          | 2.50%   |

**Discount rate**

The discount rate used to measure the total pension liability was 7.50 percent for the Defined Benefit Pension Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments for the Defined Benefit Pension Plan was applied to all periods of projected benefit payments to determine the total pension liability.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

**Sensitivity of the College's proportionate share of the net pension liability to changes in the discount rate**

The following presents the College's proportionate share of the net pension liability calculated using the discount rate of 7.50%, as well as what the College's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50%) or 1-percentage-point higher (8.50%) than the current rate:

|  | 1% Decrease<br>(6.50%) | Discount Rate<br>(7.50%) | 1% Increase<br>(8.50%) |
|--|------------------------|--------------------------|------------------------|
| College's proportionate share of the net pension liability | \$ 88,648,644          | \$ 47,838,753            | \$ 13,728,822          |

**Pension plan fiduciary net position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**Transition Liability**

The College reports a separate liability to the plan with a balance of \$7.09 million at June 30, 2017. The liability represents the College's allocated share of the pre-SLGRP pooled liability. The College is being assessed an employer contribution rate of 1.85 percent of covered payroll for payment of this transition liability.

**7. POSTEMPLOYMENT HEALTHCARE PLAN**

The College implemented GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, for the fiscal year ending June 30, 2009.

**Plan Description** – The College operates a single-employer retiree benefit plan that provides postemployment health and dental coverage benefits to eligible employees and their eligible dependents. This “plan” is not a stand-alone plan and therefore does not issue its own financial statements. The College is required by Oregon Revised Statutes 243.303 to provide retirees with group health and dental insurance from the date of retirement to age 65 at the same rate provided to current employees. Eligible employees are those retiring from active service with at least 5 years of salaried employment with the College and a pension benefit payable under Oregon PERS. Retirees and their dependents under age 65 are allowed to receive the same health care coverage as offered to active employees, however, the retiree is required to pay the full premiums.

**Annual OPEB Cost and Net OPEB Obligation** - The College's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution of the College (ARC), an amount actuarially determined in accordance with GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial accrued liabilities (UAAL) over a period not to exceed 30 years.



**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

The following table shows the components of the College's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the College's net OPEB obligation:

|   | Fiscal Year Ending<br>June 30, 2017 |
|---|-------------------------------------|
| <i>Determination of Annual Required Contribution:</i> |                                     |
| Normal Cost at year end                               | \$ 249,422                          |
| Amortization of UAAL                                  | 501,462                             |
| Annual Required Contribution (ARC)                    | \$ 750,884                          |
| <i>Determination of Net OPEB Obligation:</i>          |                                     |
| Annual Required Contribution (ARC)                    | \$ 750,884                          |
| Interest on prior year Net OPEB Obligation            | 91,533                              |
| Adjustment to ARC                                     | (314,459)                           |
| Annual OPEB cost                                      | 527,958                             |
| Less estimated benefit payments                       | (285,162)                           |
| Increase in Net OPEB Obligation                       | 242,796                             |
| Net OPEB Obligation - beginning of year               | 2,615,232                           |
| Net OPEB Obligation - end of year                     | \$ 2,858,028                        |

The College's historical annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation is as follows:

| Fiscal<br>Year Ended | OPEB Cost | Cost Contributed | OPEB<br>Obligation |
|----------------------|-----------|------------------|--------------------|
| 6/30/2015            | \$520,706 | 60%              | \$2,398,586        |
| 6/30/2016            | \$519,404 | 58%              | \$2,615,232        |
| 6/30/2017            | \$527,958 | 54%              | \$2,858,028        |

**Funding Status and Funding Progress** – The funding status of the plan is as follows:

| Valuation<br>Date | Value of<br>Assets | AAL<br>Unit Credit | UAAL         | Funded<br>Ratio | Covered<br>Payroll | UAAL % of<br>Covered<br>Payroll |
|-------------------|--------------------|--------------------|--------------|-----------------|--------------------|---------------------------------|
| 7/1/2011          | \$ -               | \$ 5,186,348       | \$ 5,186,348 | 0%              | \$ 42,780,513      | 12.1%                           |
| 7/1/2013          | \$ -               | \$ 3,869,037       | \$ 3,869,037 | 0%              | \$ 44,817,535      | 8.6%                            |
| 7/1/2015          | \$ -               | \$ 4,029,434       | \$ 4,029,434 | 0%              | \$ 46,420,291      | 8.7%                            |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the

## NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

**Actuarial Methods and Assumptions** - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the most recent actuarial valuation, July 1, 2015, the projected unit credit cost method was used. This method attempts to track the actual economic pattern of benefit accrual over an employee's working lifetime. A discount rate of 3.5% was used based on long term expectations of return for the Oregon Local Government Investment Pool. The valuation assumes an annual healthcare cost trend rate of 13% in the first year, 7% in the second year, 7.25% in the third year, and 5.5% in the fourth year. Rates thereafter vary between 5.0% and 6.25%. General inflation of 2.75% per year was used to develop other economic assumptions. The UAAL is being amortized as a level dollar amount over a rolling period of ten years.

### 8. RELATED PARTY TRANSACTIONS

The Chemeketa Community College Foundation is a tax-exempt charitable corporation formed for the purpose of raising funds and other related donations to be used for the enhancement of the College's students, programs, staff, and capital needs. The Foundation made certain donations to the College during 2016-2017. Certain products were also purchased by the Foundation from the College during the year.

Northwest Innovations, Inc. is a separate taxable corporation, incorporated under the laws of the State of Oregon, and with its own Board of Directors. The purpose of the corporation is to serve the public and the college community by enhancing and expanding the services provided by the College.

During 1989-90 the College discontinued food service and vending operations and Northwest Innovations, Inc. accepted responsibility for those operations. The College retained ownership of the food service and vending equipment and has a management agreement with Northwest Innovations, Inc. to operate the food service outlets on campus. The value of the food service agreement with Northwest Innovations, Inc. for the year ended June 30, 2017 is \$98,454. The college also has an outstanding note receivable with Northwest Innovations in the amount of \$138,000. Northwest Innovations makes monthly payments according to the terms of the note agreement.

### 9. COMMITMENTS AND CONTINGENCIES

Grants receivable and grant receipts are subject to adjustment by grantor agencies, principally the Federal Government. Any disallowed claims, including claims already collected, could become a liability to the College.

**NOTES TO BASIC FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2017**

**10. RISK MANAGEMENT**

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The College is a member of the OSBA Property and Casualty Coverage for Education (PACE) and pays an annual premium for its general liability, property, automobile, EDP, student medical professional and employee dishonesty insurance coverage.

The College carries other commercial insurance for risks of loss, including workers' compensation and public official bonds. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

**11. ESTIMATED TAX ABATEMENTS**

The College's property tax revenues were reduced by \$30,096 under agreements entered into by three of the counties within the College's district. The amounts abated by county are as follows:

|                | Year Ended<br>June 30, 2017 |
|----------------|-----------------------------|
| Marion County  | \$ 9,636                    |
| Polk County    | 13,540                      |
| Yamhill County | 6,920                       |
|                | \$ 30,096                   |

**12. BUDGET**

A budget is prepared and legally adopted for each College fund on the modified accrual basis of accounting in the classifications required by Oregon Local Budget Law. The College begins its budget process early in each fiscal year with the establishment of the budget committee.

Recommendations are developed through late winter with the budget committee approving the budget in early spring. Public notices of the budget hearing are published in early spring approximately three weeks prior to the hearing. The budget is adopted, appropriations are made and the tax levy declared no later than June 30.

General Fund expenditure budgets are appropriated at the area and major program category levels. The major program category levels are personnel services, materials and services, capital outlay, transfers, and contingency. For all other funds, the expenditure budgets are appropriated at the same major program category levels with the exception of the Debt Service Fund which has a category for debt service. Budget managers have the authority to make transfers within the major program category levels. Any transfers exceeding the appropriation level require Board of Education approval. Expenditures cannot legally exceed appropriations which lapse at fiscal year end. The Board of Education can, by resolution, transfer appropriations between existing appropriation categories. Supplemental appropriations may occur if Oregon Local Budget Law requirements are met, however none were necessary during the fiscal year.

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**REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
FOR THE LAST FOUR FISCAL YEARS**

| Year<br>Ended<br>June 30, | (a)<br>College's<br>proportion of<br>the net pension<br>liability (asset) | (b)<br>College's<br>proportionate share<br>of the net pension<br>liability (asset) | (c)<br>College's<br>covered<br>payroll | (b/c)<br>College's<br>proportionate share<br>of the net pension<br>liability (asset) as a<br>percentage of its<br>covered payroll | Plan fiduciary<br>net position as<br>a percentage of<br>the total pension<br>liability |
|---------------------------|---|--|--|---|--|
| 2017                      | 0.44226033%   | \$ 47,838,753  | \$ 48,130,768                          | 99.39%  | 80.53%   |
| 2016                      | 0.45298593%   | 5,670,724  | 46,420,291                             | 12.22%  | 91.88%   |
| 2015                      | 0.48892925%   | (35,476,696)   | 44,840,619                             | -79.12%   | 103.60%  |
| 2014                      | 0.48892925%   | 1,912,270  | 44,817,535                             | 4.27%   | 91.97%   |

The amounts presented for each fiscal year were actuarial determined at December 31 and rolled forward to the measurement date.

This schedule is presented to illustrate the requirements to show information for 10 years. However, until a full 10-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

**SCHEDULE OF CONTRIBUTIONS  
FOR THE LAST FOUR FISCAL YEARS**

| Year<br>Ended<br>June 30, | (a)<br>Statutorily<br>required<br>contribution | (b)<br>Contributions in<br>relation to the<br>statutorily required<br>contribution | (a-b)<br>Contribution<br>deficiency<br>(excess) | (c)<br>College's<br>covered<br>payroll | (b/c)<br>Contributions<br>as a percent<br>of covered<br>payroll |
|---------------------------|--|--|---|--|---|
| 2017                      | \$ 2,621,410                                   | \$ 2,621,410   | -   | \$ 48,130,768                          | 5.45%   |
| 2016                      | 2,279,487                                      | 2,279,487  | -   | 46,420,291                             | 4.91%   |
| 2015                      | 2,494,960                                      | 2,494,960  | -   | 44,840,619                             | 5.56%   |
| 2014                      | 2,292,080                                      | 2,292,080  | -   | 44,817,535                             | 5.11%   |

The amounts presented for each fiscal year were actuarial determined at December 31 and rolled forward to the measurement date.

This schedule is presented to illustrate the requirements to show information for 10 years. However, until a full 10-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
YEAR ENDED JUNE 30, 2017**

**1. PURPOSE OF THE SCHEDULE**

**Changes in Plan Provisions**

Key changes in plan provisions are described in the Oregon Public Employees Retirement System's GASB 68 Disclosure Information which was published on September 18, 2013 and can be found at: <http://www.oregon.gov/pers/EMP/Documents/GASB/2014/GASB-Disclosure-Information.pdf> and in a letter from the plan's actuary dated May 23, 2016 which can be found at: <http://www.oregon.gov/pers/EMP/Documents/GASB/2015/Letter-From-Actuary-5-23-16.pdf>

**Changes in Assumptions**

Key changes in assumptions for the December 31, 2012 and 2013 valuations are described in the Oregon Public Employees Retirement System's 2012 Experience Study (Updated) which was published on September 18, 2013 and can be found at: <http://www.oregon.gov/PERS/Documents/Financials/Actuarial/2013/Experience-Study-Updated.pdf>

Key changes in assumptions for the December 31, 2014 and 2015 valuations are described in the Oregon Public Employees Retirement System's 2014 Experience Study which was published on September 23, 2015 and can be found at: <http://www.oregon.gov/PERS/Documents/Financials/Actuarial/2015/Experience-Study.pdf>



**OTHER  
SUPPLEMENTARY FINANCIAL INFORMATION**

## DESCRIPTION OF BUDGETED COLLEGE FUNDS

Supplemental financial information consists of schedules required by the Minimum Standards for Audits of Oregon Municipal Corporations, prescribed by the Oregon Secretary of State. Schedules of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual are presented on a Non GAAP budgetary basis for each College fund required to be budgeted in accordance with the Oregon Local Budget Law.

Budgeted College funds are as follows:

- ▶ **General Fund** – accounts for all financial resources and expenditures of the College, except those required to be accounted for in another fund. The principal revenue sources are property taxes, tuition and fees, and state sources.
- ▶ **Student Financial Aid Fund** – provides financial aid to students through loans, grants and scholarships. Revenues are primarily provided by Federal Government grants.
- ▶ **Special Projects Fund** – accounts for Federal and State grant and contract revenue. Expenditures are for specific programs for which money was received.
- ▶ **Self-Supporting Services Fund** – accounts for specific instructional related activities for which the total cost is paid by designated funds.
- ▶ **Intra-College Services Fund** – maintains a reserve for the acquisition of small capital purchases, supplies, and services for various college departments.
- ▶ **Regional Library Fund** – provides an intergovernmental public library service to residents of the College district.
- ▶ **Regional Library Reserve Fund** – maintains a reserve for the acquisition of a new library van and future computer system upgrades.
- ▶ **Debt Service Fund** – accounts for payments of interest and principal on certificates of participation, general obligation bonds, and limited tax pension obligation bonds.
- ▶ **Capital Development Fund** – accounts for construction of new buildings, remodeling of current facilities, and purchasing of needed equipment. Revenues are provided from issuance of debt, leases and other sources.
- ▶ **Plant Emergency Fund** – accounts for emergency repairs of college facilities and facility related equipment. Resources are provided by transfers from the General Fund.
- ▶ **Enterprise Fund** – accounts for the College Bookstore. Revenues are primarily from sales of books and supplies. Expenses are primarily for purchases of merchandise and salary costs.
- ▶ **Student Government, Student Clubs & Student Newspaper Fund** – funds held and disbursed by the College as agent for the associated student body, clubs and student newspaper.
- ▶ **Athletics Fund** – funds held and disbursed by the College as agent for intercollegiate athletics.
- ▶ **External Organizations Billing Fund** – funds held and disbursed by the College as agent for various external organizations and committees.

**GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|  | Budget              |                     | Actual              | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--|---------------------|---------------------|---------------------|---|
|  | Original            | Final               |                     |   |
| <b>REVENUES:</b>                       |                     |                     |                     |   |
| Property taxes:                        |                     |                     |                     |   |
| Current year's levy                    | \$ 19,200,000       | \$ 19,200,000       | \$ 19,830,974       | \$ 630,974  |
| Prior year's levy                      | 700,000             | 700,000             | 604,679             | (95,321)  |
| Total property taxes                   | <u>19,900,000</u>   | <u>19,900,000</u>   | <u>20,435,653</u>   | <u>535,653</u>  |
| Tuition                                | 17,850,000          | 17,850,000          | 17,149,220          | (700,780)   |
| Fees                                   | 2,000,000           | 2,000,000           | 1,675,614           | (324,386)   |
| State community college support        | 31,330,000          | 31,330,000          | 23,759,227          | (7,570,773)   |
| Other sources:                         |                     |                     |                     |   |
| Interest                               | 100,000             | 100,000             | 426,134             | 326,134   |
| Indirect recovery                      | 2,000,000           | 2,000,000           | 1,926,732           | (73,268)  |
| Miscellaneous                          | 240,000             | 240,000             | 193,216             | (46,784)  |
| Total revenues                         | <u>73,420,000</u>   | <u>73,420,000</u>   | <u>65,565,796</u>   | <u>(7,854,204)</u>                                      |
| <b>EXPENDITURES:</b>                   |                     |                     |                     |   |
| President's Office                     |                     |                     |                     |   |
| Personnel services                     | 4,167,525           | 4,155,725           | 3,991,313           | 164,412   |
| Materials and services                 | 1,117,991           | 1,111,991           | 1,107,555           | 4,436   |
| Capital outlay                         | 300                 | 300                 | 160                 | 140   |
| Total president's office               | <u>5,285,816</u>    | <u>5,268,016</u>    | <u>5,099,028</u>    | <u>168,988</u>  |
| College Support Services               |                     |                     |                     |   |
| Personnel services                     | 11,657,006          | 11,763,093          | 11,403,888          | 359,205   |
| Materials and services                 | 5,497,981           | 5,634,857           | 5,615,516           | 19,341  |
| Capital outlay                         | 58,545              | 58,545              | 35,018              | 23,527  |
| Agency fund support                    | 15,000              | 15,000              | 15,000              | -   |
| Contingency                            | 4,200,000           | 3,925,000           | -                   | 3,925,000   |
| Total college support services         | <u>21,428,532</u>   | <u>21,396,495</u>   | <u>17,069,422</u>   | <u>4,327,073</u>  |
| Instruction & Student Services         |                     |                     |                     |   |
| Personnel services                     | 46,572,151          | 46,621,988          | 44,391,846          | 2,230,142   |
| Materials and services                 | 2,437,932           | 2,418,650           | 2,122,521           | 296,129   |
| Capital outlay                         | 85,069              | 104,351             | 102,872             | 1,479   |
| Total instruction & student services   | <u>49,095,152</u>   | <u>49,144,989</u>   | <u>46,617,239</u>   | <u>2,527,750</u>  |
| Total expenditures                     | <u>75,809,500</u>   | <u>75,809,500</u>   | <u>68,785,689</u>   | <u>7,023,811</u>  |
| REVENUES OVER (UNDER)<br>EXPENDITURES  | <u>(2,389,500)</u>  | <u>(2,389,500)</u>  | <u>(3,219,893)</u>  | <u>(830,393)</u>  |
| <b>OTHER FINANCING SOURCES (USES):</b> |                     |                     |                     |   |
| Transfers in                           | 500,000             | 500,000             | -                   | (500,000)   |
| Transfers out                          | <u>(4,760,500)</u>  | <u>(4,760,500)</u>  | <u>(4,154,793)</u>  | <u>605,707</u>  |
| Total other financing sources (uses)   | <u>(4,260,500)</u>  | <u>(4,260,500)</u>  | <u>(4,154,793)</u>  | <u>105,707</u>  |
| NET CHANGE IN FUND BALANCE             | (6,650,000)         | (6,650,000)         | (7,374,686)         | (724,686)   |
| FUND BALANCE, beginning                | <u>8,300,000</u>    | <u>8,300,000</u>    | <u>16,414,560</u>   | <u>8,114,560</u>  |
| FUND BALANCE, ending                   | <u>\$ 1,650,000</u> | <u>\$ 1,650,000</u> | <u>\$ 9,039,874</u> | <u>\$ 7,389,874</u>                                     |

**STUDENT FINANCIAL AID FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|  | Budget            |                   | Actual            | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--|-------------------|-------------------|-------------------|---|
|  | Original          | Final             |                   |   |
| <b>REVENUES:</b>   |                   |                   |                   |   |
| Grants and scholarships:   |                   |                   |                   |   |
| Federal sources  | \$ 70,000,000     | \$ 70,000,000     | \$ 34,066,745     | \$ (35,933,255)   |
| State sources  | 10,000,000        | 10,000,000        | 6,239,665         | (3,760,335)   |
| Local scholarship funds  | 2,000,000         | 2,000,000         | 995,176           | (1,004,824)   |
| Loan collections, including<br>interest                            | 1,250,000         | 1,250,000         | 393,242           | (856,758)   |
| Off-campus CWS employers   | 5,000             | 5,000             | -                 | (5,000)   |
| Total revenues   | <u>83,255,000</u> | <u>83,255,000</u> | <u>41,694,828</u> | <u>(41,560,172)</u>                                     |
| <b>EXPENDITURES:</b>   |                   |                   |                   |   |
| Grants and scholarships, including<br>administrative expenditures: |                   |                   |                   |   |
| Federal funds, including<br>matching funds                         | 70,000,000        | 70,000,000        | 34,334,734        | 35,665,266  |
| State funds  | 10,000,000        | 10,000,000        | 6,242,752         | 3,757,248   |
| Local scholarship and loan funds                                   | 3,322,000         | 3,322,000         | 1,005,183         | 2,316,817   |
| Loan program   | 330,000           | 330,000           | 665,339           | (335,339)   |
| Tuition grants   | 2,820,000         | 2,820,000         | 2,299,137         | 520,863   |
| Total expenditures   | <u>86,472,000</u> | <u>86,472,000</u> | <u>44,547,145</u> | <u>41,924,855</u>                                       |
| REVENUES OVER (UNDER)<br>EXPENDITURES                              | (3,217,000)       | (3,217,000)       | (2,852,317)       | 364,683   |
| <b>OTHER FINANCING SOURCES:</b>                                    |                   |                   |                   |   |
| Transfers in   | 3,217,000         | 3,217,000         | 2,561,036         | (655,964)   |
| NET CHANGE IN FUND BALANCE   | -                 | -                 | (291,281)         | (291,281)   |
| FUND BALANCE, beginning  | -                 | -                 | 690,701           | 690,701   |
| FUND BALANCE, ending   | <u>\$ -</u>       | <u>\$ -</u>       | <u>\$ 399,420</u> | <u>\$ 399,420</u>                                       |

**SPECIAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|                            | Budget            |                   | Actual           | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|----------------------------|-------------------|-------------------|------------------|---|
|                            | Original          | Final             |                  |   |
| <b>REVENUES:</b>           |                   |                   |                  |   |
| Federal sources            | \$ 4,000,000      | \$ 4,000,000      | \$ 2,003,102     | \$ (1,996,898)  |
| Federal pass through       | 4,000,000         | 4,000,000         | 2,021,958        | (1,978,042)   |
| State sources              | 6,000,000         | 6,000,000         | 1,022,040        | (4,977,960)   |
| Local/Private sources      | 1,200,000         | 1,200,000         | 18,475           | (1,181,525)   |
| Miscellaneous              | 50,000            | 50,000            | 43,500           | (6,500)   |
| Total revenues             | <u>15,250,000</u> | <u>15,250,000</u> | <u>5,109,075</u> | <u>(10,140,925)</u>                                     |
| <b>EXPENDITURES:</b>       |                   |                   |                  |   |
| Personnel services         | 6,600,000         | 6,600,000         | 2,803,811        | 3,796,189   |
| Materials and services     | 7,900,000         | 7,900,000         | 1,985,757        | 5,914,243   |
| Capital outlay             | 1,000,000         | 1,000,000         | 316,627          | 683,373   |
| Total expenditures         | <u>15,500,000</u> | <u>15,500,000</u> | <u>5,106,195</u> | <u>10,393,805</u>                                       |
| NET CHANGE IN FUND BALANCE | (250,000)         | (250,000)         | 2,880            | 252,880   |
| FUND BALANCE, beginning    | <u>250,000</u>    | <u>250,000</u>    | <u>-</u>         | <u>(250,000)</u>  |
| FUND BALANCE, ending       | <u>\$ -</u>       | <u>\$ -</u>       | <u>\$ 2,880</u>  | <u>\$ 2,880</u>   |

**SELF-SUPPORTING SERVICES FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|   | Budget              |                     | Actual               | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---|---------------------|---------------------|----------------------|---|
|   | Original            | Final               |                      |   |
| REVENUES:                               |                     |                     |                      |   |
| Self-supporting services                | \$ 19,750,000       | \$ 19,750,000       | \$ 17,636,598        | \$ (2,113,402)  |
| EXPENDITURES:                           |                     |                     |                      |   |
| Personnel services                      | 19,150,000          | 19,150,000          | 14,325,922           | 4,824,078   |
| Materials and services                  | 11,899,500          | 11,899,500          | 6,071,286            | 5,828,214   |
| Capital outlay                          | 250,000             | 250,000             | 180,931              | 69,069  |
| Total expenditures                      | <u>31,299,500</u>   | <u>31,299,500</u>   | <u>20,578,139</u>    | <u>10,721,361</u>                                       |
| REVENUES OVER (UNDER)<br>EXPENDITURES   | <u>(11,549,500)</u> | <u>(11,549,500)</u> | <u>(2,941,541)</u>   | <u>8,607,959</u>  |
| OTHER FINANCING SOURCES (USES):         |                     |                     |                      |   |
| Transfers in                            | 1,404,500           | 1,404,500           | 1,289,975            | (114,525)   |
| Transfers out                           | <u>(855,000)</u>    | <u>(855,000)</u>    | <u>(151,008)</u>     | <u>703,992</u>  |
| Total other financing sources<br>(uses) | <u>549,500</u>      | <u>549,500</u>      | <u>1,138,967</u>     | <u>589,467</u>  |
| NET CHANGE IN FUND BALANCE              | (11,000,000)        | (11,000,000)        | (1,802,574)          | 9,197,426   |
| FUND BALANCE, beginning                 | <u>11,000,000</u>   | <u>11,000,000</u>   | <u>12,025,350</u>    | <u>1,025,350</u>  |
| FUND BALANCE, ending                    | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ 10,222,776</u> | <u>\$ 10,222,776</u>                                    |

**INTRA-COLLEGE SERVICES FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|   | Budget              |                     | Actual              | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---|---------------------|---------------------|---------------------|---|
|   | Original            | Final               |                     |   |
| <b>REVENUES:</b>                        |                     |                     |                     |   |
| Intra-college services                  | \$ 5,500,000        | \$ 5,500,000        | \$ 4,786,427        | \$ (713,573)  |
| <b>EXPENDITURES:</b>                    |                     |                     |                     |   |
| Personnel services                      | 2,085,000           | 2,485,000           | 1,947,175           | 537,825   |
| Materials and services                  | 6,480,000           | 6,080,000           | 4,049,301           | 2,030,699   |
| Debt service                            | 109,000             | 109,000             | -                   | 109,000   |
| Contingency                             | 7,500,000           | 7,500,000           | -                   | 7,500,000   |
| Capital outlay                          | 1,000,000           | 1,000,000           | 416,909             | 583,091   |
| Total expenditures                      | <u>17,174,000</u>   | <u>17,174,000</u>   | <u>6,413,385</u>    | <u>10,760,615</u>                                       |
| REVENUES OVER (UNDER)<br>EXPENDITURES   | <u>(11,674,000)</u> | <u>(11,674,000)</u> | <u>(1,626,958)</u>  | <u>10,047,042</u>                                       |
| <b>OTHER FINANCING SOURCES (USES):</b>  |                     |                     |                     |   |
| Transfers in                            | 774,000             | 774,000             | 574,000             | (200,000)   |
| Transfers out                           | (150,000)           | (150,000)           | (125,000)           | 25,000  |
| Total other financing sources<br>(uses) | <u>624,000</u>      | <u>624,000</u>      | <u>449,000</u>      | <u>(175,000)</u>  |
| NET CHANGE IN FUND BALANCE              | (11,050,000)        | (11,050,000)        | (1,177,958)         | 9,872,042   |
| FUND BALANCE, beginning                 | <u>11,050,000</u>   | <u>11,050,000</u>   | <u>10,633,397</u>   | <u>(416,603)</u>  |
| FUND BALANCE, ending                    | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ 9,455,439</u> | <u>\$ 9,455,439</u>                                     |

**REGIONAL LIBRARY FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|                                       | Budget           |                  | Actual            | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------|------------------|------------------|-------------------|---|
|                                       | Original         | Final            |                   |   |
| <b>REVENUES:</b>                      |                  |                  |                   |   |
| Current taxes                         | \$ 2,550,000     | \$ 2,550,000     | \$ 2,614,071      | \$ 64,071   |
| Prior year taxes                      | 100,000          | 100,000          | 80,047            | (19,953)  |
| State sources                         | 29,565           | 29,565           | 34,502            | 4,937   |
| Local sources                         | 149,861          | 149,861          | 134,893           | (14,968)  |
| Miscellaneous                         | 233,500          | 233,500          | 184,316           | (49,184)  |
| Total revenues                        | <u>3,062,926</u> | <u>3,062,926</u> | <u>3,047,829</u>  | <u>(15,097)</u>   |
| <b>EXPENDITURES:</b>                  |                  |                  |                   |   |
| Personnel services                    | 851,274          | 901,274          | 803,241           | 98,033  |
| Materials and services                | 2,547,576        | 2,538,546        | 2,197,837         | 340,709   |
| Capital outlay                        | 5,000            | 14,030           | 14,030            | -   |
| Contingency                           | 369,076          | 369,076          | -                 | 369,076   |
| Total expenditures                    | <u>3,772,926</u> | <u>3,822,926</u> | <u>3,015,108</u>  | <u>807,818</u>  |
| REVENUES OVER (UNDER)<br>EXPENDITURES | (710,000)        | (760,000)        | 32,721            | 792,721   |
| <b>OTHER FINANCING USES:</b>          |                  |                  |                   |   |
| Transfers out                         | <u>(65,000)</u>  | <u>(15,000)</u>  | <u>(15,000)</u>   | <u>-</u>  |
| NET CHANGE IN FUND BALANCE            | (775,000)        | (775,000)        | 17,721            | 792,721   |
| FUND BALANCE, beginning               | <u>775,000</u>   | <u>775,000</u>   | <u>955,934</u>    | <u>180,934</u>  |
| FUND BALANCE, ending                  | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ 973,655</u> | <u>\$ 973,655</u>                                       |



**REGIONAL LIBRARY RESERVE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|                            | Budget     |            | Actual     | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|----------------------------|------------|------------|------------|---|
|                            | Original   | Final      |            |   |
| EXPENDITURES:              |            |            |            |   |
| Materials and services     | \$ 300,000 | \$ 300,000 | \$ 32,315  | \$ 267,685  |
| Capital outlay             | 50,000     | 50,000     | -          | 50,000  |
| Total expenditures         | 350,000    | 350,000    | 32,315     | 317,685   |
| OTHER FINANCING SOURCES:   |            |            |            |   |
| Transfers in               | 65,000     | 65,000     | 15,000     | (50,000)  |
| NET CHANGE IN FUND BALANCE | (285,000)  | (285,000)  | (17,315)   | 267,685   |
| FUND BALANCE, beginning    | 285,000    | 285,000    | 220,279    | (64,721)  |
| FUND BALANCE, ending       | \$ -       | \$ -       | \$ 202,964 | \$ 202,964  |

**DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|   | Budget              |                     | Actual               | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---|---------------------|---------------------|----------------------|---|
|   | Original            | Final               |                      |   |
| <b>REVENUES:</b>                              |                     |                     |                      |   |
| Current taxes                                 | \$ 9,500,000        | \$ 9,500,000        | \$ 9,010,552         | \$ (489,448)  |
| Prior year taxes                              | 260,000             | 260,000             | 271,486              | 11,486  |
| Miscellaneous                                 | 50,000              | 50,000              | 87,180               | 37,180  |
| PERS adjustment revenue                       | 4,000,000           | 4,000,000           | 5,268,476            | 1,268,476   |
| <b>Total revenues</b>                         | <b>13,810,000</b>   | <b>13,810,000</b>   | <b>14,637,694</b>    | <b>827,694</b>  |
| <b>EXPENDITURES:</b>                          |                     |                     |                      |   |
| Debt service                                  | 39,460,000          | 39,460,000          | 14,899,897           | 24,560,103  |
| <b>REVENUES OVER (UNDER)<br/>EXPENDITURES</b> | <b>(25,650,000)</b> | <b>(25,650,000)</b> | <b>(262,203)</b>     | <b>25,387,797</b>                                       |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                     |                     |                      |   |
| Transfers in                                  | 1,150,000           | 1,150,000           | 815,967              | (334,033)   |
| Proceeds from refunding of COP's              | -                   | -                   | 3,782,645            | 3,782,645   |
| Payment to escrow                             | -                   | -                   | (3,722,445)          | (3,722,445)   |
| <b>Total other financing sources (uses)</b>   | <b>1,150,000</b>    | <b>1,150,000</b>    | <b>876,167</b>       | <b>(273,833)</b>  |
| <b>NET CHANGE IN FUND BALANCE</b>             | <b>(24,500,000)</b> | <b>(24,500,000)</b> | <b>613,964</b>       | <b>25,113,964</b>                                       |
| <b>FUND BALANCE, beginning</b>                | <b>24,500,000</b>   | <b>24,500,000</b>   | <b>25,094,473</b>    | <b>594,473</b>  |
| <b>FUND BALANCE, ending</b>                   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 25,708,437</b> | <b>\$ 25,708,437</b>                                    |

**CAPITAL DEVELOPMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|  | Budget              |                     | Actual              | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--|---------------------|---------------------|---------------------|---|
|  | Original            | Final               |                     |   |
| <b>REVENUES:</b>                                       |                     |                     |                     |   |
| Fees   | \$ 1,750,000        | \$ 1,750,000        | \$ 1,425,386        | \$ (324,614)  |
| State sources  | 400,000             | 400,000             | 286,369             | (113,631)   |
| Other sources:   |                     |                     |                     |   |
| Interest revenue                                       | 250,000             | 250,000             | 100,335             | (149,665)   |
| Rental income  | 2,000,000           | 2,000,000           | 2,630,507           | 630,507   |
| Miscellaneous  | 1,000,000           | 1,000,000           | 357,251             | (642,749)   |
| Total revenues   | <u>5,400,000</u>    | <u>5,400,000</u>    | <u>4,799,848</u>    | <u>(600,152)</u>  |
| <b>EXPENDITURES:</b>                                   |                     |                     |                     |   |
| Personnel services                                     | 200,000             | 200,000             | -                   | 200,000   |
| Materials and services                                 | 5,000,000           | 5,000,000           | 3,020,069           | 1,979,931   |
| Noncurrent:  |                     |                     |                     |   |
| Capital outlay   | <u>20,000,000</u>   | <u>20,000,000</u>   | <u>4,119,989</u>    | <u>15,880,011</u>                                       |
| Total expenditures                                     | <u>25,200,000</u>   | <u>25,200,000</u>   | <u>7,140,058</u>    | <u>18,059,942</u>                                       |
| REVENUES OVER (UNDER)<br>EXPENDITURES                  | <u>(19,800,000)</u> | <u>(19,800,000)</u> | <u>(2,340,210)</u>  | <u>17,459,790</u>                                       |
| <b>OTHER FINANCING SOURCES (USES):</b>                 |                     |                     |                     |   |
| Transfers in   | 100,000             | 100,000             | 151,008             | 51,008  |
| Transfers out  | (1,300,000)         | (1,300,000)         | (865,966)           | 434,034   |
| Proceeds from sale of certificates<br>of participation | <u>6,000,000</u>    | <u>6,000,000</u>    | <u>-</u>            | <u>(6,000,000)</u>                                      |
| Total other financing<br>sources (uses)                | <u>4,800,000</u>    | <u>4,800,000</u>    | <u>(714,958)</u>    | <u>(5,514,958)</u>                                      |
| NET CHANGE IN FUND BALANCE                             | (15,000,000)        | (15,000,000)        | (3,055,168)         | 11,944,832  |
| FUND BALANCE, beginning                                | <u>15,000,000</u>   | <u>15,000,000</u>   | <u>11,310,540</u>   | <u>(3,689,460)</u>                                      |
| FUND BALANCE, ending                                   | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ 8,255,372</u> | <u>\$ 8,255,372</u>                                     |

**PLANT EMERGENCY FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|                            | Budget     |            | Actual     | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|----------------------------|------------|------------|------------|---|
|                            | Original   | Final      |            |   |
| EXPENDITURES:              |            |            |            |   |
| Materials and services     | \$ 475,000 | \$ 475,000 | \$ 13,849  | \$ 461,151  |
| Capital outlay             | 275,000    | 275,000    | -          | 275,000   |
| Total expenditures         | 750,000    | 750,000    | 13,849     | 736,151   |
| OTHER FINANCING SOURCES:   |            |            |            |   |
| Transfers in               | 75,000     | 75,000     | 64,781     | (10,219)  |
| NET CHANGE IN FUND BALANCE | (675,000)  | (675,000)  | 50,932     | 725,932   |
| FUND BALANCE, beginning    | 675,000    | 675,000    | 699,068    | 24,068  |
| FUND BALANCE, ending       | \$ -       | \$ -       | \$ 750,000 | \$ 750,000  |

**ENTERPRISE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE-BUDGET AND ACTUAL  
Year Ended June 30, 2017**

|                                       | Budget            |                   | Actual              | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------|-------------------|-------------------|---------------------|---|
|                                       | Original          | Final             |                     |   |
| REVENUES:                             |                   |                   |                     |   |
| Bookstore sales                       | \$ 6,000,000      | \$ 6,000,000      | \$ 4,555,673        | \$ (1,444,327)  |
| EXPENDITURES:                         |                   |                   |                     |   |
| Personnel services                    | 1,275,000         | 1,275,000         | 1,017,018           | 257,982   |
| Materials and services                | 9,125,000         | 9,125,000         | 3,474,898           | 5,650,102   |
| Capital outlay                        | 40,000            | 40,000            | -                   | 40,000  |
| Total expenditures                    | <u>10,440,000</u> | <u>10,440,000</u> | <u>4,491,916</u>    | <u>5,948,084</u>  |
| REVENUES OVER (UNDER)<br>EXPENDITURES | (4,440,000)       | (4,440,000)       | 63,757              | 4,503,757   |
| OTHER FINANCING SOURCES (USES):       |                   |                   |                     |   |
| Transfers out                         | <u>(160,000)</u>  | <u>(160,000)</u>  | <u>(160,000)</u>    | <u>-</u>  |
| NET CHANGE IN FUND BALANCE            | (4,600,000)       | (4,600,000)       | (96,243)            | 4,503,757   |
| FUND BALANCE, beginning               | <u>4,600,000</u>  | <u>4,600,000</u>  | <u>5,015,744</u>    | <u>415,744</u>  |
| FUND BALANCE, ending                  | <u>\$ -</u>       | <u>\$ -</u>       | <u>\$ 4,919,501</u> | <u>\$ 4,919,501</u>                                     |

**STUDENT GOVERNMENT, STUDENT CLUBS & STUDENT NEWSPAPER FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN BALANCE**  
**DUE TO OTHERS-BUDGET AND ACTUAL**  
**Year Ended June 30, 2017**

|                             | Budget         |                | Actual            | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-----------------------------|----------------|----------------|-------------------|---|
|                             | Original       | Final          |                   |   |
| <b>REVENUES:</b>            |                |                |                   |   |
| Student government          | \$ 5,000       | \$ 5,000       | \$ 6,687          | \$ 1,687  |
| Student clubs               | 60,000         | 60,000         | 38,373            | (21,627)  |
| Student newspaper           | 20,000         | 20,000         | -                 | (20,000)  |
| College support transfers   | 20,000         | 20,000         | 15,000            | (5,000)   |
| Total revenues              | <u>105,000</u> | <u>105,000</u> | <u>60,060</u>     | <u>(44,940)</u>   |
| <b>EXPENDITURES:</b>        |                |                |                   |   |
| Personnel services          | 1,000          | 1,000          | 217               | 783   |
| Materials and services      | 274,000        | 274,000        | 70,056            | 203,944   |
| Total expenditures          | <u>275,000</u> | <u>275,000</u> | <u>70,273</u>     | <u>204,727</u>  |
| NET CHANGE IN DUE TO OTHERS | (170,000)      | (170,000)      | (10,213)          | 159,787   |
| DUE TO OTHERS, beginning    | <u>170,000</u> | <u>170,000</u> | <u>156,232</u>    | <u>(13,768)</u>   |
| DUE TO OTHERS, ending       | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ 146,019</u> | <u>\$ 146,019</u>                                       |

**ATHLETICS FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN BALANCE**  
**DUE TO OTHERS-BUDGET AND ACTUAL**  
**Year Ended June 30, 2017**

|                             | Budget         |                | Actual            | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-----------------------------|----------------|----------------|-------------------|---|
|                             | Original       | Final          |                   |   |
| <b>REVENUES:</b>            |                |                |                   |   |
| Fees                        | \$ 300,000     | \$ 300,000     | \$ 261,689        | \$ (38,311)   |
| Fundraising                 | 35,000         | 35,000         | 35,000            | -   |
| Miscellaneous               | 5,000          | 5,000          | -                 | (5,000)   |
| Total revenues              | <u>340,000</u> | <u>340,000</u> | <u>296,689</u>    | <u>(43,311)</u>   |
| <b>EXPENDITURES:</b>        |                |                |                   |   |
| Personnel services          | 148,500        | 148,500        | 120,481           | 28,019  |
| Materials and services      | 441,500        | 441,500        | 191,872           | 249,628   |
| Contingency                 | 50,000         | 50,000         | -                 | 50,000  |
| Total expenditures          | <u>640,000</u> | <u>640,000</u> | <u>312,353</u>    | <u>327,647</u>  |
| NET CHANGE IN DUE TO OTHERS | (300,000)      | (300,000)      | (15,664)          | 284,336   |
| DUE TO OTHERS, beginning    | <u>300,000</u> | <u>300,000</u> | <u>312,114</u>    | <u>12,114</u>   |
| DUE TO OTHERS, ending       | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ 296,450</u> | <u>\$ 296,450</u>                                       |

**EXTERNAL ORGANIZATIONS BILLING FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN BALANCE**  
**DUE TO OTHERS-BUDGET AND ACTUAL**  
**Year Ended June 30, 2017**

|                             | Budget     |            | Actual     | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-----------------------------|------------|------------|------------|---|
|                             | Original   | Final      |            |   |
| REVENUES:                   |            |            |            |   |
| Miscellaneous               | \$ 500,000 | \$ 500,000 | \$ 337,308 | \$ (162,692)  |
| EXPENDITURES:               |            |            |            |   |
| Personnel services          | 90,000     | 90,000     | 141        | 89,859  |
| Materials and services      | 430,000    | 430,000    | 326,142    | 103,858   |
| Capital outlay              | 5,000      | 5,000      | 103        | 4,897   |
| Total expenditures          | 525,000    | 525,000    | 326,386    | 198,614   |
| NET CHANGE IN DUE TO OTHERS | (25,000)   | (25,000)   | 10,922     | 35,922  |
| DUE TO OTHERS, beginning    | 25,000     | 25,000     | 46,539     | 21,539  |
| DUE TO OTHERS, ending       | \$ -       | \$ -       | \$ 57,461  | \$ 57,461   |



# **STATISTICAL SECTION**



## STATISTICAL SECTION NARRATIVE

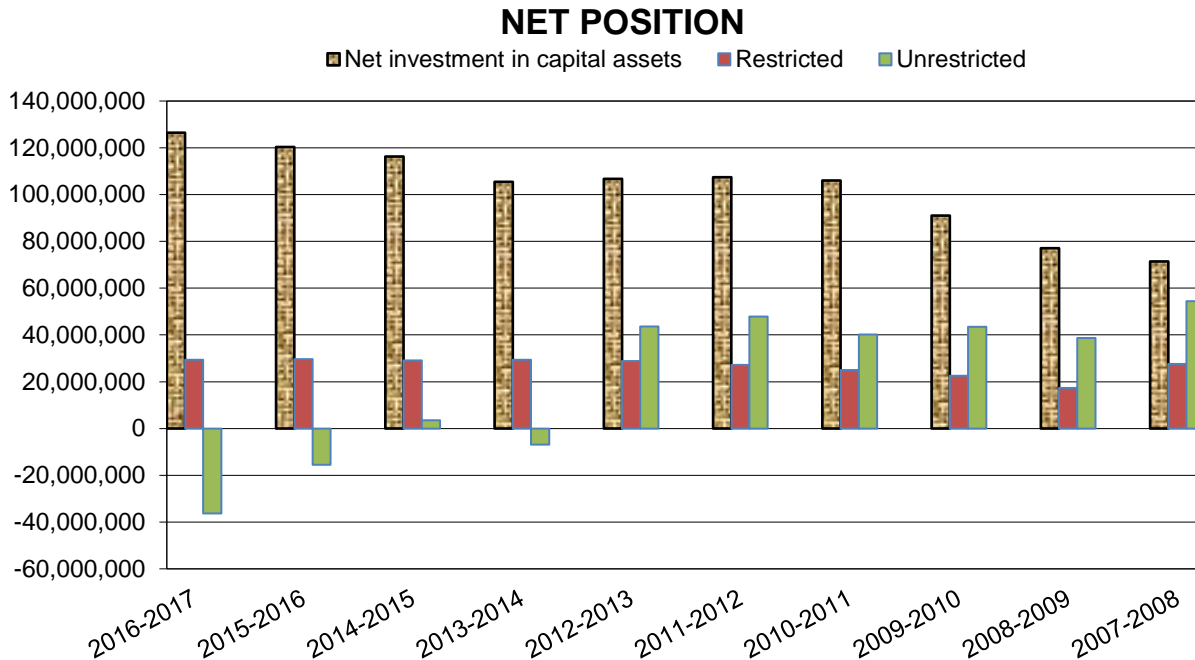
This section of Chemeketa Community College's Comprehensive Annual Financial Report presents detailed information as a basis for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the College's overall financial health.

| <b><u>Contents</u></b>   | <b><u>Begins on Page</u></b> |
|--|------------------------------|
| <b>Financial Trends</b><br>These schedules contain trend information to help the reader understand how the College's financial performance and well-being have changed over time.  | 70                           |
| <b>Revenue Capacity</b><br>These schedules contain information to help the reader assess the College's most significant own-source revenue, property taxes.  | 74                           |
| <b>Debt Capacity</b><br>These schedules present information to help the reader assess the affordability of the College's current levels of outstanding debt and the College's ability to issue additional debt in the future.                            | 80                           |
| <b>Demographic and Economic Information</b><br>These schedules offer demographic and economic indicators to help the reader understand the socioeconomic environment within which the College operates.  | 88                           |
| <b>Operating Information</b><br>These schedules contain service and infrastructure data to help the reader understand how the information in the College's financial report relates to the services the College provides and the activities it performs. | 92                           |

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS**

|                                  | <u>2016-2017</u>      | <u>2015-2016</u>      | <u>2014-2015</u>      | <u>2013-2014</u>      |
|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Net investment in capital assets | \$ 126,462,303        | \$ 120,345,397        | \$ 116,274,920        | \$ 105,459,693        |
| Restricted                       | 29,418,828            | 29,643,104            | 29,056,964            | 29,344,769            |
| Unrestricted                     | <u>(36,332,041)</u>   | <u>(15,493,021)</u>   | <u>3,532,333</u>      | <u>(6,866,148)</u>    |
| Total net position               | <u>\$ 119,549,090</u> | <u>\$ 134,495,480</u> | <u>\$ 148,864,217</u> | <u>\$ 127,938,314</u> |



Note: The College implemented GASB Statements No. 68 and 71 in 2014-2015. Net position at June 30, 2014 has been restated to conform with the new reporting and accounting requirements; restatement for years prior to 2013-2014 is not required. Net position at June 30, 2014, as originally reported, was \$191,606,511.

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| <u>2012-2013</u>      | <u>2011-2012</u>      | <u>2010-2011</u>      | <u>2009-2010</u>      | <u>2008-2009</u>      | <u>2007-2008</u>      |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 106,724,945        | \$ 107,423,876        | \$ 106,021,287        | \$ 91,024,657         | \$ 77,076,106         | \$ 71,411,320         |
| 28,819,609            | 27,150,510            | 24,988,835            | 22,530,671            | 17,371,026            | 27,604,641            |
| <u>43,562,493</u>     | <u>47,807,014</u>     | <u>40,209,594</u>     | <u>43,532,429</u>     | <u>38,653,089</u>     | <u>54,377,949</u>     |
| <u>\$ 179,107,047</u> | <u>\$ 182,381,400</u> | <u>\$ 171,219,716</u> | <u>\$ 157,087,757</u> | <u>\$ 133,100,221</u> | <u>\$ 153,393,910</u> |

**CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS**

|   | <u>2016-2017</u>       | <u>2015-2016</u>       | <u>2014-2015</u>     | <u>2013-2014</u>     |
|---|------------------------|------------------------|----------------------|----------------------|
| <b>Operating Revenues</b>                 |                        |                        |                      |                      |
| Student tuition and fees                  | \$ 22,163,943          | \$ 23,613,807          | \$ 35,214,098        | \$ 38,073,043        |
| Grants and contracts                      | 29,525,862             | 28,779,949             | 32,296,012           | 35,364,450           |
| Bookstore sales                           | 3,916,797              | 4,445,037              | 4,766,127            | 4,761,251            |
| Rental income                             | 4,177,237              | 3,847,903              | 3,532,732            | 3,647,087            |
| Other operating revenues                  | 6,511,849              | 8,549,926              | 7,928,103            | 6,787,051            |
| Total operating revenues                  | <u>66,295,688</u>      | <u>69,236,622</u>      | <u>83,737,072</u>    | <u>88,632,882</u>    |
| <b>Operating Expenses</b>                 |                        |                        |                      |                      |
| President's office                        | 5,212,541              | 6,021,062              | 3,490,453            | 2,690,172            |
| College support services                  | 17,089,623             | 18,863,550             | 12,291,216           | 15,871,095           |
| Instruction and student services          | 47,707,170             | 57,477,998             | 31,446,449           | 42,094,026           |
| College facilities                        | 2,622,641              | 3,666,689              | 2,369,854            | 2,505,767            |
| Grants and scholarships                   | 22,213,593             | 22,074,710             | 34,049,861           | 37,681,633           |
| Self-supporting services                  | 20,698,046             | 22,813,182             | 15,997,170           | 19,123,390           |
| Intra-college services                    | 3,511,219              | 2,882,706              | 2,711,110            | 2,298,427            |
| Regional library                          | 3,074,361              | 3,170,890              | 2,540,548            | 2,654,461            |
| Bookstore                                 | 3,874,286              | 4,495,697              | 4,256,311            | 4,693,582            |
| Depreciation expense                      | 6,245,057              | 5,877,700              | 5,480,316            | 5,275,235            |
| Total operating expenses                  | <u>132,248,537</u>     | <u>147,344,184</u>     | <u>114,633,288</u>   | <u>134,887,788</u>   |
| Operating income (loss)                   | <u>(65,952,849)</u>    | <u>(78,107,562)</u>    | <u>(30,896,216)</u>  | <u>(46,254,906)</u>  |
| <b>Nonoperating Revenues (Expenses)</b>   |                        |                        |                      |                      |
| State community college support           | 23,759,227             | 37,774,756             | 20,152,851           | 28,717,709           |
| Other state sources                       | 286,369                | 177,931                | 171,601              | 242,163              |
| Property taxes                            | 32,361,579             | 31,559,365             | 29,570,587           | 26,880,384           |
| Investment income                         | 812,360                | 657,411                | 520,301              | 9,685,384            |
| Loss on investments                       | -                      | -                      | -                    | -                    |
| Interest expense                          | (6,135,333)            | (6,534,937)            | (6,490,482)          | (6,977,743)          |
| Issuance costs                            | (60,200)               | -                      | (216,562)            | (326,782)            |
| Gain (loss) on sale of capital assets     | (33,999)               | (67,253)               | (190,597)            | (13,786)             |
| Total nonoperating revenues<br>(expenses) | <u>50,990,003</u>      | <u>63,567,273</u>      | <u>43,517,699</u>    | <u>58,207,329</u>    |
| Income (loss) before contributions        | <u>(14,962,846)</u>    | <u>(14,540,289)</u>    | <u>12,621,483</u>    | <u>11,952,423</u>    |
| <b>Capital Contributions</b>              | <u>16,456</u>          | <u>171,552</u>         | <u>8,304,420</u>     | <u>547,041</u>       |
| Total change in net position              | <u>\$ (14,946,390)</u> | <u>\$ (14,368,737)</u> | <u>\$ 20,925,903</u> | <u>\$ 12,499,464</u> |

Note: The College implemented GASB Statements No. 68 and 71 in 2014-2015. The pension reporting requirements impact expenses and may cause fluctuations in totals between years. Beginning in 2015-2016, student tuition & fee revenue is reported net of scholarship allowances. Amounts for prior years have not been restated.

|    | 2012-2013                 | 2011-2012                | 2010-2011                | 2009-2010                | 2008-2009                  | 2007-2008               |
|----|---------------------------|--------------------------|--------------------------|--------------------------|----------------------------|-------------------------|
| \$ | 39,195,722                | \$ 38,260,629            | \$ 35,985,783            | \$ 33,019,066            | \$ 24,952,735              | \$ 21,086,334           |
|    | 37,302,219                | 38,155,453               | 37,568,924               | 43,858,889               | 35,605,669                 | 30,897,675              |
|    | 5,437,040                 | 5,638,982                | 6,267,520                | 6,911,914                | 6,225,231                  | 5,528,332               |
|    | 3,483,468                 | 3,381,571                | 3,013,840                | 2,878,722                | 2,460,386                  | 2,569,551               |
|    | 7,093,187                 | 6,243,125                | 7,234,378                | 7,585,696                | 6,566,763                  | 5,526,761               |
|    | <u>92,511,636</u>         | <u>91,679,760</u>        | <u>90,070,445</u>        | <u>94,254,287</u>        | <u>75,810,784</u>          | <u>65,608,653</u>       |
|    | 2,686,916                 | 2,406,671                | 1,380,601                | 1,310,396                | 1,332,543                  | 1,627,554               |
|    | 15,414,373                | 15,270,580               | 16,677,401               | 16,526,976               | 17,342,965                 | 16,795,880              |
|    | 40,923,826                | 38,813,921               | 37,187,179               | 36,174,893               | 37,282,649                 | 33,776,812              |
|    | 3,047,730                 | 2,217,450                | 2,185,613                | 2,766,113                | 251,546                    | 484,878                 |
|    | 39,724,882                | 40,134,982               | 39,365,043               | 45,443,467               | 36,623,360                 | 31,617,252              |
|    | 19,815,632                | 18,507,315               | 16,266,755               | 15,845,527               | 15,436,288                 | 13,955,114              |
|    | 2,163,403                 | 2,168,059                | 2,742,236                | 2,105,944                | 2,259,232                  | 2,031,773               |
|    | 2,579,348                 | 2,507,560                | 2,399,696                | 2,389,704                | 2,083,031                  | 2,036,213               |
|    | 5,242,740                 | 5,413,376                | 5,764,964                | 6,132,617                | 5,749,539                  | 4,830,411               |
|    | 4,844,575                 | 3,926,540                | 3,683,800                | 3,560,428                | 2,895,477                  | 2,774,494               |
|    | <u>136,443,425</u>        | <u>131,366,454</u>       | <u>127,653,288</u>       | <u>132,256,065</u>       | <u>121,256,630</u>         | <u>109,930,381</u>      |
|    | <u>(43,931,789)</u>       | <u>(39,686,694)</u>      | <u>(37,582,843)</u>      | <u>(38,001,778)</u>      | <u>(45,445,846)</u>        | <u>(44,321,728)</u>     |
|    | 13,866,214                | 26,777,332               | 15,541,953               | 31,039,809               | 20,359,653                 | 33,829,617              |
|    | 109,762                   | 102,800                  | 217,314                  | 189,425                  | 274,434                    | 432,818                 |
|    | 27,476,520                | 26,604,404               | 23,527,943               | 25,971,585               | 20,034,884                 | 18,797,877              |
|    | 6,239,566                 | 2,792,448                | 9,892,075                | 9,028,850                | 1,747,937                  | 3,158,256               |
|    | -                         | -                        | -                        | -                        | (14,677,151)               | (1,086,135)             |
|    | (7,124,558)               | (7,245,793)              | (6,496,206)              | (8,256,278)              | (4,177,667)                | (4,153,635)             |
|    | -                         | -                        | -                        | -                        | -                          | -                       |
|    | <u>(34,458)</u>           | <u>(45,591)</u>          | <u>(67,402)</u>          | <u>(4,937)</u>           | <u>704</u>                 | <u>(15,869)</u>         |
|    | <u>40,533,046</u>         | <u>48,985,600</u>        | <u>42,615,677</u>        | <u>57,968,454</u>        | <u>23,562,794</u>          | <u>50,962,929</u>       |
|    | <u>(3,398,743)</u>        | <u>9,298,906</u>         | <u>5,032,834</u>         | <u>19,966,676</u>        | <u>(21,883,052)</u>        | <u>6,641,201</u>        |
|    | <u>124,390</u>            | <u>2,759,855</u>         | <u>9,099,125</u>         | <u>4,020,860</u>         | <u>1,589,363</u>           | <u>13,650</u>           |
| \$ | <u><u>(3,274,353)</u></u> | <u><u>12,058,761</u></u> | <u><u>14,131,959</u></u> | <u><u>23,987,536</u></u> | <u><u>(20,293,689)</u></u> | <u><u>6,654,851</u></u> |

**ASSESSED AND REAL MARKET VALUE OF TAXABLE PROPERTY,  
LINN, MARION, POLK, AND YAMHILL COUNTIES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Real Market Value</u> | <u>Assessed Value</u> | <u>Assessed Value Increase (Decrease)</u> | <u>Assessed Value Percentage Change</u> | <u>Total Direct Rate</u> |
|--------------------|--------------------------|-----------------------|---|---|--------------------------|
| Linn County:       |                          |                       |   |   |                          |
| 2016-2017          | \$ 506,748,944           | \$ 369,558,558        | \$ 13,753,331                             | 3.87%                                   | 0.98                     |
| 2015-2016          | 459,231,627              | 355,805,227           | 18,395,295                                | 5.45%                                   | 1.00                     |
| 2014-2015          | 430,172,604              | 337,409,932           | 13,409,916                                | 4.14%                                   | 0.98                     |
| 2013-2014          | 407,624,291              | 324,000,016           | 6,616,404                                 | 2.08%                                   | 0.94                     |
| 2012-2013          | 405,347,186              | 317,383,612           | 5,919,783                                 | 1.90%                                   | 0.88                     |
| 2011-2012          | 431,018,381              | 311,463,829           | 13,940,468                                | 4.69%                                   | 0.96                     |
| 2010-2011          | 448,085,688              | 297,523,361           | (1,995,699)                               | -0.67%                                  | 0.87                     |
| 2009-2010          | 504,300,770              | 299,519,060           | 8,522,424                                 | 2.93%                                   | 0.97                     |
| 2008-2009          | 452,978,900              | 290,996,636           | 23,046,814                                | 8.60%                                   | 0.79                     |
| 2007-2008          | 426,600,220              | 267,949,822           | 14,298,253                                | 5.64%                                   | 0.78                     |
| Marion County:     |                          |                       |   |   |                          |
| 2016-2017          | \$ 39,002,299,869        | \$ 22,767,994,491     | \$ 856,145,710                            | 3.91%                                   | 0.98                     |
| 2015-2016          | 36,716,577,379           | 21,911,848,781        | 952,682,288                               | 4.55%                                   | 1.00                     |
| 2014-2015          | 34,877,589,110           | 20,959,166,493        | 829,692,057                               | 4.12%                                   | 0.98                     |
| 2013-2014          | 33,102,805,137           | 20,129,474,436        | 787,734,690                               | 4.07%                                   | 0.94                     |
| 2012-2013          | 32,586,520,234           | 19,341,739,746        | 145,592,480                               | 0.76%                                   | 0.88                     |
| 2011-2012          | 33,412,693,626           | 19,196,147,266        | 398,295,214                               | 2.12%                                   | 0.96                     |
| 2010-2011          | 34,978,576,014           | 18,797,852,052        | 503,229,042                               | 2.75%                                   | 0.87                     |
| 2009-2010          | 36,446,336,442           | 18,294,623,010        | 686,190,439                               | 3.90%                                   | 0.97                     |
| 2008-2009          | 37,002,690,937           | 17,608,432,571        | 776,413,457                               | 4.61%                                   | 0.79                     |
| 2007-2008          | 35,276,496,141           | 16,832,019,114        | 887,070,562                               | 5.56%                                   | 0.78                     |

Note: Rates per \$1,000 of assessed value. This is the combined rate in all funds.

Sources: Linn, Marion, Polk and Yamhill County Assessor's office.



**ASSESSED AND REAL MARKET VALUE OF TAXABLE PROPERTY,  
LINN, MARION, POLK, AND YAMHILL COUNTIES  
LAST TEN FISCAL YEARS (Continued)**

| <u>Fiscal Year</u> | <u>Real Market Value</u> | <u>Assessed Value</u> | <u>Assessed Value Increase (Decrease)</u> | <u>Assessed Value Percentage Change</u> | <u>Total Direct Rate</u> |
|--------------------|--------------------------|-----------------------|---|---|--------------------------|
| Polk County:       |                          |                       |   |   |                          |
| 2016-2017          | \$ 8,121,188,858         | \$ 5,621,923,862      | \$ 263,258,931                            | 4.91%                                   | 0.98                     |
| 2015-2016          | 7,589,309,121            | 5,358,664,931         | 248,266,163                               | 4.86%                                   | 1.00                     |
| 2014-2015          | 7,020,684,624            | 5,110,398,768         | 189,274,992                               | 3.85%                                   | 0.98                     |
| 2013-2014          | 6,716,393,804            | 4,921,123,776         | 95,088,500                                | 1.97%                                   | 0.94                     |
| 2012-2013          | 6,690,073,438            | 4,826,035,276         | 87,919,149                                | 1.86%                                   | 0.88                     |
| 2011-2012          | 6,979,903,839            | 4,738,116,127         | 112,577,256                               | 2.43%                                   | 0.96                     |
| 2010-2011          | 7,379,577,620            | 4,625,538,871         | 132,576,091                               | 2.95%                                   | 0.87                     |
| 2009-2010          | 7,720,225,796            | 4,492,962,780         | 197,651,639                               | 4.60%                                   | 0.97                     |
| 2008-2009          | 8,138,295,299            | 4,295,311,141         | 213,021,867                               | 5.22%                                   | 0.79                     |
| 2007-2008          | 7,715,738,285            | 4,082,289,274         | 276,874,352                               | 7.28%                                   | 0.78                     |
| Yamhill County:    |                          |                       |   |   |                          |
| 2016-2017          | \$ 7,092,315,978         | \$ 5,108,960,988      | \$ 177,260,610                            | 3.59%                                   | 0.98                     |
| 2015-2016          | 6,453,088,841            | 4,931,700,378         | 273,625,903                               | 5.87%                                   | 1.00                     |
| 2014-2015          | 5,999,591,447            | 4,658,074,475         | 137,400,089                               | 3.04%                                   | 0.98                     |
| 2013-2014          | 5,810,681,601            | 4,520,674,386         | 138,406,615                               | 3.16%                                   | 0.94                     |
| 2012-2013          | 5,651,621,940            | 4,382,267,771         | 126,046,158                               | 2.96%                                   | 0.88                     |
| 2011-2012          | 5,788,814,307            | 4,256,221,613         | 82,874,343                                | 1.99%                                   | 0.96                     |
| 2010-2011          | 6,374,164,106            | 4,173,347,270         | 136,397,643                               | 3.38%                                   | 0.87                     |
| 2009-2010          | 6,479,650,481            | 4,036,949,627         | 161,774,353                               | 4.17%                                   | 0.97                     |
| 2008-2009          | 6,567,134,948            | 3,875,175,274         | 286,630,374                               | 7.99%                                   | 0.79                     |
| 2007-2008          | 6,298,434,038            | 3,588,544,900         | 222,337,670                               | 6.60%                                   | 0.78                     |

**PRINCIPAL TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

| Company Name                     | 2017                     |      |  | 2008                     |      |  |
|----------------------------------|--------------------------|------|--|--------------------------|------|--|
|                                  | Assessed Value           | Rank | Percent of Total District Assessed Value | Assessed Value           | Rank | Percent of Total District Assessed Value |
| Linn County:                     |                          |      |  |                          |      |  |
| Freres Lumber Co                 | \$ 28,310,920            | 1    | 7.65%                                    | \$ 20,956,668            | 1    | 7.82%                                    |
| Weyerhaeuser (Willamette)        | 12,060,266               | 2    | 3.26%                                    | 9,376,821                | 2    | 3.50%                                    |
| PacifiCorp (PP&L)                | 10,112,000               | 3    | 2.73%                                    | 5,498,000                | 4    | 2.05%                                    |
| Frank Lumber Co                  | 8,039,310                | 4    | 2.18%                                    | 6,814,867                | 3    | 2.54%                                    |
| Longview Timberlands LLC         | 6,094,216                | 5    | 1.65%                                    | 4,561,280                | 5    | 1.70%                                    |
| Follansbee Rogers V ET AL        | 5,235,215                | 6    | 1.42%                                    | 3,980,716                | 6    | 1.49%                                    |
| Evergreen Biopower LLC           | 4,971,520                | 7    | 1.35%                                    | -                        | -    | -  |
| Stayton Coop Telephone Co        | 3,497,170                | 8    | 0.95%                                    | 2,045,400                | 10   | 0.76%                                    |
| Frank Pellets LLC                | 2,845,370                | 9    | 0.77%                                    | -                        | -    | -  |
| NW Natural Gas                   | 2,839,000                | 10   | 0.77%                                    | 2,056,000                | 9    | 0.77%                                    |
| Butte Development Co             | -                        | -    | -  | 2,619,175                | 7    | 0.98%                                    |
| Baughman, Scott - Property Owner | -                        | -    | -  | 2,138,513                | 8    | 0.79%                                    |
|                                  | <u>84,004,987</u>        |      | <u>22.73%</u>                            | <u>60,047,440</u>        |      | <u>22.40%</u>                            |
| ALL OTHER TAXPAYERS              | <u>285,553,571</u>       |      | <u>77.27%</u>                            | <u>207,902,382</u>       |      | <u>77.60%</u>                            |
| TOTAL                            | <u>\$ 369,558,558</u>    |      | <u>100.00%</u>                           | <u>\$ 267,949,822</u>    |      | <u>100.00%</u>                           |
| Marion County:                   |                          |      |  |                          |      |  |
| Portland General Electric        | \$ 257,780,798           | 1    | 1.13%                                    | \$ 204,242,050           | 1    | 1.17%                                    |
| NW Natural Gas                   | 143,292,600              | 2    | 0.63%                                    | 111,271,200              | 2    | 0.64%                                    |
| WinCo Foods                      | 100,080,762              | 3    | 0.44%                                    | 78,121,357               | 4    | 0.45%                                    |
| Century Link                     | 69,974,320               | 4    | 0.31%                                    | -                        | -    | -  |
| Norpac Foods Inc                 | 69,047,262               | 5    | 0.30%                                    | 57,090,429               | 5    | 0.33%                                    |
| Woodburn Premium Outlets LLC     | 62,473,396               | 6    | 0.27%                                    | -                        | -    | -  |
| Donahue Schriber Realty Group    | 59,975,400               | 7    | 0.26%                                    | -                        | -    | -  |
| Lancaster Development Co         | 56,428,400               | 8    | 0.25%                                    | 53,453,429               | 6    | 0.31%                                    |
| Wal-Mart Real Estate             | 50,818,350               | 9    | 0.22%                                    | 38,481,100               | 8    | 0.22%                                    |
| Metropolitan Life Insurance Co   | 46,093,960               | 10   | 0.20%                                    | 35,395,980               | 9    | 0.20%                                    |
| Qwest Corporation (US West)      | -                        | -    | -  | 87,459,550               | 3    | 0.50%                                    |
| Craig Realty Group Woodburn      | -                        | -    | -  | 41,245,830               | 7    | 0.24%                                    |
| Food Services of America         | -                        | -    | -  | 31,566,560               | 10   | 0.18%                                    |
|                                  | <u>915,965,248</u>       |      | <u>4.02%</u>                             | <u>738,327,485</u>       |      | <u>4.24%</u>                             |
| ALL OTHER TAXPAYERS              | <u>21,852,029,243</u>    |      | <u>95.98%</u>                            | <u>16,699,019,217</u>    |      | <u>95.76%</u>                            |
| TOTAL                            | <u>\$ 22,767,994,491</u> |      | <u>100.00%</u>                           | <u>\$ 17,437,346,702</u> |      | <u>100.00%</u>                           |

Note: Rank is based upon total taxes assessed.

Sources: Linn, Marion, Polk & Yamhill County Assessor's Office

**PRINCIPAL TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO (Continued)**

| Company Name                     | 2017                    |      |  | 2008                    |      |  |
|----------------------------------|-------------------------|------|--|-------------------------|------|--|
|                                  | Assessed Value          | Rank | Percent of Total District Assessed Value | Assessed Value          | Rank | Percent of Total District Assessed Value |
| <b>Polk County:</b>              |                         |      |  |                         |      |  |
| NW Natural Gas                   | \$ 68,971,400           | 1    | 1.23%                                    | \$ 37,161,900           | 1    | 0.92%                                    |
| Comcast Corp                     | 47,106,900              | 2    | 0.84%                                    | -                       | -    | -  |
| Portland General Electric        | 27,159,300              | 3    | 0.48%                                    | 16,211,350              | 6    | 0.40%                                    |
| Weyerhaeuser (Willamette)        | 17,679,436              | 4    | 0.31%                                    | 33,989,585              | 2    | 0.83%                                    |
| PacifiCorp (PP&L)                | 17,635,000              | 5    | 0.31%                                    | -                       | -    | -  |
| riverplace Apartment Homes LLC   | 15,964,390              | 6    | 0.28%                                    | -                       | -    | -  |
| Capital Manor                    | 15,735,420              | 7    | 0.28%                                    | 11,962,090              | 7    | 0.29%                                    |
| Willamette Park Villas LLC       | 13,038,620              | 8    | 0.23%                                    | -                       | -    | -  |
| Orchard Ridge Apartments LLC     | 12,806,030              | 9    | 0.23%                                    | -                       | -    | -  |
| PRT Investors LLC ETAL           | 10,480,300              | 10   | 0.19%                                    | -                       | -    | -  |
| Roth IGA Foodliner               | -                       | -    | -  | 8,617,180               | 10   | 0.21%                                    |
| TTM Printed Circuit Group, Inc   | -                       | -    | -  | 16,796,260              | 5    | 0.41%                                    |
| Meriwether NW Land Mgmt          | -                       | -    | -  | 24,620,782              | 3    | 0.60%                                    |
| Medallion Cabinetry, Inc         | -                       | -    | -  | 9,069,340               | 9    | 0.22%                                    |
| Qwest Corporation (US West)      | -                       | -    | -  | 17,005,001              | 4    | 0.42%                                    |
| Wyant Family Trust               | -                       | -    | -  | 11,486,310              | 8    | 0.28%                                    |
|                                  | <u>246,576,796</u>      |      | <u>4.38%</u>                             | <u>186,919,798</u>      |      | <u>4.58%</u>                             |
| <b>ALL OTHER TAXPAYERS</b>       | <u>5,375,347,066</u>    |      | <u>95.62%</u>                            | <u>3,895,369,476</u>    |      | <u>95.42%</u>                            |
| <b>TOTAL</b>                     | <u>\$ 5,621,923,862</u> |      | <u>100.00%</u>                           | <u>\$ 4,082,289,274</u> |      | <u>100.00%</u>                           |
| <b>Yamhill County:</b>           |                         |      |  |                         |      |  |
| Portland General Electric        | \$ 79,119,000           | 1    | 1.55%                                    | \$ 45,891,000           | 2    | 0.82%                                    |
| Cascade Steel Rolling Mills      | 58,462,356              | 2    | 1.14%                                    | 54,804,072              | 1    | 0.99%                                    |
| MPT of McMinnville-Capella LLC   | 54,122,981              | 3    | 1.06%                                    | -                       | -    | -  |
| Riverbend Landfill Co            | 32,898,641              | 4    | 0.64%                                    | -                       | -    | -  |
| Comcast Corp                     | 23,409,600              | 5    | 0.46%                                    | -                       | -    | -  |
| Falls at MicMinnville LLC        | 21,660,430              | 6    | 0.42%                                    | -                       | -    | -  |
| HCP SH ELP1 Properties LLC       | 18,811,218              | 7    | 0.37%                                    | -                       | -    | -  |
| NW Natural Gas                   | 18,262,000              | 8    | 0.36%                                    | -                       | -    | -  |
| Lowe's HIW Inc                   | 17,129,164              | 9    | 0.34%                                    | 18,312,700              | 6    | 0.33%                                    |
| Hampton Lumber Mills             | 16,558,195              | 10   | 0.32%                                    | 13,139,718              | 8    | 0.24%                                    |
| Willamette Valley Med Center     | -                       | -    | -  | 40,878,036              | 3    | 0.74%                                    |
| Willamina Lumber Co              | -                       | -    | -  | 37,893,582              | 4    | 0.68%                                    |
| Hillside Senior Living Community | -                       | -    | -  | 14,265,083              | 7    | 0.26%                                    |
| Verizon NW                       | -                       | -    | -  | 26,503,800              | 5    | 0.48%                                    |
| Monrovia Nursery                 | -                       | -    | -  | 10,499,660              | 10   | 0.19%                                    |
| Air Liquide Industrial           | -                       | -    | -  | 11,060,536              | 9    | 0.20%                                    |
|                                  | <u>340,433,585</u>      |      | <u>6.66%</u>                             | <u>273,248,187</u>      |      | <u>4.93%</u>                             |
| <b>ALL OTHER TAXPAYERS</b>       | <u>4,768,527,403</u>    |      | <u>93.34%</u>                            | <u>5,269,000,662</u>    |      | <u>95.07%</u>                            |
| <b>TOTAL</b>                     | <u>\$ 5,108,960,988</u> |      | <u>100.00%</u>                           | <u>\$ 5,542,248,849</u> |      | <u>100.00%</u>                           |

**SCHEDULE OF PROPERTY TAX TRANSACTIONS AND RATES  
LAST TEN FISCAL YEARS**

|   | <u>2016-2017</u>     | <u>2015-2016</u>     | <u>2014-2015</u>     | <u>2013-2014</u>     |
|---|----------------------|----------------------|----------------------|----------------------|
| Levy extended by assessor                               | \$ 32,977,920        | \$ 32,399,179        | \$ 30,306,146        | \$ 27,774,436        |
| Reduction of taxes receivable:                          |                      |                      |                      |                      |
| Current year  | 32,304,805           | 31,488,147           | 29,150,571           | 26,706,977           |
| Tax roll adjustments                                    | 145,653              | (52,769)             | (283,852)            | (171,072)            |
| Beginning taxes receivable:                             |                      |                      |                      |                      |
| Prior year  | 1,796,803            | 1,846,085            | 1,936,189            | 2,130,103            |
| Reduction of taxes receivable:                          |                      |                      |                      |                      |
| Prior years   | 824,658              | 781,038              | 937,841              | 1,003,663            |
| Tax roll adjustments                                    | (44,340)             | (126,507)            | (23,986)             | (86,638)             |
| Total taxes receivable, end of year                     | <u>\$ 1,746,573</u>  | <u>\$ 1,796,803</u>  | <u>\$ 1,846,085</u>  | <u>\$ 1,936,189</u>  |
| Collections   |                      |                      |                      |                      |
| Current year  | \$ 32,304,805        | \$ 31,488,147        | \$ 29,150,571        | \$ 26,706,977        |
| Prior year  | 824,658              | 781,038              | 937,841              | 1,003,663            |
| Electric cooperative revenue tax/foreclosure            | 5,113                | 19,058               | 38,488               | 22,081               |
| Discounts & Interest                                    | (722,767)            | (679,596)            | (599,927)            | (524,705)            |
| Total received by college                               | <u>\$ 32,411,809</u> | <u>\$ 31,608,647</u> | <u>\$ 29,526,973</u> | <u>\$ 27,208,016</u> |
| Total collections as a percentage of<br>of current levy | 98.3%                | 97.6%                | 97.4%                | 98.0%                |
| Delinquent taxes by levy year :                         |                      |                      |                      |                      |
| 1st year prior  | \$ 384,858           | \$ 401,415           | \$ 423,579           | \$ 596,533           |
| 2nd year prior  | 245,080              | 238,799              | 281,986              | 342,665              |
| 3rd year prior  | 111,549              | 126,333              | 121,006              | 143,981              |
| 4th year prior  | 51,394               | 53,814               | 51,858               | 75,464               |
| 5th year prior  | 41,313               | 39,003               | 47,406               | 19,187               |
| 6th year prior and earlier                              | 93,610               | 79,176               | 48,527               | 66,673               |
| Tax levy rates:   |                      |                      |                      |                      |
| Chemeketa Community College                             | 0.90                 | 0.92                 | 0.90                 | 0.86                 |
| Chemeketa Cooperative Regional Library                  | 0.08                 | 0.08                 | 0.08                 | 0.08                 |
| Total direct rate                                       | <u>0.98</u>          | <u>1.00</u>          | <u>0.98</u>          | <u>0.94</u>          |

Source: Chemeketa Community College financial records

|    | <u>2012-2013</u>  | <u>2011-2012</u>  | <u>2010-2011</u>  | <u>2009-2010</u>  | <u>2008-2009</u>  | <u>2007-2008</u>  |
|----|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| \$ | 28,116,181        | \$ 27,266,465     | \$ 24,294,908     | \$ 26,390,086     | \$ 20,496,834     | \$ 19,233,307     |
|    | 26,950,741        | 26,043,934        | 23,271,345        | 25,156,778        | 19,494,524        | 18,488,991        |
|    | (109,096)         | (164,122)         | 28,918            | 53,079            | (86,969)          | (32,418)          |
|    | 2,131,243         | 2,044,950         | 2,145,776         | 1,503,596         | 1,284,568         | 1,278,350         |
|    | 996,427           | 910,422           | 802,739           | 703,517           | 715,891           | 689,257           |
|    | (61,057)          | (61,694)          | (350,568)         | 59,310            | 19,578            | (16,423)          |
| \$ | <u>2,130,103</u>  | <u>2,131,243</u>  | <u>2,044,950</u>  | <u>2,145,776</u>  | <u>1,503,596</u>  | <u>1,284,568</u>  |
| \$ | 26,950,741        | \$ 26,043,934     | \$ 23,271,345     | \$ 25,156,778     | \$ 19,494,524     | \$ 18,488,991     |
|    | 996,427           | 910,422           | 802,739           | 703,517           | 715,891           | 689,257           |
|    | 34,287            | 24,849            | 18,871            | 14,828            | 14,642            | -                 |
|    | (503,795)         | (461,094)         | (464,186)         | (545,718)         | (409,201)         | (386,589)         |
| \$ | <u>27,477,660</u> | <u>26,518,111</u> | <u>23,628,769</u> | <u>25,329,405</u> | <u>19,815,856</u> | <u>18,791,659</u> |
|    | 97.7%             | 97.3%             | 97.3%             | 96.0%             | 96.7%             | 97.7%             |
| \$ | 529,438           | \$ 534,259        | \$ 579,180        | \$ 509,881        | \$ 428,793        | \$ 478,760        |
|    | 303,687           | 361,080           | 255,707           | 140,631           | 191,764           | 131,513           |
|    | 134,479           | 86,638            | 77,005            | 100,935           | 113,422           | 102,448           |
|    | 29,387            | 24,013            | 23,722            | 37,464            | 56,774            | 55,022            |
|    | 16,846            | 16,488            | 13,401            | 1,526             | 4,057             | (172)             |
|    | 59,922            | 50,358            | 43,454            | 8,208             | 7,124             | 6,602             |
|    | 0.80              | 0.88              | 0.79              | 0.89              | 0.71              | 0.70              |
|    | 0.08              | 0.08              | 0.08              | 0.08              | 0.08              | 0.08              |
|    | <u>0.88</u>       | <u>0.96</u>       | <u>0.87</u>       | <u>0.97</u>       | <u>0.79</u>       | <u>0.78</u>       |

**RATIOS OF OUTSTANDING DEBT  
LAST TEN FISCAL YEARS**

|                                     | <u>2016-2017</u>      | <u>2015-2016</u>      | <u>2014-2015</u>      | <u>2013-2014</u>      |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Outstanding Debt:                   |                       |                       |                       |                       |
| General obligation bonds            | \$ 85,230,514         | \$ 92,116,771         | \$ 98,498,028         | \$ 99,906,721         |
| Limited tax pension bonds           | 44,654,658            | 46,538,982            | 48,137,749            | 49,475,404            |
| Full faith and credit obligations   | <u>3,726,466</u>      | <u>4,363,481</u>      | <u>4,999,061</u>      | <u>5,609,641</u>      |
| Total Outstanding Debt              | <u>\$ 133,611,638</u> | <u>\$ 143,019,234</u> | <u>\$ 151,634,838</u> | <u>\$ 154,991,766</u> |
| Ratios of Outstanding Debt:         |                       |                       |                       |                       |
| Actual property value               | \$ 54,722,553,649     | 51,218,206,968        | \$ 48,328,037,785     | \$ 46,037,504,833     |
| Percentage of actual property value | 0.24%                 | 0.28%                 | 0.31%                 | 0.34%                 |
| Population (estimate)               | 640,985               | 632,830               | 629,115               | 620,010               |
| Outstanding debt per capita         | \$ 208                | 226                   | \$ 241                | \$ 250                |

Note: Population estimates are as of July 1st of the fiscal year. Outstanding debt is reported net of related premiums and discounts.

Sources: State of Oregon, Office of the Treasurer (bonded indebtedness); Portland State University's Population Research Center; Community College financial and statistical records

| <u>2012-2013</u>      | <u>2011-2012</u>      | <u>2010-2011</u>      | <u>2009-2010</u>      | <u>2008-2009</u>      | <u>2007-2008</u>     |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| \$ 81,194,566         | \$ 83,978,483         | \$ 86,482,400         | \$ 58,889,938         | \$ 61,662,419         | \$ 12,201,728        |
| 50,575,902            | 51,462,338            | 52,151,618            | 52,659,758            | 53,007,525            | 53,205,133           |
| <u>6,195,221</u>      | <u>6,760,801</u>      | <u>7,306,381</u>      | <u>7,831,961</u>      | <u>8,337,541</u>      | <u>9,283,121</u>     |
| <u>\$ 137,965,689</u> | <u>\$ 142,201,622</u> | <u>\$ 145,940,399</u> | <u>\$ 119,381,657</u> | <u>\$ 123,007,485</u> | <u>\$ 74,689,982</u> |
| <br>                  |                       |                       |                       |                       |                      |
| \$ 45,333,562,798     | \$ 46,612,430,153     | \$ 49,180,403,428     | \$ 51,150,513,489     | \$ 52,161,100,084     | \$ 49,717,268,684    |
| 0.30%                 | 0.31%                 | 0.30%                 | 0.23%                 | 0.24%                 | 0.15%                |
| 615,705               | 611,305               | 607,640               | 593,070               | 587,610               | 580,980              |
| \$ 224                | \$ 233                | \$ 240                | \$ 201                | \$ 209                | \$ 129               |

**RATIOS OF GENERAL BONDED DEBT  
LAST TEN FISCAL YEARS**

|   | <u>2016-2017</u>      | <u>2015-2016</u>      | <u>2014-2015</u>      | <u>2013-2014</u>      |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| General Bonded Debt Outstanding:              |                       |                       |                       |                       |
| General obligation bonds                      | \$ 85,230,514         | \$ 92,116,771         | \$ 98,498,028         | \$ 99,906,721         |
| Limited tax pension bonds                     | 44,654,658            | 46,538,982            | 48,137,749            | 49,475,404            |
| Full faith and credit obligations             | <u>3,726,466</u>      | <u>4,363,481</u>      | <u>4,999,061</u>      | <u>5,609,641</u>      |
| Total general bonded debt                     | \$ 133,611,638        | \$ 143,019,234        | \$ 151,634,838        | \$ 154,991,766        |
| Less: Amounts set aside to repay general debt | <u>(1,061,726)</u>    | <u>(1,215,202)</u>    | <u>(954,475)</u>      | <u>(1,403,826)</u>    |
| Net General Bonded Debt                       | <u>\$ 132,549,912</u> | <u>\$ 141,804,032</u> | <u>\$ 150,680,363</u> | <u>\$ 153,587,940</u> |

Ratios of General Bonded Debt:

|                                     |                   |                   |                   |                   |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Real market value                   | \$ 54,722,553,649 | \$ 51,218,206,968 | \$ 48,328,037,785 | \$ 46,037,504,833 |
| Population (estimate)               | 640,985           | 632,830           | 629,115           | 620,010           |
| Percentage of actual property value | 0.24%             | 0.28%             | 0.31%             | 0.33%             |
| Net bonded debt per capita          | \$ 207            | \$ 224            | \$ 240            | \$ 248            |

Note: Population estimates are as of July 1st of the fiscal year. Outstanding debt is reported net of related premiums and discounts.

Sources: State of Oregon, Office of the Treasurer (bonded indebtedness); Portland State University's Population Research Center; Community College financial and statistical records



| <u>2012-2013</u>      | <u>2011-2012</u>      | <u>2010-2011</u>      | <u>2009-2010</u>      | <u>2008-2009</u>      | <u>2007-2008</u>     |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| \$ 81,194,566         | \$ 83,978,483         | \$ 86,482,400         | \$ 58,889,938         | \$ 61,662,419         | \$ 12,201,728        |
| 50,575,902            | 51,462,338            | 52,151,618            | 52,659,758            | 53,007,525            | 53,205,133           |
| <u>6,195,221</u>      | <u>6,760,801</u>      | <u>7,306,381</u>      | <u>7,831,961</u>      | <u>8,337,541</u>      | <u>9,283,121</u>     |
| \$ 137,965,689        | \$ 142,201,622        | \$ 145,940,399        | \$ 119,381,657        | \$ 123,007,485        | \$ 74,689,982        |
| <u>(1,327,188)</u>    | <u>(242,762)</u>      | <u>(136,586)</u>      | <u>(332,036)</u>      | <u>(533,557)</u>      | <u>(474,018)</u>     |
| <u>\$ 136,638,501</u> | <u>\$ 141,958,860</u> | <u>\$ 145,803,813</u> | <u>\$ 119,049,621</u> | <u>\$ 122,473,928</u> | <u>\$ 74,215,964</u> |
| <br>                  |                       |                       |                       |                       |                      |
| \$ 45,333,562,798     | \$ 46,612,430,153     | \$ 49,180,403,428     | \$ 51,150,513,489     | \$ 52,161,100,084     | \$ 49,717,268,684    |
| 615,705               | 611,305               | 607,640               | 593,070               | 587,610               | 580,980              |
| 0.30%                 | 0.30%                 | 0.30%                 | 0.23%                 | 0.23%                 | 0.15%                |
| \$ 222                | \$ 232                | \$ 240                | \$ 201                | \$ 208                | \$ 128               |

**LEGAL DEBT MARGIN  
LAST TEN FISCAL YEARS**

|   | <u>2016-2017</u>      | <u>2015-2016</u>      | <u>2014-2015</u>      | <u>2013-2014</u>      |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Legal Debt:   |                       |                       |                       |                       |
| Legal debt limit  | \$ 820,838,305        | \$ 768,273,105        | \$ 724,920,567        | \$ 690,562,572        |
| Less: Net general bonded debt<br>applicable to debt limit | <u>(132,549,912)</u>  | <u>(141,804,032)</u>  | <u>(150,680,363)</u>  | <u>(153,587,940)</u>  |
| Legal Debt Margin   | <u>\$ 688,288,393</u> | <u>\$ 626,469,073</u> | <u>\$ 574,240,204</u> | <u>\$ 536,974,632</u> |
| Legal debt margin as a percentage<br>of the debt limit    | 83.9%                 | 81.5%                 | 79.2%                 | 77.8%                 |
| Legal Debt Limit Calculation:                             |                       |                       |                       |                       |
| Real market value   | \$ 54,722,553,649     | \$ 51,218,206,968     | \$ 48,328,037,785     | \$ 46,037,504,833     |
| Applicable %  | <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           |
| Legal Debt Limit  | <u>\$ 820,838,305</u> | <u>\$ 768,273,105</u> | <u>\$ 724,920,567</u> | <u>\$ 690,562,572</u> |

Note: The legal debt limit is calculated at 1.5% of actual property value (real market value).

Sources: State of Oregon, Office of the Treasurer (bonded indebtedness); Community College financial and statistical records

| <u>2012-2013</u>      | <u>2011-2012</u>      | <u>2010-2011</u>      | <u>2009-2010</u>      | <u>2008-2009</u>      | <u>2007-2008</u>      |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 680,003,442        | \$ 699,186,452        | \$ 737,706,051        | \$ 767,257,702        | \$ 782,416,501        | \$ 745,759,030        |
| <u>(136,638,501)</u>  | <u>(141,958,860)</u>  | <u>(145,803,813)</u>  | <u>(119,049,621)</u>  | <u>(122,473,928)</u>  | <u>(74,215,964)</u>   |
| <u>\$ 543,364,941</u> | <u>\$ 557,227,592</u> | <u>\$ 591,902,238</u> | <u>\$ 648,208,081</u> | <u>\$ 659,942,573</u> | <u>\$ 671,543,066</u> |
| 79.9%                 | 79.7%                 | 80.2%                 | 84.5%                 | 84.3%                 | 90.0%                 |

|                       |                       |                       |                       |                       |                       |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 45,333,562,798     | \$ 46,612,430,153     | \$ 49,180,403,428     | \$ 51,150,513,489     | \$ 52,161,100,084     | \$ 49,717,268,684     |
| <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           | <u>1.5%</u>           |
| <u>\$ 680,003,442</u> | <u>\$ 699,186,452</u> | <u>\$ 737,706,051</u> | <u>\$ 767,257,702</u> | <u>\$ 782,416,501</u> | <u>\$ 745,759,030</u> |

**DIRECT AND OVERLAPPING GROSS BONDED DEBT**  
**June 30, 2017**

| OVERLAPPING DISTRICT                  | Percent<br>Overlap | Overlapping<br>Gross<br>Bonded Debt |
|---------------------------------------|--------------------|-------------------------------------|
| Direct Debt:                          |                    |                                     |
| Chemeketa Community College           | 100.0000%          | \$ <u>76,460,000</u>                |
| Overlapping Debt:                     |                    |                                     |
| Amity RFPD                            | 100.0000%          | 3,035,000                           |
| Aumsville RFPD                        | 100.0000%          | 1,730,000                           |
| Benton County SD 17J (Philomath)      | 0.7200%            | 224,740                             |
| City Of Amity                         | 100.0000%          | 2,806,415                           |
| City of Aumsville                     | 100.0000%          | 2,108,943                           |
| City of Aurora                        | 100.0000%          | 2,365,065                           |
| City of Carlton                       | 100.0000%          | 3,965,581                           |
| City of Dallas                        | 100.0000%          | 11,424,338                          |
| City of Dayton                        | 100.0000%          | 5,835,009                           |
| City of Detroit                       | 100.0000%          | 1,380,354                           |
| City of Donald                        | 100.0000%          | 405,000                             |
| City of Falls City                    | 100.0000%          | 60,470                              |
| City of Gates                         | 100.0000%          | 529,979                             |
| City of Gervais                       | 100.0000%          | 490,343                             |
| City of Idanha                        | 100.0000%          | 28,040                              |
| City of Independence                  | 100.0000%          | 30,296,919                          |
| City of Jefferson                     | 100.0000%          | 3,544,381                           |
| City of Keizer                        | 100.0000%          | 14,685,000                          |
| City of Lafayette                     | 100.0000%          | 1,536,642                           |
| City of McMinnville                   | 99.9600%           | 32,084,155                          |
| City of Mill City                     | 100.0000%          | 4,885,892                           |
| City of Monmouth                      | 100.0000%          | 32,021,891                          |
| City of Salem                         | 100.0000%          | 196,316,555                         |
| City of Sheridan                      | 100.0000%          | 2,225,000                           |
| City of Silverton                     | 100.0000%          | 5,211,030                           |
| City of St Paul                       | 100.0000%          | 672,250                             |
| City of Stayton                       | 100.0000%          | 20,000,703                          |
| City of Willamina                     | 100.0000%          | 1,639,758                           |
| City of Woodburn                      | 100.0000%          | 14,275,297                          |
| City of Yamhill                       | 100.0000%          | 1,139,892                           |
| Dayton RFPD                           | 100.0000%          | 890,000                             |
| Dundee RFPD                           | 12.7700%           | 146,178                             |
| Hoskins-Kings Valley RFPD             | 19.9500%           | 11,972                              |
| Hubbard RFPD                          | 100.0000%          | 648,387                             |
| Idhanha-Detroit RFPD                  | 100.0000%          | 75,000                              |
| Jefferson RFPD (Marion-Linn Counties) | 59.1700%           | 115,389                             |
| Keizer RFPD                           | 100.0000%          | 3,625,000                           |
| Linn Cty SD 129J (Santiam Canyon)     | 100.0000%          | 3,942,217                           |
| Lyons RFPD 10                         | 94.3200%           | 555,185                             |
| Lyons-Mehama Water District           | 100.0000%          | 465,000                             |
| Marion County                         | 100.0000%          | 52,785,533                          |
| Marion Cty RFPD 1                     | 100.0000%          | 4,875,990                           |
| Marion Cty SD 1 (Gervais)             | 100.0000%          | 9,477,238                           |

**DIRECT AND OVERLAPPING GROSS BONDED DEBT**  
**June 30, 2017 (Continued)**

| OVERLAPPING DISTRICT                   | Percent<br>Overlap | Overlapping<br>Gross<br>Bonded Debt |
|--|--------------------|-------------------------------------|
| Marion Cty SD 103 (Woodburn)           | 100.0000%          | \$ 62,456,754                       |
| Marion Cty SD 14J (Jefferson)          | 93.1000%           | 4,964,358                           |
| Marion Cty SD 15 (North Marion)        | 100.0000%          | 9,500,721                           |
| Marion Cty SD 24J (Salem/Keizer)       | 100.0000%          | 398,867,517                         |
| Marion Cty SD 29J (North Santiam)      | 92.4500%           | 31,149,533                          |
| Marion Cty SD 45 (St Paul)             | 100.0000%          | 8,035,000                           |
| Marion Cty SD 4J (Silver Falls)        | 91.3500%           | 43,676,000                          |
| Marion Cty SD 5 (Cascade)              | 100.0000%          | 23,655,221                          |
| Marion Cty SD 91 (Mt Angel)            | 100.0000%          | 12,072,814                          |
| Mt Angel RFPD                          | 100.0000%          | 595,000                             |
| New Carlton RFPD                       | 100.0000%          | 935,000                             |
| Northwest Regional ESD                 | 0.0700%            | 2,925                               |
| Polk County                            | 100.0000%          | 2,105,559                           |
| Polk Cty RFPD 1                        | 100.0000%          | 1,780,000                           |
| Polk Cty SD 13J (Central)              | 99.6800%           | 74,875,180                          |
| Polk Cty SD 2 (Dallas)                 | 100.0000%          | 7,474,940                           |
| Polk Cty SD 21 (Perrydale)             | 100.0000%          | 290,000                             |
| Polk Cty SD 57 (Falls City)            | 100.0000%          | 1,418,470                           |
| Portland Community College             | 0.0100%            | 40,872                              |
| Silverton RFPD                         | 94.8400%           | 4,062,661                           |
| Stayton RFPD                           | 89.8100%           | 592,350                             |
| Sublimity RFPD                         | 100.0000%          | 1,046,238                           |
| Tillamook Cty SD 101 (Nestucca Valley) | 0.1100%            | 11,469                              |
| Washington Cty SD 1J (Hillsboro)       | 0.0100%            | 23,168                              |
| Washington Cty SD 511J (Gaston)        | 17.7500%           | 2,583,181                           |
| Washington Cty SD 88J (Sherwood)       | 0.0900%            | 196,882                             |
| West Valley Fire District              | 100.0000%          | 285,000                             |
| Willamette ESD                         | 89.4200%           | 20,735,658                          |
| Woodburn RFPD 6                        | 100.0000%          | 1,765,000                           |
| Yamhill County                         | 59.7400%           | 1,804,956                           |
| Yamhill Cty SD 1 (Yamhill-Carlton)     | 100.0000%          | 23,953,654                          |
| Yamhill Cty SD 29J (Newberg)           | 0.4400%            | 206,821                             |
| Yamhill Cty SD 30J (Willamina)         | 99.1500%           | 3,673,622                           |
| Yamhill Cty SD 40 (McMinnville)        | 100.0000%          | 152,629,739                         |
| Yamhill Cty SD 48J (Sheridan)          | 100.0000%          | 4,480,000                           |
| Yamhill Cty SD 4J (Amity)              | 100.0000%          | 7,622,253                           |
| Yamhill Cty SD 8 (Dayton)              | 100.0000%          | 17,763,707                          |
| Yamhill RFPD                           | 99.5500%           | 129,410                             |
| Total Overlapping Debt                 |                    | <u>1,401,999,364</u>                |
| TOTAL DIRECT AND OVERLAPPING DEBT      |                    | <u>\$ 1,478,459,364</u>             |

Note: Gross bonded debt includes all bonds backed by a general obligation pledge including Bancroft Act general obligation improvement bonds and self-supporting general obligation bonds. Net direct debt includes all tax-supported bonds. Bancroft Act general obligation bonds and self-supporting bonds are excluded.

Source: Oregon State Treasury

**SALEM MSA AVERAGE ANNUAL EMPLOYMENT  
LAST TEN CALENDAR YEARS**

|  | <u>2016</u>    | <u>2015</u>    | <u>2014</u>    | <u>2013</u>    |
|--|----------------|----------------|----------------|----------------|
| <b>Manufacturing</b>                       |                |                |                |                |
| Durable Goods                              | 6,200          | 5,900          | 5,400          | 5,100          |
| Food Products                              | 4,800          | 5,000          | 4,700          | 4,600          |
| Other Nondurable Goods                     | 2,200          | 2,100          | 2,100          | 2,100          |
| <b>Total Manufacturing</b>                 | <u>13,200</u>  | <u>13,000</u>  | <u>12,200</u>  | <u>11,800</u>  |
| <b>Non-manufacturing</b>                   |                |                |                |                |
| Natural Resources and Mining               | 1,000          | 1,200          | 1,200          | 1,200          |
| Construction                               | 9,400          | 8,700          | 7,800          | 6,800          |
| Transportation, Warehousing, and Utilities | 4,300          | 4,000          | 3,800          | 3,800          |
| Trade                                      | 22,500         | 21,900         | 21,300         | 20,500         |
| Information                                | 1,200          | 1,000          | 1,000          | 1,000          |
| Financial Activities                       | 7,000          | 6,800          | 7,100          | 7,100          |
| Professional and Business Services         | 14,000         | 13,100         | 12,800         | 12,200         |
| Educational and Health Services            | 25,600         | 24,700         | 23,800         | 22,800         |
| Leisure and Hospitality                    | 14,700         | 14,300         | 13,600         | 13,000         |
| Other Services                             | 5,500          | 5,200          | 5,100          | 5,000          |
| Government                                 | 42,800         | 41,600         | 41,000         | 39,800         |
| <b>Total Non-manufacturing</b>             | <u>148,000</u> | <u>142,500</u> | <u>138,500</u> | <u>133,200</u> |
| Other                                      | <u>31,897</u>  | <u>21,907</u>  | <u>20,719</u>  | <u>21,094</u>  |
| <b>Total Employment</b>                    | 193,097        | 177,407        | 171,419        | 166,094        |
| Civilian Labor Force                       | <u>203,416</u> | <u>188,784</u> | <u>184,893</u> | <u>181,937</u> |
| Unemployed                                 | 10,060         | 11,377         | 13,474         | 15,843         |
| Percentage of Unemployed (Annual Average)  | 5.1%           | 6.0%           | 7.3%           | 8.7%           |

Note: Salem MSA (Metropolitan Statistical Area) consists of Marion and Polk Counties. Data represents calendar year totals, January through December. Amounts have been updated for prior years.

Source: State of Oregon Employment Department

| 2012           | 2011           | 2010           | 2009           | 2008           | 2007           |
|----------------|----------------|----------------|----------------|----------------|----------------|
| 4,900          | 4,800          | 5,000          | 5,300          | 6,600          | 7,300          |
| 4,600          | 4,900          | 4,800          | 5,000          | 5,000          | 5,000          |
| 2,000          | 1,900          | 2,000          | 2,000          | 2,400          | 2,500          |
| <u>11,500</u>  | <u>11,600</u>  | <u>11,800</u>  | <u>12,300</u>  | <u>14,000</u>  | <u>14,800</u>  |
| 1,200          | 1,100          | 1,100          | 1,000          | 1,200          | 1,300          |
| 6,400          | 6,400          | 6,600          | 7,100          | 9,200          | 10,200         |
| 3,700          | 3,600          | 3,400          | 3,600          | 3,800          | 3,700          |
| 20,000         | 20,000         | 19,900         | 20,200         | 21,800         | 22,100         |
| 1,100          | 1,100          | 1,200          | 1,300          | 1,400          | 1,500          |
| 7,100          | 7,200          | 7,100          | 7,200          | 7,600          | 7,500          |
| 11,600         | 11,000         | 11,400         | 12,100         | 13,100         | 13,400         |
| 22,300         | 21,900         | 21,400         | 21,000         | 20,300         | 19,500         |
| 12,400         | 12,100         | 11,900         | 12,200         | 12,700         | 12,500         |
| 5,100          | 5,100          | 5,300          | 5,300          | 5,400          | 5,300          |
| 39,800         | 40,900         | 42,700         | 42,600         | 42,200         | 40,500         |
| <u>130,700</u> | <u>130,400</u> | <u>132,000</u> | <u>133,600</u> | <u>138,700</u> | <u>137,500</u> |
| <u>25,501</u>  | <u>29,308</u>  | <u>27,074</u>  | <u>30,985</u>  | <u>29,835</u>  | <u>27,865</u>  |
| 167,701        | 171,308        | 170,874        | 176,885        | 182,535        | 180,165        |
| <u>185,857</u> | <u>190,887</u> | <u>191,735</u> | <u>198,299</u> | <u>195,082</u> | <u>190,237</u> |
| 18,156         | 19,579         | 20,861         | 21,414         | 12,547         | 10,072         |
| 9.8%           | 10.3%          | 10.9%          | 10.8%          | 6.4%           | 5.3%           |

**MAJOR EMPLOYERS  
LINN, MARION, POLK AND YAMHILL COUNTIES  
CURRENT YEAR AND NINE YEARS AGO**

| Company Name                                 | 2017            |      |                     | 2008            |      |                     |
|--|-----------------|------|---------------------|-----------------|------|---------------------|
|  | Total Employees | Rank | Percentage of Total | Total Employees | Rank | Percentage of Total |
| State of Oregon                              | 23,510          | 1    | 53.13%              | 19,900          | 1    | 51.53%              |
| Salem-Keizer School District (Regular staff) | 5,723           | 2    | 12.93%              | 3,794           | 2    | 9.82%               |
| Salem Health (Hospital)                      | 3,900           | 3    | 8.81%               | 3,400           | 3    | 8.80%               |
| US Government                                | 2,180           | 4    | 4.93%               | -               | -    | -                   |
| ATI-Wah Chang                                | 1,600           | 5    | 3.62%               | 1,544           | 8    | 4.00%               |
| Confederated Tribes/Spirit Mt Casino         | 1,578           | 6    | 3.57%               | 1,611           | 5    | 4.17%               |
| Marion County                                | 1,511           | 7    | 3.41%               | 1,582           | 7    | 4.10%               |
| Western Oregon University                    | 1,500           | 8    | 3.39%               | 1,500           | 9    | 3.88%               |
| Chemeketa Community College                  | 1,421           | 9    | 3.21%               | 1,593           | 6    | 4.12%               |
| City of Salem                                | 1,327           | 10   | 3.00%               | 1,231           | 10   | 3.20%               |
| Norpac (Seasonal)                            | -               | -    | -                   | 2,465           | 4    | 6.38%               |

Note: Percentage of total is based on number of persons employed in all four counties as of June of the fiscal year.

Sources: City of Salem, City of Albany, Salem-Keizer School District, Polk County, Yamhill County, Individual employers, State of Oregon Employment Department



**DEMOGRAPHIC AND ECONOMIC INDICATORS  
LINN, MARION, POLK, AND YAMHILL COUNTIES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Estimated<br/>Combined<br/>Population</u> | <u>Average<br/>Per Capita<br/>Income</u> | <u>Total<br/>Personal Income<br/>(In Thousands)</u> | <u>Average<br/>Unemployment<br/>Rate</u> |
|--------------------|--|--|---|--|
| 2016-2017          | 640,985                                      | \$ -                                     | \$ -  | 4.55                                     |
| 2015-2016          | 632,830                                      | 37,568                                   | 23,721,632  | 5.50                                     |
| 2014-2015          | 629,115                                      | 35,159                                   | 22,086,000  | 6.97                                     |
| 2013-2014          | 620,010                                      | 34,108                                   | 21,383,911  | 7.56                                     |
| 2012-2013          | 615,705                                      | 33,593                                   | 20,972,181  | 8.97                                     |
| 2011-2012          | 611,305                                      | 32,335                                   | 20,131,376  | 9.48                                     |
| 2010-2011          | 607,640                                      | 31,612                                   | 19,627,795  | 10.58                                    |
| 2009-2010          | 593,070                                      | 31,320                                   | 19,493,298  | 11.29                                    |
| 2008-2009          | 587,610                                      | 32,639                                   | 17,251,632  | 11.30                                    |
| 2007-2008          | 580,980                                      | 29,919                                   | 18,348,451  | 6.48                                     |

Note: Average per capita and personal income for 2016-2017 is not yet available. Combined population estimates are as of July 1st of the fiscal year. Average unemployment rate represents average for all counties between July and June of the fiscal year.

Sources: Portland State University's Population Research Center, State of Oregon Employment Department, Bureau of Economic Analysis (personal income)

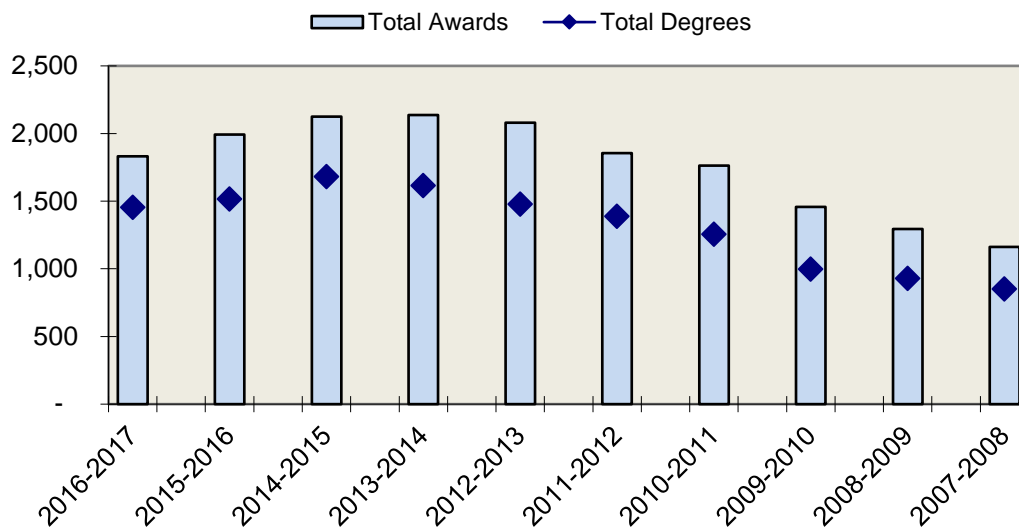
**AVERAGE NUMBER OF EMPLOYEES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Exempt</u> | <u>Classified</u> | <u>Hourly</u> | <u>Faculty</u> | <u>Adjunct<br/>Faculty</u> | <u>Students</u> | <u>Total</u> |
|--------------------|---------------|-------------------|---------------|----------------|----------------------------|-----------------|--------------|
| 2016-2017          | 107           | 358               | 168           | 235            | 373                        | 180             | 1,421        |
| 2015-2016          | 103           | 355               | 174           | 226            | 396                        | 193             | 1,447        |
| 2014-2015          | 99            | 359               | 198           | 227            | 466                        | 274             | 1,623        |
| 2013-2014          | 97            | 357               | 198           | 220            | 458                        | 196             | 1,526        |
| 2012-2013          | 92            | 348               | 192           | 220            | 499                        | 206             | 1,557        |
| 2011-2012          | 98            | 361               | 186           | 217            | 511                        | 203             | 1,576        |
| 2010-2011          | 105           | 365               | 187           | 214            | 468                        | 182             | 1,521        |
| 2009-2010          | 105           | 383               | 206           | 218            | 470                        | 216             | 1,598        |
| 2008-2009          | 105           | 420               | 205           | 224            | 402                        | 229             | 1,585        |
| 2007-2008          | 99            | 422               | 218           | 222            | 378                        | 254             | 1,593        |

**CERTIFICATES AND DEGREES AWARDED  
LAST TEN FISCAL YEARS**

| Fiscal Year | Degrees |         |     | Total Degrees | Certificates | HSC | Total Awards |
|-------------|---------|---------|-----|---------------|--------------|-----|--------------|
|             | AS/AAS  | AA/AAOT | AGS |               |              |     |              |
| 2016-2017   | 498     | 708     | 250 | 1,456         | 375          | -   | 1,831        |
| 2015-2016   | 538     | 766     | 214 | 1,518         | 474          | -   | 1,992        |
| 2014-2015   | 527     | 787     | 368 | 1,682         | 442          | 2   | 2,126        |
| 2013-2014   | 564     | 713     | 340 | 1,617         | 512          | 7   | 2,136        |
| 2012-2013   | 555     | 717     | 208 | 1,480         | 592          | 9   | 2,081        |
| 2011-2012   | 543     | 661     | 184 | 1,388         | 443          | 24  | 1,855        |
| 2010-2011   | 511     | 621     | 125 | 1,257         | 460          | 46  | 1,763        |
| 2009-2010   | 388     | 468     | 143 | 999           | 414          | 45  | 1,458        |
| 2008-2009   | 396     | 384     | 149 | 929           | 321          | 44  | 1,294        |
| 2007-2008   | 361     | 368     | 124 | 853           | 273          | 36  | 1,162        |

**Total Degrees and Awards**



Note: AS = Associate of Science; AAS = Associate of Applied Science; AA = Associate of Arts  
AAOT = Associate of Arts Oregon Transfer; AGS = Associate of General Studies; HSC = High School Completion  
Degrees and award totals from 2011 to 2015 have been updated.

Source: Institutional Research Department at Chemeketa Community College

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**TUITION RATES, UNIVERSAL FEES AND ENROLLMENT STATISTICS  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Tuition Rate<br/>Per Credit Hour</u> | <u>Universal Fee<br/>Per Credit Hour</u> | <u>Total<br/>FTE</u> | <u>Hold Harmless<br/>Adjusted FTE</u> | <u>Unduplicated<br/>Headcount</u> |
|--------------------|---|--|----------------------|---------------------------------------|-----------------------------------|
| 2016-2017          | \$ 80                                   | \$ 14                                    | 10,571.89            | 10,877.58                             | 29,207                            |
| 2015-2016          | 80                                      | 14                                       | 11,130.76            | 11,450.88                             | 29,802                            |
| 2014-2015          | 80                                      | 14                                       | 11,802.03            | 12,130.46                             | 31,800                            |
| 2013-2014          | 80                                      | 14                                       | 12,491.93            | 12,837.00                             | 36,369                            |
| 2012-2013          | 80                                      | 10                                       | 13,561.59            | 13,925.77                             | 38,881                            |
| 2011-2012          | 77                                      | 10                                       | 13,579.58            | 13,945.17                             | 41,804                            |
| 2010-2011          | 72                                      | 9  | 13,929.12            | 14,311.22                             | 45,272                            |
| 2009-2010          | 70                                      | 8  | 13,609.93            | 13,982.59                             | 50,899                            |
| 2008-2009          | 61                                      | 6  | 12,169.85            | 12,503.60                             | 59,593                            |
| 2007-2008          | 58                                      | 6  | 11,108.78            | 11,405.13                             | 71,614                            |

Note: Information above is historical FTE (Full-Time Equivalency) information as officially reported to and audited by the State. Hold harmless adjusted FTE is calculated and applied by the Higher Education Coordinating Commission for colleges that offer an 11 week Fall term.

Source: Institutional Research Department at Chemeketa Community College

**FULL-TIME EQUIVALENT STUDENTS BY COURSE ACTIVITY  
LAST TEN FISCAL YEARS**

|                                 | <u>2016-2017</u> | <u>2015-2016 *</u> | <u>2014-2015</u> | <u>2013-2014</u> |
|---------------------------------|------------------|--------------------|------------------|------------------|
| Lower Division Transfer Courses | 5,600.96         | 5,827.56           | 5,949.33         | 6,314.18         |
| CTE Preparatory                 | 2,287.72         | 2,451.79           | 2,506.48         | 2,739.01         |
| Standalone CTE Prep             | 9.12             | 29.07              | 23.09            | 34.05            |
| CTE Supplemental                | 247.11           | 228.21             | 216.94           | 223.50           |
| CTE Apprenticeship              | 126.40           | 117.29             | 90.78            | 66.68            |
| English as a Second Language    | 481.53           | 477.89             | 491.09           | 540.71           |
| Adult Basic Education           | 115.80           | 127.79             | 84.97            | 64.81            |
| General Equivalency Diploma     | 246.82           | 301.90             | 398.69           | 440.91           |
| Adult High School               | 480.83           | 501.19             | 527.88           | 480.35           |
| Post Secondary Remedial         | 977.45           | 1,071.42           | 1,235.33         | 1,371.01         |
| Adult Continuing Ed             | 94.18            | 98.24              | 89.19            | 77.27            |
| Other Non-reimbursable          | <u>209.66</u>    | <u>218.53</u>      | <u>188.26</u>    | <u>139.27</u>    |
| Student FTE                     | 10,877.58        | 11,450.88          | 11,802.03        | 12,491.75        |

Note: Information above is historical FTE (Full-Time Equivalency) information as officially reported to and audited by the State. \* Due to reporting changes, FTE amounts per activity reflect "hold harmless adjusted FTE" beginning in 2015-2016 as calculated and applied by the Higher Education Coordinating Commission. FTE categories in 2007-2008 may not be comparable to recent years due to a change in how numbers are reported. Standalone CTE Prep added in 2012-2013.

Source: Institutional Research Department at Chemeketa Community College

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| <u>2012-2013</u> | <u>2011-2012</u> | <u>2010-2011</u> | <u>2009-2010</u> | <u>2008-2009</u> | <u>2007-2008</u> |
|------------------|------------------|------------------|------------------|------------------|------------------|
| 6,653.01         | 6,551.44         | 6,404.13         | 5,913.52         | 4,992.68         | 4,118.91         |
| 2,973.93         | 2,920.05         | 3,125.32         | 3,179.69         | 2,799.81         | 2,539.11         |
| 39.81            | -                | -                | -                | -                | -                |
| 245.00           | 486.72           | 628.89           | 518.49           | 590.49           | 551.54           |
| 54.41            | 52.91            | 70.88            | 76.72            | 103.13           | 109.15           |
| 503.94           | 541.26           | 612.28           | 789.29           | 789.10           | 806.95           |
| 70.49            | 105.00           | 179.34           | 258.26           | 463.15           | 429.86           |
| 785.67           | 560.34           | 573.91           | 696.36           | 571.21           | 352.04           |
| 441.54           | 452.54           | 357.86           | 271.58           | 210.16           | 201.95           |
| 1,598.83         | 1,707.36         | 1,660.67         | 1,567.36         | 1,310.54         | 1,040.26         |
| 72.88            | 80.19            | 152.06           | 136.00           | 140.56           | 133.77           |
| <u>122.08</u>    | <u>121.75</u>    | <u>163.78</u>    | <u>202.66</u>    | <u>199.02</u>    | <u>825.25</u>    |
| 13,561.59        | 13,579.56        | 13,929.12        | 13,609.93        | 12,169.85        | 11,108.79        |

**CAMPUS FACILITIES AND OPERATING INFORMATION  
LAST TEN FISCAL YEARS**

|   | <u>2016-2017</u> | <u>2015-2016</u> | <u>2014-2015</u> | <u>2013-2014</u> |
|---|------------------|------------------|------------------|------------------|
| <b>Salem</b>                                      |                  |                  |                  |                  |
| Buildings   | 43               | 43               | 43               | 45               |
| Net assignable square feet                        | 942,142          | 942,142          | 882,446          | 877,630          |
| Campus student count                              | 15,682           | 16,186           | 16,763           | 17,797           |
| <b>Yamhill Valley (Hill Street &amp; Tanger)</b>  |                  |                  |                  |                  |
| Buildings   | 4                | 4                | 4                | 4                |
| Net assignable square feet                        | 86,494           | 86,494           | 86,494           | 86,494           |
| Campus student count                              | 2,410            | 2,609            | 2,940            | 3,683            |
| <b>Santiam</b>                                    |                  |                  |                  |                  |
| Buildings   | 1                | 1                | 1                | 1                |
| Net assignable square feet                        | 29,298           | 29,298           | 29,298           | 29,298           |
| Campus student count                              | -                | -                | -                | -                |
| <b>Woodburn</b>                                   |                  |                  |                  |                  |
| Buildings   | 2                | 2                | 2                | 2                |
| Net assignable square feet                        | 38,611           | 38,611           | 38,611           | 38,611           |
| Campus student count                              | 1,628            | 1,727            | 1,783            | 1,913            |
| <b>Dallas</b>                                     |                  |                  |                  |                  |
| Buildings   | 1                | 1                | 1                | 1                |
| Net assignable square feet                        | 7,870            | 7,870            | 7,870            | 7,870            |
| Campus student count                              | 887              | 1,150            | 1,073            | 1,224            |
| <b>Brooks</b>                                     |                  |                  |                  |                  |
| Buildings   | 9                | 9                | 9                | 9                |
| Net assignable square feet                        | 83,882           | 83,882           | 83,882           | 83,882           |
| Campus student count                              | 944              | 785              | 954              | 832              |
| <b>Chemeketa Center for Business and Industry</b> |                  |                  |                  |                  |
| Buildings (leased space prior to Fall 2009)       | 1                | 1                | 1                | 1                |
| Net assignable square feet                        | 53,374           | 53,374           | 53,374           | 53,374           |
| Campus student count                              | 2,009            | 1,358            | 2,306            | 5,681            |
| <b>Salem - Other</b>                              |                  |                  |                  |                  |
| Buildings   | 8                | 8                | 8                | 8                |
| Net assignable square feet                        | 54,117           | 54,117           | 54,117           | 54,117           |
| Campus student count                              | 6,860            | 7,437            | 7,476            | 7,520            |

Note: Student count is unduplicated per campus. Buildings used exclusively for storage are not included. Buildings and square footage represent college owned facilities. Prior to 2007-2008 Northwest Viticulture Center information was reported separately; now it is included in Salem - Other. Brooks campus opened in 2011-2012; acquisition of buildings began in 2007-2008.

Sources: Facilities, Business Services, and Institutional Effectiveness Departments at Chemeketa Community College



| <u>2012-2013</u>        | <u>2011-2012</u>        | <u>2010-2011</u>        | <u>2009-2010</u>        | <u>2008-2009</u>        | <u>2007-2008</u>        |
|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| 45<br>877,630<br>18,642 | 45<br>807,699<br>19,142 | 51<br>830,339<br>20,619 | 51<br>830,339<br>21,062 | 51<br>830,339<br>22,758 | 51<br>830,339<br>22,929 |
| 4<br>86,494<br>3,666    | 3<br>30,176<br>3,694    | 3<br>30,176<br>3,399    | 3<br>30,176<br>3,911    | 3<br>30,176<br>4,077    | 9<br>30,176<br>3,494    |
| 1<br>29,298<br>-        | 1<br>29,298<br>-        | 1<br>29,298<br>4        | 1<br>29,298<br>62       | 1<br>29,298<br>1,235    | 1<br>29,298<br>1,418    |
| 2<br>38,611<br>2,129    | 2<br>38,611<br>2,285    | 2<br>38,611<br>2,796    | 2<br>38,611<br>2,982    | 2<br>38,611<br>2,761    | 2<br>38,611<br>2,986    |
| 1<br>7,870<br>1,337     | 1<br>7,870<br>1,395     | 1<br>7,870<br>1,347     | 1<br>7,870<br>1,478     | 1<br>7,870<br>1,188     | 1<br>7,870<br>1,169     |
| 9<br>83,882<br>1,226    | 9<br>83,882<br>2,971    | 8<br>62,282<br>-        | 8<br>62,282<br>-        | 5<br>31,884<br>-        | 6<br>37,004<br>-        |
| 1<br>53,374<br>5,216    | 1<br>53,374<br>5,554    | 1<br>53,374<br>5,914    | 1<br>53,374<br>6,477    | 1<br>4,486<br>7,133     | 1<br>4,486<br>7,383     |
| 8<br>54,117<br>7,999    | 8<br>54,117<br>10,479   | 8<br>54,117<br>14,463   | 8<br>54,117<br>13,929   | 7<br>49,617<br>11,255   | 7<br>49,617<br>10,288   |

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# **DISCLOSURES**



**GOVERNMENT AUDITING STANDARDS AND  
UNIFORM GUIDANCE  
DISCLOSURES SECTION**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**Year Ended June 30, 2017**

|   | Federal<br>CFDA<br>Number |     | Pass<br>Through<br>Number | Total<br>Expenditures    |
|---|---------------------------|-----|---------------------------|--------------------------|
| <b>US Department of Education:</b>  |                           |     |                           |                          |
| Direct programs:  |                           |     |                           |                          |
| Student Financial Aid Cluster:  |                           |     |                           |                          |
| Supplemental Educational Opportunity Grant  | 84.007                    | (a) | N/A                       | \$ 470,551               |
| Perkins Loans   | 84.038                    | (a) | N/A                       | 2,671,187                |
| College Work Study  | 84.033                    | (a) | N/A                       | 376,723                  |
| Pell Grant  | 84.063                    | (a) | N/A                       | 16,208,777               |
| Direct Student Loan Program   | 84.268                    | (a) | N/A                       | 17,010,694               |
| Total Student Financial Aid Cluster   |                           |     |                           | <u>36,737,932</u>        |
| TRIO Grant Cluster:   |                           |     |                           |                          |
| Student Support Services  | 84.042                    |     | N/A                       | 495,898                  |
| Talent Search   | 84.044                    |     | N/A                       | 246,229                  |
| Upward Bound  | 84.047                    |     | N/A                       | 272,311                  |
| Total TRIO Grant Cluster  |                           |     |                           | <u>1,014,438</u>         |
| High School Equivalency Program   | 84.141                    |     | N/A                       | 449,239                  |
| College Assistance Migrant Program  | 84.149                    |     | N/A                       | 414,991                  |
| Passed through State of Oregon,<br>Department of Education:   |                           |     |                           |                          |
| Carl Perkins Basic Grant  | 84.048                    |     | 40306                     | 1,133,577                |
| Perkins Reserve   | 84.048                    |     | 40330                     | 128,002                  |
|   |                           |     |                           | <u>1,261,579</u>         |
| Passed through Salem Keizer Public Schools:   |                           |     |                           |                          |
| Salem Keizer CTE Programs   | 84.048                    |     | A2012-114                 | 7,484                    |
| Passed through State of Oregon, Higher Education<br>Coordinating Commission, Office of Community<br>Colleges and Workforce Development: |                           |     |                           |                          |
| Learning Standards  | 84.002                    |     | IGRA17-003                | 6,665                    |
| Adult Education - Basic Ed Grant  | 84.002                    |     | EE161706                  | 482,288                  |
|   |                           |     |                           | <u>488,953</u>           |
| <b>Total US Department of Education</b>   |                           |     |                           | <b><u>40,374,616</u></b> |
| <b>National Science Foundation:</b>   |                           |     |                           |                          |
| Direct program:   |                           |     |                           |                          |
| Education and Human Resources - DLL Lab<br>for Physics  | 47.076                    |     | N/A                       | 54,572                   |
| Passed through University of Washington   |                           |     |                           |                          |
| Education and Human Resources - LSAMP   | 47.076                    |     | 763702                    | 5,572                    |
| <b>Total National Science Foundation</b>  |                           |     |                           | <b>\$ <u>60,144</u></b>  |

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**Year Ended June 30, 2017 (Continued)**

|  | Federal<br>CFDA<br>Number | Pass<br>Through<br>Number | Total<br>Expenditures |
|--|---------------------------|---------------------------|-----------------------|
| <b>US Department of Health and Human Services:</b> |                           |                           |                       |
| Passed through Portland State University           |                           |                           |                       |
| National Institutes of Health                      |                           |                           |                       |
| NIH EXITO Grant                                    | 93.310                    | 205CRE484                 | \$ <b>23,764</b>      |
| <b>General Services Administration:</b>            |                           |                           |                       |
| Passed through Oregon Department of                |                           |                           |                       |
| General Services                                   |                           |                           |                       |
| Federal Surplus Property                           | 39.003                    | N/A                       | <b>10,504</b>         |
| <b>Small Business Administration:</b>              |                           |                           |                       |
| Passed through Lane Community College              |                           |                           |                       |
| Small Business Development Center                  | 59.037                    | SBA-2016-142              | <b>81,910</b>         |
| <b>TOTAL FEDERAL ASSISTANCE</b>                    |                           |                           | <b>\$ 40,550,938</b>  |

(a) Major programs as defined by the Uniform Guidance.

**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2017**

**1. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards (Schedule) includes the federal award activity of Chemeketa Community College under programs of the federal government for the year ended June 30, 2017. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the activities of the College, it is not intended to and does not present either the financial position, changes in net position or cash flows of the College.

**2. SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Direct loans (CFDA No. 84.268) are loans held by the Federal Government and are not included in loans receivable for the College. Direct loans disbursed during the year are included in the federal expenditures presented in the Schedule. Perkins Loans (CFDA No. 84.038) outstanding at the beginning of the year and loans made during the year are included in the federal expenditures presented in the Schedule. The College has elected not to use the ten percent de minimis indirect cost rate as allowed under the Uniform Guidance.

**3. FEDERAL PERKINS LOANS**

Activity of the College's Federal Perkins Loan program (CFDA # 84.038) during the 2016-2017 fiscal year is as follows:

|  |                            |
|--|----------------------------|
| Balance - 7/1/2016                             | \$ 2,549,390               |
| Loan advances                                  | 121,797                    |
| Loan repayments, assignments and cancellations | <u>(493,862)</u>           |
| Balance - 6/30/2017                            | <u><u>\$ 2,177,325</u></u> |

**4. SUBRECIPIENTS**

During the year ended June 30, 2017, the College made the following payments to a subrecipient:

| <u>CFDA</u> | <u>Subrecipient</u>       | <u>Amount Provided<br/>to Subrecipient</u> | <u>Contract</u> |
|-------------|---------------------------|--|-----------------|
| 47.076      | Portland State University | \$ 21,813                                  | 10285500        |



**KENNETH KUHNS & CO.**

CERTIFIED PUBLIC ACCOUNTANTS  
570 LIBERTY STREET S.E., SUITE 210  
SALEM OREGON 97301-3594  
TELEPHONE (503) 585-2550

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER  
MATTERS BASED ON AN AUDIT OF THE FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
*GOVERNMENT AUDITING STANDARDS*

November 28, 2017

Board of Education  
Chemeketa Community College  
Salem, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Chemeketa Community College as of and for the year ended June 30, 2017, and have issued our report thereon dated November 28, 2017.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Chemeketa Community College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Chemeketa Community College's internal control. Accordingly, we do not express an opinion on the effectiveness of Chemeketa Community College's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Chemeketa Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Kenneth Kuhns & Co." in a cursive script.

Kenneth Kuhns & Co.

**KENNETH KUHNS & CO.**

CERTIFIED PUBLIC ACCOUNTANTS  
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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

November 28, 2017

Board of Education  
Chemeketa Community College  
Salem, Oregon

**Report on Compliance for Each Major Federal Program**

We have audited Chemeketa Community College's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Chemeketa Community College's major federal programs for the year ended June 30, 2017. Chemeketa Community College's major federal programs are identified in the summary of audit results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Chemeketa Community College's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Chemeketa Community College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Chemeketa Community College's compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, Chemeketa Community College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

### **Report on Internal Control Over Compliance**

Management of Chemeketa Community College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Chemeketa Community College's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Chemeketa Community College's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Kenneth Kuhns & Co.

## CHEMEKETA COMMUNITY COLLEGE

SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2017

## A - SUMMARY OF AUDIT RESULTS:

1. The independent auditor's report expresses an unmodified opinion on the financial statements of Chemeketa Community College.
2. There were no significant deficiencies in internal control over financial reporting reported during the audit of the financial statements of Chemeketa Community College.
3. No instances of noncompliance material to the financial statements of Chemeketa Community College were disclosed during the audit.
4. There were no significant deficiencies in internal control over compliance reported during the audit of the major federal award programs of Chemeketa Community College.
5. The independent auditor's report on compliance for the major federal award programs of Chemeketa Community College expresses an unmodified opinion.
6. No audit findings relative to the major federal award programs of Chemeketa Community College are reported in this schedule.
7. The programs tested as major programs included the following programs:

| <u>Program Name</u>                                 | <u>CFDA<br/>Number</u> |
|---|------------------------|
| Student Financial Aid Cluster:                      |                        |
| Federal Supplemental Educational Opportunity Grants | 84.007                 |
| Federal Work-Study Program                          | 84.033                 |
| Federal Perkins Loans                               | 84.038                 |
| Federal Pell Grant Program                          | 84.063                 |
| Federal Direct Loans                                | 84.268                 |

8. The threshold for distinguishing Type A programs from Type B programs was \$750,000.
9. Chemeketa Community College was determined to be a low-risk auditee.

## B - FINDINGS, FINANCIAL STATEMENTS AUDIT:

None.

C - FINDINGS AND QUESTIONED COSTS, MAJOR FEDERAL AWARD  
PROGRAMS AUDIT:

None.

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**INDEPENDENT AUDITORS COMMENTS SECTION**

**KENNETH KUHNS & CO.**

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INDEPENDENT AUDITOR'S COMMENTS  
REQUIRED BY OREGON STATE REGULATIONS

November 28, 2017

Board of Education  
Chemeketa Community College  
Salem, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Chemeketa Community College as of and for the year ended June 30, 2017, and have issued our report thereon dated November 28, 2017.

**Internal Control Over Financial Reporting**

Our report on Chemeketa Community College's internal control over financial reporting is presented elsewhere in this Comprehensive Annual Financial Report.

**Compliance**

As part of obtaining reasonable assurance about whether Chemeketa Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to, the following:

- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).



In connection with our testing nothing came to our attention that caused us to believe Chemeketa Community College was not in substantial compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Education, management and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Kenneth Kuhns & Co." in a cursive style.

Kenneth Kuhns & Co.

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